

**MEL BRASHEARS**

Monday, January 1, 1996

NEW YEAR's DAY

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**MEL BRASHEARS**

Tuesday, January 2, 1996

TBD

Driver to airport

8:05a

Depart SFO, United #964 (1E, 1F)  
breakfast/snack

3:49p

Arrive Dulles

Boston Coach pick up #01020691

Boston Coach 1-800-441-5595

## MEL BRASHEARS

Wednesday, January 3, 1996

6:45a Boston Coach #01030069  
Grosvenor to Bethesda HQ

8:00a- Corporate Staff Meeting  
10:00a

10:00a- CIA Briefing 1st floor SCIF  
11:00a

1:00p- John Ramsey, Dan Crowley re  
2:00p Ground Systems Center Direction  
MRB conference room

2:00p- TELECON w/Jim Jacoby  
2:30p (he'll call us)

3:00p- Sector Staff Meeting  
4:00p

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## MEL BRASHEARS

Thursday, January 4, 1996

9:15a- Russ McFall re various issues  
10:00a MRB conf room

10:00a- Charlie Lloyd, Mike Wash, Russ McFall  
12:00p re ILS/Astro Space Relationship and  
'96 opportunities (w/Duke, Dailey,  
Smith) Sector conf room

1:00p- Russ McFall re Astrolink and  
2:30p Corporate Strategy Review  
(w/Duke, Dailey, Smith, Musarra)  
Sector conf room

2:30p- Neil Bauer, Orion (w/Vance)  
3:30p VDC's office

3:30- Continuation of 1:00 Astrolink  
??? Meeting

**MEL BRASHEARS**

Friday, January 5, 1996

- 7:00a John Ramsey re Sector Consolidation Responsibilities & Tucson Off-Site
- 8:00a Roland Dore & Greg Richey Inter'l Space University (w/Paulson)
- 9:00a Best Practices & Groundrules (Duke & Ramsey)
- 9:30a Brian Dailey one-on-one
- 10:00a Iridium 3rd Rnd Finance (Duke/Dailey)
- 10:30a John Ramsey one-on-one
- 11:00a John Ramsey Capital Planning/Budget
- 11:30a Virnell Bruce one-on-one
- 
- 1:00p- Alex McCloskey re H.R. Issues  
2:30p (also SII and Tony)  
last 30 minutes for "VP chat"
- 2:30p Phil Duke one-on-one
- 3:30p John Ramsey (continuation of 7:00am meeting)
- 5:00p Ron Paulson one-on-one

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Saturday, January 6, 1996

**MEL BRASHEARS**

Sunday, January 7, 1996

**MEL BRASHEARS**

Monday, January 8, 1996

OFFICE CLOSED DUE TO SNOW  
EMERGENCY

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## MEL BRASHEARS

Tuesday, January 9, 1996

9:00a- Frank Bennett & Bob Bell  
10:00a MRB conf room

11:00a- LUNCH with Ed Ruda  
1:00p MRB conf. room

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## MEL BRASHEARS

Wednesday, January 10, 1996

9:00a Vance Coffman re Loral

11:00a- Health Care Cost Containment (per  
12:30p Alex McCloskey)  
Sector conf. room

1:00p- Meeting re Sunnyvale Reorganization  
2:00p w/NRA and VDC NRA's office

2:00p- TELECON re Loral  
4:00p Araki, Al Smith, Russ McFall,  
Victorino, Steve Smith, Duke  
Sector conf room

4:00p- TELECON re Tucson  
4:30p Marks, Ramsey, Goss

6:00p Boston Coach #01102202

**MEL BRASHEARS**

Thursday, January 11, 1996

- 6:45a Boston Coach 01110974
- 8:00a-9:00a Arnie Aldrich re personal matter (he said you asked him to do something for you) MRB Conf Room
- 11:00a Alex McCloskey has a couple of questions (15 mins)
- 11:30a Brian Dailey per your request
- 12:00p-1:00p ILS Meeting w/S. Smith, Balch, Dailey, Duke Sector Conf Room
- 1:00p-2:30p VIDEO re Ft. McArthur visit with Darleen Druyun on 1/24 (with Denver) 3 North
- 2:30p-4:00p Metrics Meeting w/Duke & Ramsey
- 4:00p-5:00p Next Steps to Engine Selection videocon w/McAnally, Colladay, Wheeler & Wynne 3 North
- 6:00p Boston Coach 01110974

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**MEL BRASHEARS**

Friday, January 12, 1996

- 6:45a Boston Coach 01120978
- 10:00a-11:00a Metrics w/Ramsey & Duke (weather permitting)
- 6:00p Boston Coach 01120979

**MEL BRASHEARS**

Saturday, January 13, 1996

**MEL BRASHEARS**

Sunday, January 14, 1996

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## MEL BRASHEARS

Monday, January 15, 1996

8:00a- 10:00a Corporate Staff Meeting  
including Superfund Reform Briefing

10:00a- 11:30a Quarterly Financial Presentation, Phil  
Duke  
(same one that was given to Bennett  
on 1-11)

12:00p- 1:00p Pre-meeting for 4:00pm, and  
discussion of tasks from Corporate  
staff meeting

2:00p- 3:00p Virnell Bruce re retirement/thank you  
letters and the off-site

3:00p- 4:00p Sector Staff Meeting

4:00p- 4:30p Loral Space Comms meeting with  
Coffman (Smith, Duke, Dailey)  
VDC's office

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## MEL BRASHEARS

Tuesday, January 16, 1996

9:00a Ed Knowles (per your request)

1:00p- 4:00p Mitch Marks, Rick Hardin re  
Sector Off-Site  
MRB conf. room

4:00p- 5:00p VIDEOCON re Milsatcom  
(Araki, Crandall) 3 North



## MEL BRASHEARS

Wednesday, January 17, 1996

- 8:00a John Manuel re System of Systems and Focus Program
- 9:00a Steve Smith one-on-one
- 9:45a Vance Coffman re Dumais VDC ofc
- 10:00a- TELECON w/Tom Shull, Meridian  
11:00a Ventures (VDC)  
VDC's office
- 11:15a- TELECON w/Copple & Henshaw  
12:00p
- 1:00p- Dick Larson, Ernst & Young  
2:00p
- 2:00p- Katherine Strehl re Moffett Field  
3:00p (She's bringing John Scruggs, consultant)
- 3:00p Virnell Bruce one-on-one
- 4:00p- VIDEOCON re Consolidation Proposal  
6:00p w/Al Smith 3 North

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## MEL BRASHEARS

Thursday, January 18, 1996

- 6:30a Boston Coach #01181521
- LM Conference on Common Processes  
Marriott Crystal Gateway  
1700 Jefferson Davis Highway
- 7:30a Private Breakfast (Finkbiner, VDC,  
NRA, DeMayo)
- 8:3  
0a Welcome (Pete DeMayo)
- 8:35a Conference Goals (Coffman)
- 8:45a Intro of Kaminski (NRA)
- 9:00a Keynote (Dr. Kaminski)
- 10:15a Milstar (Kwiatkowski, Crandall,  
Middendorf)
- 12:00p Lunch
- 1:00p Panel (Finkbiner, Oscar, Porter,  
Malishenko)
- 3:00p Reinvention Lab (Jim Steelman)
- 4:00p DCMC Implementation (Bob Drewes)
- 5:00p Reception
- 6:00p Boston Coach #01181522

## MEL BRASHEARS

Friday, January 19, 1996

6:30a Boston Coach #01191217  
7:30a Breakfast  
8:00a Case Example: C17 (Col Gene Kluter)  
9:00a NGS-IPT (Dr. John Halpin)  
10:00a Evolutions in Acq. Reform (Henry)  
10:40a Boston Coach  
11:30a Virnell Bruce  
12:00p Lunch w/Brian Dailey re SII & EOSAT

1:00p Alex McCloskey

2:00p- John Ramsey re Quality & Mission  
2:30p Success

2:30p- Comms COE Meeting (Ramsey & Bruce  
4:30p Mitchell)

4:30p Rick Moyer (audit) re  
'95 4th quarter audit results

5:00p Meet w/Steve Smith re 5:15 telecon

5:15p TELECON w/Copple, Henshaw, Dailey

6:00p Virnell Bruce

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## MEL BRASHEARS

Saturday, January 20, 1996

2:30p Boston Coach meeting you at  
United baggage claim area at Dulles,  
taking you to 6801 Rockledge,  
Conf. #01200566

Boston Coach: 1-800-441-5595

# MEL BRASHEARS

Sunday, January 21, 1996

# MEL BRASHEARS

Monday, January 22, 1996

8:00a-  
10:00a

Corporate Staff Meeting

10:00a-  
~3:30p

Executive Council  
ECR

3:30p-  
5:00p

TELECON w/NRA and Al Smith  
re Darleen Druyun mtg on 1/30  
NRA's office

4:30p-  
6:30p

VIDEOCON: Astronautics MOR  
(Monthly Operating Review)  
3 North (join already in progress)

6:30p-  
7:15p

TELECON w/Mitch Marks and Pat Goss  
Mitch: 415-436-9543  
Mitch has to hang up at 7:15  
Pat: 8-32-60168

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## MEL BRASHEARS

Tuesday, January 23, 1996

8:00a- Gen. Bill Jones  
8:30a

8:30a- Virnell Bruce, one-on-one  
9:00a

9:00a- Steve Myers, SM&A  
9:45a

9:45a John Ramsey

10:00a- VIDEOCON: LMMS MOR  
2:30p 3 North

2:50p Ride to Dulles w/Phil Duke

3:30p Depart Dulles, N404LM  
dinner

6:15pm Arrive Long Beach

Dick Kline will pick you up

Doubletree Hotel  
(310) 514-3344  
Conf. #307864

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## MEL BRASHEARS

Wednesday, January 24, 1996

Dick Kline will pick you up

9:00a- Meetings with Darleen Druyun  
10:30a at Ft. McArthur

Dick Kline will take you to airport

11:00a Depart Long Beach, N404LM  
12:00p Arrive San Jose

TBD Sam Araki (30 mins)

2:00p- Pat Goss re Tucson  
2:45p B-101

3:00p- VIDEO re AC-126 PLRR  
4:30p (launch date 1/31) B-102

## MEL BRASHEARS

Thursday, January 25, 1996

7:15a Driver will pick you up  
LMMS Cost Proposal Review  
Sunnyvale B-101 ECR  
9:00a Proposal Summary (Palmer)  
11:00a SBIRS JV Assessment (Cline)  
12:00p Lunch  
1:00p Facility Status (Adams)  
1:45p Austin Transition (White)  
2:15p Commercial Update (Surra)  
(Factory of Future)  
3:00p Depart for San Jose Airport  
  
3:30p Depart San Jose, N404LM  
dinner  
6:30p Arrive Denver  
(Phil Duke will provide ground  
transportation in Denver)  
  
Radisson Thornton Greystone  
(303) 451-1002

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## MEL BRASHEARS

Friday, January 26, 1996

8:00a TELECON to Warren Grace re  
Inmarsat schedule  
8-011-44-171-728-1200  
9:00a- SII Board Meeting  
12:00p Thornton CO  
1:00p Depart Denver, N404LM  
lunch  
2:30p Arrive San Jose

**MEL BRASHEARS**

Saturday, January 27, 1996

CALIFORNIA

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**MEL BRASHEARS**

Sunday, January 28, 1996

6:00a Driver will pick you up

6:30a Depart San Jose, N407LM  
breakfast

9:30a Arrive Denver

10:00a Depart Denver  
lunch

11:45a Arrive Tucson

1:00p-  
3:30p Kick-Off Session

**MEL BRASHEARS**

Monday, January 29, 1996

SECTOR OFF-SITE  
TUCSON

VDC dinner speaker

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**MEL BRASHEARS**

Tuesday, January 30, 1996

SECTOR OFF-SITE  
TUCSON

NRA dinner speaker

**MEL BRASHEARS**

Wednesday, January 31, 1996

7:30a Depart Tucson, Delta #1975 (2B)  
7:53a Arrive LAX

(Vicki arriving on United #2003 at  
7:33am)

9:10a Depart LAX, Delta #203 (2C/2D)  
12:44p Arrive Honolulu

1:50p Depart Honolulu, Hawaiian Air #388  
(no first class on this plane)

2:31p Arrive Kona  
RENTAL CAR

HOTEL: Mauna Lani Bay Resort  
808-885-6622  
808-885-6183 (fax)

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**MEL BRASHEARS**

Thursday, February 1, 1996

6:00p- AEA Reception  
7:30p



**MEL BRASHEARS**

Friday, February 2, 1996

7:30a Continental Breakfast

8:00a-  
12:00p AEA Board of Directors

1:00p-  
5:30p Recreation

6:00p-  
9:30p Cocktails/Dinner

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**MEL BRASHEARS**

Saturday, February 3, 1996

7:30a Continental Breakfast

8:00a-  
12:00p AEA Board of Directors

1:00p-  
5:30p Recreation

**MEL BRASHEARS**

Sunday, February 4, 1996

VACATION

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**MEL BRASHEARS**

Monday, February 5, 1996

VACATION

**MEL BRASHEARS**

Tuesday, February 6, 1996

1:55p Depart Kona, United #40 (1C/1D)  
8:30p Arrive SFO

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**MEL BRASHEARS**

Wednesday, February 7, 1996

6:00a Driver will pick you up  
7:00a Depart San Jose, Reno Air #745 (2A)  
8:15a Arrive San Diego

1:00p- CLS Board Meeting  
4:00p San Diego

7:30p ILS/LKE Board Dinner

HOTEL: U.S. Grant Hotel  
(619) 232-3121  
(619) 232 -3626 fax

## MEL BRASHEARS

Thursday, February 8, 1996

8:00a- 10:00a LKE Board Meeting

10:00a- 12:50p ILS Board Meeting

1:15p 8:20p Depart San Diego, N90LC  
Arrive Dulles

Boston Coach #02080097  
To Bethesda to get car

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## MEL BRASHEARS

Friday, February 9, 1996

7:30a Phil Duke re financial issue  
8:00a Alex McCloskey re IAM meeting  
9:00a- 11:00a IAM Negotiations Meeting  
(per Corlett) ECR

11:00a John Ramsey re GE-1 and misc.

12:00p- 1:00p VIDEOCON: ASC (Obsidian) EPP  
3 North

1:00p- 1:30p COMSAT EPP  
Sector conf room

2:30p- 4:15p VIDEOCON: Russ McFall & E/W re  
Africom, Satphone and LSAT  
3 North

4:15p Russ McFall one-on-one

4:30p Carl Savatiel (formerly of AT&T)  
re working for LM

~5:15p Depart to meet Vicki at Grosvenor

5:30p TELECON w/John Dietz, Terry Ford  
re SCAMP (408-743-2882)

**MEL BRASHEARS**

Saturday, February 10, 1996

8:00a Drive to Dulles  
8:45a Depart Dulles, N403LM  
10:00a Arrive Boston  
11:00a Funeral Service  
~1:00p Depart Boston, N403LM  
~2:15p Arrive Dulles

6:15p Boston Coach #02100407

7:00p BLACK TIE  
Dan Tellep Retirement  
Willard Intercontinental Hotel  
1401 Pennsylvania Avenue NW

10:15p Boston Coach #02100408  
(he's authorized to wait)

**MEL BRASHEARS**

Sunday, February 11, 1996

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## MEL BRASHEARS

Monday, February 12, 1996

8:00a-10:00a Corporate Staff Meeting

11:00a-12:00p Mission Success meeting w/Ramsey, Paulson, Duke

1:00p-1:30p Jack Hugus re EIS Board of Directors

1:30p-1:45p Photo Session  
visitor's office

2:00p-3:00p Pete Teets re various issues  
MRB's office

3:00p-4:00p Sector Staff Meeting  
(includes 5-10 minutes presentation  
by Rick Moyer, audit)

4:00p-5:30p TELECON follow-up interview with  
Mitch Marks (Rick Hardin will join in  
person at 4:30; Ramsey will join at  
5:00)

5:30p Warren Grace, Inmarsat

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## MEL BRASHEARS

Tuesday, February 13, 1996

8:00a-9:00a Bob Dumais (w/Brian Dailey)  
re courtesy call, SP study, and choice  
for Architecture Office Fair Oaks

10:45a Peter Balch re ILS issues

11:00a-12:30p VIDEOCON: THAAD #5 flight  
readiness review 3 North

2:00p-3:00p Brian Dailey re Moffett Field, MSBR,  
and corporate off-site

3:00p-4:00p Virnell Bruce & Wendy Hagen re  
corporate/sector/company  
advertising

4:00p TELECON w/Dave Mandelkern re  
California State Assembly  
(he'll call us)

4:30p John Ramsey re Delta contract

## MEL BRASHEARS

Wednesday, February 14, 1996

9:00a- Ted Benesky & Doug Nyhoff, Bain &  
10:00a Company (w/Ramsey) re Centers

11:20a TELECON w/Miriam Buzi

11:40a Phil Duke

11:50a Brian Dailey re entertainment expense

12:00p- Working lunch w/Randy Copple, SII  
1:00p MRB conf room

1:00p- Drop by SPOT meeting re SII for 30  
2:00p minutes (Dailey, Copple, more)  
Sector Conf Room

2:00p- TELECON with Dennis Nau  
2:15p (he'll call us)

2:30p TELECON with Vic Victorino  
re Bob Bell work and THAAD flight  
(he'll call us)

3:30p- John Capone & Brian Dailey re  
4:00p Architecture Study

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## MEL BRASHEARS

Thursday, February 15, 1996

6:30a Boston Coach #02151649

7:00a Depart Dulles, N90LC  
breakfast served

7:45a Arrive Trenton  
(ground transp by Lindsay's office)

8:30a GE-1-2-3 status/issues

10:30a GE-1-2-3 Facilities Tour

12:00p LUNCH meeting with Claude Burgio

1:00p Dave Klinger/Ken Johnson re  
transition issues

3:30p depart for Trenton airport

3:45p Depart Trenton, N90LC  
snack served

4:30p Arrive Dulles

4:30p Boston Coach #02151650  
  
(Dinner Engagement)

**MEL BRASHEARS**

Friday, February 16, 1996

- 8:30a John DeWane, Honeywell
- 10:00a Astronautics MOR
- 12:00p- Working lunch w/Duke & Dailey  
1:00p re Corporate Off-Site
- 1:00p Manuel & Dailey re Focus Progs
- ~1:30p BGen Kwiatkowski will call you
- 1:45p Paulson, Duke, Ramsey re Klinger call
- 5:15p Boston Coach #02161252  
Bethesda HQ to residence  
Boston Coach 800-441-5595

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**MEL BRASHEARS**

Saturday, February 17, 1996



**MEL BRASHEARS**

Sunday, February 18, 1996

**MEL BRASHEARS**

Monday, February 19, 1996

8:00a-  
10:00a

Corporate Staff Meeting

10:00a-  
~3:00

Executive Council

~3:00-  
4:30p

Sector Staff Meeting

4:30p-  
5:00p

TELECON w/Don Dandurand re trip to  
Colorado Springs

5:00p-  
6:00p

VIDEOCON re THAAD flight review  
w/Bob Simons 3 North

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## MEL BRASHEARS

Tuesday, February 20, 1996

- 6:30a Boston Coach 02201368
- 8:20a THAAD (scrubbed)
- 11:00a Alex McCloskey re relocation
- 11:30a Virnell Bruce re off-site photos
- 1:00p- Jim Ritter re E-Mail Plans  
2:00p (also Ed Melhalick, John Bearde, and a couple of technical guys)  
Sector Conf Room
- 2:00p- VDC, Victorino, Dailey re THAAD  
3:00p and PAC-3 VDC office
- 3:00p- Hal Manger & Virnell Bruce  
3:30p re LM Sr. Management Inst.
- 3:30p Matt Kellerman re conference room equipment (15 mins)
- 6:00p Dinner with Joe Bailey, IBM, at Jean Michel Restaurant (he'll meet you there)

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## MEL BRASHEARS

Wednesday, February 21, 1996

- 6:30a Boston Coach 02211068  
CANCELLATION #7157
- 8:30a Ron Paulson re Mission Success (Phil Duke, too)
- 10:00a John Capone (per your request)
- 10:00a TELECON with Dave Klinger
- 10:30a- Bob Fuhrman re Streamlining  
12:00p Board Room
- 12:00p TELECON: Bob Whalen re next week's visit (w/Phil)  
lunch ordered
- 1:00p- Relocation/Housing Appointments  
5:00p (out of building)
- 7:00p NBC Nightly News (channel 4)  
(interview w/Tom Brazie)

## MEL BRASHEARS

Thursday, February 22, 1996

6:30a Boston Coach 02220861  
7:00a Micky Blackwell & Jim Madewell  
Micky's office (3 South)

8:00a Depart HQ with Micky Blackwell

9:00a- Dan Goldin meeting (w/Blackwell)  
9:45a re SSTO

11:00a Phil Duke re Objectives

1:00p- John Egan re Objectives  
1:30p Egan's office

2:00p- Brian Dailey & Cheryl Getty  
2:30p re "Capturing New Business"

2:30p- Brian Dailey & Charlie Kupperman  
3:00p re Washington Ops Office (& Terry H)

3:00p TELECON w/Ed Lambert of Meridian  
Ventures re 2/29 meeting in LA

4:00p- Pat Goss  
5:00p

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## MEL BRASHEARS

Friday, February 23, 1996

5:45a Boston Coach 02230806

6:30a Depart Dulles, N90LC (Duke/Paulson)  
breakfast served

7:15a Arrive Trenton  
(driver will pick you up)

8:00a ACeS Technical Desc. & Solutions  
10:00a ASC Technical Description  
11:00a ACeS/ASC Price Budget  
12:00p Lunch w/Klinger  
1:30p ACeS Funding Status  
2:00p Orgn Changes and Name Change  
2:30p Retention Package Changes

3:15p Depart for Trenton Airport

4:15p Depart Trenton, N406LM  
5:00p Arrive Dulles

5:00p Boston Coach #02230937

**MEL BRASHEARS**

Saturday, February 24, 1996

**MEL BRASHEARS**

Sunday, February 25, 1996

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**MEL BRASHEARS**

Monday, February 26, 1996

- 8:00a Corporate Staff Meeting
- 10:15a Boston Coach #02261627
- 11:00a Depart Dulles, N404LM (w/Dailey)  
snack served
- 12:45p Arrive Colorado Springs  
Don Dandurand will pick you up  
(Dandurand: 719-591-1011)
- 1:00p Lunch in Col Spgs ofc w/managers
- 2:00p VADM David Frost  
Deputy CINCSPACE
- 3:00p BGen Joe Cosumano (USA)  
Director of Plans (J5)
- 4:00p MGen Bill Donahue (AF)  
Director of Comm (J6)
- 4:30p MGen Roger DeKok (AF)  
Director of Ops (J3)
- 6:30p Dinner with Dick MacLeod

Antlers Hotel  
719-473-5600

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Tuesday, February 27, 1996

- 8:00a Dandurand will pick you up
- 9:00a Col. "Juice" Jensen (AF)  
Deputy Director Plans (XP)
- 10:00a MGen Lance Lord (AF)  
Director of Plans (XP)
- 11:00a MGen Don Cook (AF)  
Director of Ops (DO)
- 11:30a Gen Joe Ashy (AF)  
Commander CINCSPACE  
LGen Pat Caruana  
Vice Commander CINCSPACE
- 1:00p Col. Pete Worden  
Commander 50th Space Wing  
Falcon AFB
- 1:30 50th Space Wing Mission Briefing
- 3:00p Depart Colorado Springs, N404LM  
snack served
- 4:30p Arrive San Jose  
(driver will pick you up)
- 5:30p- Dave Montague retirement party
- 8:30p Sunnyvale Hilton (\$15 at door)

## MEL BRASHEARS

Wednesday, February 28, 1996

7:15a Driver will pick you up

9:00a- Araki, Smith, Victorino  
10:00a re Porfolio Shaping

10:00a- Video meeting (Wrather's people)  
10:30a

10:30a- GBS Decision  
11:30a

11:30a- Working Lunch re SBIRS  
1:00p

1:00p- Consolidation Plan Meeting  
3:30p

3:30p- GPS IIF Win Strategy and  
5:30p Preliminary Pricing

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## MEL BRASHEARS

Thursday, February 29, 1996

6:00a Driver will pick you up

7:00a Depart San Jose, Reno Air #745 (3C)  
8:15a Arrive San Diego  
Bob Whalen will pick you up  
(Whalen: 619-673-3410)

9:00a- Meetings in Whalen's Office  
2:45p

3:30p Depart San Diego, N90LC  
4:00p Arrive LAX

Pete Beardsley will pick you up  
(Beardsley: 310-642-5217)

5:00p Meeting with Chuck Martin and Ed  
Lambert, Meridian Ventures  
(meet in lobby of hotel??)  
(Lambert: 206-232-4735)

HOTEL: Marriott at LAX  
(310) 641-5700

## MEL BRASHEARS

Friday, March 1, 1996

TBD Pete Beardsley will pick you up

7:30a GEN. SCANLAN MEETINGS  
Continental Breakfast

8:00a Introduction (Scanlan)

9:00a Class II Changes (Aerospace)

10:45a Status of Upcoming Events (Golnitz)

12:00p LUNCH

1:00p Launch Readiness Process (SV/SPOs)

3:00p Summary Discussion (Panel)

4:00p Adjourn  
Pete Beardsley will take you to  
airport

6:30p Depart LAX, Reno Air #743 (3C)

7:40p Arrive San Jose  
driver will pick you up

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## MEL BRASHEARS

Saturday, March 2, 1996

## MEL BRASHEARS

Sunday, March 3, 1996

7:00a Driver will pick you up  
8:55a Depart SFO, United 970 (1A/1B)  
4:40p Arrive Dulles  
4:40p Boston Coach #03030288  
to office to get car

Ext

Arch

## MEL BRASHEARS

Monday, March 4, 1996

7:00a John Ramsey re consolidation  
8:00a Corporate Staff Meeting  
10:00a Nick Ordon re Commercial Business  
11:00a- VIDEOCON w/Tom Corcoran re SC21  
12:00p (prep for Coffman meeting 3/5)  
3 South  
12:00p- VIDEOCON re SBIRS w/Sunnyvale  
1:00p (includes lunch) 3 North  
1:00p- TELECON: EPP re RD-180 Engines  
1:30p Sector Conf. Room  
1:30p- VIDEOCON re Corporate Off-Site  
3:30p planning 3 North  
(video will break for 5 minutes, then  
continue as our staff meeting)  
Sector Staff Meeting (video)  
3:30p- 3 North  
5:00p  
5:00p Nick Ordon (one-on-one)



**MEL BRASHEARS**

Tuesday, March 5, 1996

- 7:00a- 9:00a GPS EPP in preparation for Corp EPP N3002 (classified conf room)
- 9:00a- 11:00a Briefing for VDC on SC-21 with: Tom Corcoran, Mike Hughes, Howard Wolnowsky, Howard Trudeau ECR
- 11:30a- 12:30p Lunch w/Micky Blackwell his conf. room
- 1:00p- 2:30p Corporate EPP re GPS IIF ECR
- 3:00p- 4:00p Bill Jones re employment, 2025 Study, space-based radar, EELV (Vance will arrive around 3:35 to hear the 2025 briefing)
- 4:00p- 5:00p SBIRS Briefing to Vance Sector Conf Room

**Ext****Arch****MEL BRASHEARS**

Wednesday, March 6, 1996

- 8:00a- 8:30 Charlie Kupperman & Al Ptak re '96 Priorities (Dailey, too)
- 8:45a- 9:30a Duke, Brown, Morgan, Dailey & Al Smith re ???
- 9:30a- 10:00a TELECON: Malcolm Baldrige Foundation (for Tellep)  
Dial: 1-800-403-2026  
Access code: 131919
- 10:00a- 10:30a Delegation of Authority Meeting Steve Smith, Phil Duke, Peter Balch
- 10:30a Depart office
- 11:30a Beverly Weathersby, Citibank 9812 Falls Road, Potomac MD 1-800-926-1067 (they don't give out the direct number to the Potomac branch)

p.m.

relocation appointments

## MEL BRASHEARS

Thursday, March 7, 1996

REMINDER: Cellular One coming at  
10:00am to reprogram car phone

John Ramsey/Phil Duke re ??

7:30a

Brian Dailey re various important  
items

8:15a-  
9:00a

TELECON w/John Capone re  
organization to date (he'll call us)

9:00a-  
9:15a

Projector Demo (Matt Kellerman)  
N3002 (classified conf room)

9:45a

Depart for Crystal City  
(Ride over with Vance and Phil)

10:15a

Pre-Druyun CEO meeting  
Crystal City (includes lunch)

11:00a-  
1:00p

Boston Coach #03071302

1:00p

Relocation appointments

p.m.

Ext

Arch

## MEL BRASHEARS

Friday, March 8, 1996

8:15a Linda Hassler re expenses

9:00a- TELECON re Commercial Business Plan  
10:00a (w/McFall, Dailey)

10:00a- VIDEOCON re B-551 Lease  
11:00p w/Joel Suty, Duke, Dusins, Hardin

11:00a- Corporate Off-Site Chart Review  
11:30a Liz Prestridge, Brian Dailey

1:00p- David Bliss re Corporate Off-Site  
3:00p (Mitch Marks by telephone)

3:00p TELECON: Bill Jones will call

3:30p TELECON: Jas Takhar (referred from  
NRA's office) Linda to place call

**MEL BRASHEARS**

Saturday, March 9, 1996

**MEL BRASHEARS**

Sunday, March 10, 1996

**Ext**

**Arch**

**MEL BRASHEARS**

Monday, March 11, 1996

8:00a Corporate Staff Meeting  
 10:00a Terry Henshaw re medical benefits

10:30a- Russ McFall, Phil, Brian re  
 11:30a Commercial Business Plan

11:30a- Joe Cleveland, President EIS  
 12:00p

12:00p- LUNCH w/Jeff Harris, Brian Dailey  
 1:00p

1:00p John Bigelow re tomorrow's meeting

1:30p- Commercial Business Plan w/McFall  
 2:30p (continued)

2:30p McFall one-on-one (or at 4:30pm)

3:00p- Sector Staff Meeting  
 4:30p

4:30p Russ McFall one-on-one

5:00p Alex McCloskey re Capone's Org and  
 lensen resume (15 minutes)

**Ext****Arch****MEL BRASHEARS**

Tuesday, March 12, 1996

8:00a- Consolidation Change Control mtg  
 8:30 w/Duke, Hardin, Leal

8:30a- John Bigelow's Ethics Meeting  
 9:00a w/Company Ethics Reps (drop by)

9:00a- Common Process Initiative Sector  
 11:00a Review (prep for VDC mtg on 4/2)  
 3 North VIDEO

Lunch Phil Duke

TBD Brief DMT on Chinese visit on 3/13  
 TELECON

1:30p Virnell Bruce re various items

2:00p Liz Prestridge/Brian Dailey re charts

2:30p Brian Dailey re various items

3:00p- ADO (Exec Council agenda item)  
 3:30p w/Phil and Brian

4:00p TELECON: Steve Smekens

## MEL BRASHEARS

Wednesday, March 13, 1996

- 8:00a Steve Smith & Alex McCloskey  
re Bill Jones resume
- 10:45a Peter Balch re SII issue
- 11:00a- TELECON: SII Board Meeting  
~2:00p (w/Egan -- includes lunch)
- ~2:00p Dick Larsen, Ernst & Young
- 3:00p John Larson, Citibank
- 3:30p Hal Jacob re Mission Success

Ext

Arch

## MEL BRASHEARS

Thursday, March 14, 1996

- 8:00a- Durrell Hillis, Motorola (w/VDC)  
10:30p VDC's office
- 1:00p- Nick Ordon re restructuring business  
1:30p units
- 1:30p Phil Duke
- 2:00p TELECON w/Hal Mooz to confirm  
Off-Site participation/details  
(Linda will place the call)
- 5:40p Depart HQ for Marriott  
(I will call for the Marriott bus  
at 5:20pm; if unavailable, I'll call a  
taxi)
- 6:30p LM Senior Management Institute  
Marriott Suites
- 7:30p MRB is Dinner Speaker
- 8:15p Boston Coach (Mel ordered it)

## MEL BRASHEARS

Friday, March 15, 1996

8:00a- 10:00a Dick Larsen

10:00a- 11:00a ADO Transition Meeting (prep for Monday's Exec Council) with John Egan & George Wicker Egan's office

11:00a Stew Storm, Internal Audit re John McMahon

11:30a Liz Prestridge re charts

1:00p- 2:00p John Ramsey and/or Ken Robak re CPS study findings

TBD Telecon with Pat Goss

3:30p TELECON: Vocoder Demo

Ext

Arch

## MEL BRASHEARS

Saturday, March 16, 1996

# MEL BRASHEARS

Sunday, March 17, 1996

# MEL BRASHEARS

Monday, March 18, 1996

7:00a SSTO Washington Ops Meeting w/  
Coffman, Blackwell, others  
VDC's office

8:00a- Corporate Staff Meeting  
10:00a

10:00a- Executive Council  
~3:00p

3:00p- Sector Staff Meeting  
4:30p THIS WAS CANCELLED

4:30p Depart for airport (ride w/Brian)

5:00p Depart Dulles, N403LM  
dinner served

8:00p Arrive Sunnyvale

(Vicki's car will be waiting)

Ext

Arch

## MEL BRASHEARS

Tuesday, March 19, 1996

7:00a Mitch Marks/Pat Goss, B-101

LMMS QFR

7:30a Continental Breakfast

8:00a Overview (Crandall)

8:30a LMMS (Schultz/Charles)

9:30a Astro Space Comm'I (Amadio)

10:15a Program Reviews (Thompson/

11:45a Amadio)

2:30p- Working Lunch

4:30p Program Reviews (Haworth,  
Schumacher, Surra)

4:30p-

5:00p SCAMP Meeting

5:00p-

5:30p CRSS CDR Action Items/S. Araki

5:30p-

5:45p Mitsubishi Regional Affiliate/Araki

6:30p

Dinner with John McMahon  
at Kabuls

Ext

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## MEL BRASHEARS

Wednesday, March 20, 1996

7:00a Ron will pick you up at home

7:45a Video Review w/Vicki Basham, Brian  
LMMS QFR

7:30a Continental Breakfast

8:00a Program Reivews

(Smith, Mather, White, Wagman)

10:15a Consolidation Status (Palmer)

10:45a LMMS Summary/Wrap Up (Crandall)

11:15a LMTO (Nelson)

12:00p- Comm'I Business Plan

2:00p w/Russ McFall

2:00p Motorola Meeting

2:15p- LSTAR Meeting w/Russ McFall and

4:00p Renard Smoots

4:30p Depart San Jose

dinner served

7:30p Arrive Denver

HOTEL: Marriott Southeast

303-758-7000

(conf #80122936)



## MEL BRASHEARS

Thursday, March 21, 1996

Astronautics QFR

- 8:00a Introduction (McAnally)  
8:10a Overview (Wheeler)  
8:45a Orders, Sales, EBIT, Reserves, etc.  
(MacLauchlan)  
9:45a Prog Assessment, New Bus. Status  
(Janda)  
10:15a Space Launch Systems Overview  
(Swartz)  
10:30a Titan IV (Bowen)  
11:15a Space Systems Overview (Dalal)  
11:30a Atlas 70 (Haines)  
12:30p IIAR (Shannon)  
1:15p LMLV (Morris)  
2:00p ILS/LKE (Cuthbertson)  
2:30p Classified (Hohman, Fields, Lehman,  
(DiMercurio)  
3:30p Special Topic (Kramer)  
3:45p Summary (Duke)  
  
4:30p Depart Denver, N403LM  
dinner served  
9:30p Arrive Dulles/Signature Aviation  
  
9:30p Boston Coach #00975153

Ext

Arch

## MEL BRASHEARS

Friday, March 22, 1996

- 6:30a Boston Coach pick up at Grosvenor  
(exclusive service #00974070)  
7:15a Depart office (w/Virnell)  
8:15a- Mission Home Breakfast  
9:45a Air & Space Museum  
10:30a- VIDEOCON: AC-122 PLRR (w/lunch)  
12:30p (Launch date 3/29) TWO North  
12:15 Sign Papers next door  
1:30p 35mm slide review (BDD/PJD)  
2:30p- Anne Woodyard re Proposed  
3:00p Rotational Program (also Bob Thomas,  
Rick Moyer, Phil Duke, Brian Dailey)  
Sector Conf Room  
~3:00 Tom Corcoran (5 mins., his office)  
3:00p David Bliss, Delta  
~4:00p Pete Teets (his office)  
4:00p Boston Coach #00979872 at HQ  
5:45p Boston Coach pick up at the Grosvenor  
(Conf. #00974136)  
  
6:30p Goddard Reception  
7:30p GODDARD MEMORIAL DINNER  
Washington Hilton Hotel  
1919 Connecticut Ave NW  
Boston Coach pick up at Hilton  
(Conf. #00974176)

**MEL BRASHEARS**

Saturday, March 23, 1996

(Mel to drive Vicki to airport)

3:00p Vicki depart Dulles, United #57  
5:40p Arrive SFO  
Pick up by Ron/Rick in California

**Ext**  
**Arch**

**MEL BRASHEARS**

Sunday, March 24, 1996

10:30a Boston Coach #00974375  
11:15a Depart Dulles, N403LM  
lunch served  
2:00p Arrive Scottsdale  
  
(all ground transportation in  
Scottsdale will be arranged by Jack  
Speight's people)  
7:00p Reception & Dinner/Buffer  
  
Camelback Inn  
602-948-1700

## MEL BRASHEARS

Monday, March 25, 1996

7:00a Breakfast  
8:00a Welcome (Augustine)  
8:20a 96 LRP Challenges (Bennett/Egan)  
9:00a Electronics Sector  
11:00a I&TS Sector  
12:30p Lunch  
1:30p Tactical Systems Sector  
3:30p Energy & Environment Sector  
6:00p Reception  
7:00p View from Wall Street (Joe Campbell)  
7:45p Dinner

Camelback Inn  
602-948-1700

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Arch

## MEL BRASHEARS

Tuesday, March 26, 1996

7:00a Breakfast  
8:00a Aeronautics Sector  
10:00a Space & Strategic Missiles Sector  
11:30a Lunch  
1:00p Recreation  
6:00p Reception  
6:45p Washington Scene (Mark Shields)  
7:45p Dinner

Camelback Inn  
602-948-1700

## MEL BRASHEARS

Wednesday, March 27, 1996

7:00a Breakfast  
8:00a Technology & Synergy (Ballhaus)  
8:15a Domestic Marketing (Manuel)  
8:45a Int'l Marketing (Smith)  
9:25a Legislative Support (Osterhout)  
9:40a Central Svcs & EIS (Allen/Cleveland)  
10:30a Financing Customer's Reqt  
(Skowronski/Anderson)  
10:50a Acquisition/Divestitures/Bus. Ventr  
(Montague/Egan)  
11:10a Ethics (Marshall)  
11:30a Summary Perspectives (Coffman/  
Lanza)  
12:00p Evaluating Ourselves-Incentive Comp  
(Augustine)  
12:15p Lunch  
  
1:15p- Sector Sessions  
5:00p  
  
6:00p Reception  
7:00p Dinner

Camelback Inn  
602-948-1700

## MEL BRASHEARS

Thursday, March 28, 1996

TBD Someone will drive you to airport  
(Check with Jack Speight)  
  
12:03p Depart Scottsdale, Am West #883  
1:02p Arrive San Jose  
(Ron or Rick will pick you up)

Ext

Arch

**MEL BRASHEARS**

Friday, March 29, 1996

CALIFORNIA

**MEL BRASHEARS**

Saturday, March 30, 1996

CALIFORNIA

Ext

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**MEL BRASHEARS**

Sunday, March 31, 1996

CALIFORNIA

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| Ext  |
| Arch |

**MEL BRASHEARS**

Monday, April 1, 1996

8:30a TELECON re EOSAT with  
PST John Egan, George Pool  
(you call them at 301-897-6148)

11:00a TELECON re System of Systems  
PST with Roger Collins, Leo Mackay,  
Brian Dailey  
(you call them at 301-897-6385)

CALIFORNIA

**MEL BRASHEARS**

Tuesday, April 2, 1996

CALIFORNIA

6:04pm- INMARSAT launch  
6:41pm (for your info only)

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**MEL BRASHEARS**

Wednesday, April 3, 1996

7:00a-  
2:00p

Meetings w/Duke & Dailey at  
plant

CALIFORNIA

**MEL BRASHEARS**

Thursday, April 4, 1996

CALIFORNIA

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**Arch**

**MEL BRASHEARS**

Friday, April 5, 1996

CALIFORNIA

Fairmont Hotel  
408-998-1900



**MEL BRASHEARS**

Saturday, April 6, 1996

CALIFORNIA

Fairmont Hotel  
408-998-1900

**MEL BRASHEARS**

Sunday, April 7, 1996

EASTER SUNDAY

7:30a Ron or Rick will pick you up  
8:55a Depart SFO, United #970  
4:48p Arrive Dulles  
4:48p Boston Coach will pick you up,  
conf. #00974419

Ext

Arch

**MEL BRASHEARS**

Monday, April 8, 1996

8:00a Corp Staff Meeting CANCELLED

10:45a TELECON w/Nate Lindsay and Paul Miller re Intelsat Meeting

11:15a TELECON w/John Capone re Dick Wolf (he'll call us)

11:30a TELECON w/Bill Jones

1:15p Boston Coach #13034685

~1:45p Meet at Erin Moore's office  
2nd floor, 1735 Jeff Davis Highway  
Crystal City

2:30p- Adm. Nanos  
3:00p

3:00p Sector Staff Meeting CANCELLED

4:00p Preparation Meeting for  
Aihara Visit  
ECR

7:00p Proton Launch

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**MEL BRASHEARS**

Tuesday, April 9, 1996

7:30a J Ramsey, follow-up to Alex's mtg

8:00a AGILITY FORUM MEETING  
(w/Ramsey and Goldman)  
Aihara, Mitsubishi (Bd Room)

10:00a Intro & Corporate Overview

10:15a Mitsubishi Overview

10:30a Aeronautics Items

10:50a Electronics Items

11:10a Space Items

11:30a Information Systems Items

11:45a Discussion & Wrap-Up

12:00p LUNCH, Dining Room #3

2:00p Alex & Maggy re notary items

2:30p TELECON w/John Copple

3:00p Phil Duke re Exec Comm'l Summary

4:00p John McMahon re new architecture  
(briefing he heard at Sunnyvale)

5:00p Boston Coach #13059287

5:45p ADPA Reception for Mal O'Neill  
Nat'l Academy of Sciences  
2101 Constitution Ave NW

8:00p Boston Coach #13059300

## MEL BRASHEARS

Wednesday, April 10, 1996

- 7:00a- 8:00a Financial Review with Phil Duke and Dave Brown
- 8:00a- 1:30p INTELSAT dry run for 4/15 meeting w/Nate Lindsay et al  
Sector Conference Room
- 1:30p- 2:00p VIDEOCON w/McAnally and Kramer re Intelsat 3 North
- 2:00p- 3:40p VIDEOCON: P-551 EPP  
3 North
- 3:40pm MRB depart office

MOVERS ARRIVE

Ext

Arch

## MEL BRASHEARS

Thursday, April 11, 1996

RELOCATION DAY

- 1:30p TELECON w/Alex McCloskey re Succession Planning  
(you call him: 897-6946)
- 2:00p TELECON w/Vance Coffman re Intelsat pitch for 4/15/96  
(you call him: 415-233-1778)
- 2:30p TELECON w/Brian Dailey
- 3:15p TELECON w/John Copple
- 3:30p TELECON w/Jim McAnally re personal
- 3:45p TELECON w/Nate Lindsay re Intelsat

**MEL BRASHEARS**

Friday, April 12, 1996

RELOCATION DAY

4:30p TELECON w/McAnally & Dailey  
re RLV

5:30p TELECON w/NRA and VDC  
re Intelsat

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**MEL BRASHEARS**

Saturday, April 13, 1996

**MEL BRASHEARS**

Sunday, April 14, 1996

**MEL BRASHEARS**

Monday, April 15, 1996

- 7:00a SSTO briefing by Todd Kallman
- 8:00a Corporate Staff Meeting
- 9:15a Depart HQ with VDC/NRA
- 10:00a- Intelsat Board Members  
1:00p with NRA and VDC
- 1:30p SSTO Meeting (includes lunch) Crystal  
City Board Room  
(return to Bethesda w/VDC)
- 4:00p Russ McFall re move to Sunnyvale  
(if you don't make it back for this,  
a telecon has been sched'd for 7:00a)
- 4:30p- Meet with Delegation from India  
5:00p (w/Russ and Brian) and also  
Pres of EOSAT, Arturo Silvestrini  
Sector Conf Room
- 6:00p- VIDEOCON: THAAD/TMD Dry Run  
7:00p for meeting w/VDC on 4/17  
3 North (includes dinner)

**Ext****Arch**

## MEL BRASHEARS

Tuesday, April 16, 1996

7:00a TELECON w/McFall re Sunnyvale move

7:30a Jim Ritter re future computer support

8:00a-8:30a Brian Dailey re Special Programs

9:00a-1:00p Bob Davis meeting (w/lunch)  
Meetings in Classified Conf Rm  
Lunch in Dining Room #3

1:00p-3:00p ADO Transition Meeting  
w/Allan Wegner, VP ADO  
Gregg Kutz, Dir. of Programs  
Chuck Stees, Dir. Bus. Mgmt.  
Richard Troyer, Dir. Wash Ops  
(Phil, Brian, Alex)  
Sector Conference Room

3:00p-~5:00p SBIR EMD Priced-to-Win meeting  
Tony Tuffo, Mike Henshaw,  
Ed Morgan, Kent Haeger, Phil Duke  
Sector Conference Room

~5:00p Bill Loomis re charts for NRA's mtg

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Arch

## MEL BRASHEARS

Wednesday, April 17, 1996

7:30a-9:30a BREAKFAST w/Kirk McConnell, John McMahon, Brian Dailey SCIF

10:00a VIDEOCON: ASTRONAUTICS MOR

12:00p-12:45p LUNCH w/Steve, Peter, Phil  
re Int'l Consultant Audits

12:45p TELECON w/Carol Hadd, Relocation  
(we will call her)

1:00p John McMahon/Brian Dailey

1:45p Sam Araki

2:00p-3:00p SSTO Meeting w/NRA, VDC, et al  
ECR

3:00p-4:00p Missile Defense Strategy Mtg  
w/VDC, Corcoran, Manuel, Dailey,  
Wolnowsky, Bruce Jackson  
ECR

4:00p-5:30p THAAD/TMD Strategy Meeting  
w/NRA, VDC, Bill Loomis, Vic  
Victorino ECR

## MEL BRASHEARS

Thursday, April 18, 1996

8:00a Linda Hassler re misc. items

9:00a- VIDEOCON: Titan IV K-16 PLRR  
11:00a (launch date 4/24)  
2 North

11:00a- Orion Meeting (includes lunch)  
12:30p Sector Conf Room

2:00p- Succession Plan Meeting with Vance  
2:30p VDC's office

3:30p TELECON w/Geoff Philips, LM  
TENCAP office, Denver  
(he'll call us)

4:00p- Ethics Video Shoot  
5:30p Exec Dining Room

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Arch

## MEL BRASHEARS

Friday, April 19, 1996

7:00a- Satphone EPP  
10:30a Sector Conf Room

10:30a- GE-4 EPP  
11:00a Sector Conf Room

11:00a- Astro Space Commercial MOR  
12:00p Videocon

11:45p TELECON w/McAnally, Wynne, and  
Wash

12:00p- Russ McFall, one-on-one  
12:30p

12:30p- Commercial Business Plan  
2:30p Sector Conf Room

2:30p- LMTO MOR  
3:00p 2 North

3:00p- LMMS MOR  
4:30p 2 North

**MEL BRASHEARS**

Saturday, April 20, 1996

**MEL BRASHEARS**

Sunday, April 21, 1996

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Arch



## MEL BRASHEARS

Monday, April 22, 1996

- 8:00a-10:00a Corporate Staff Meeting
- 10:00a-4:00p Executive Council
- 4:00p-5:30p Sector Staff Meeting  
(includes presentation by P. Balch)
- 6:00p DINNER with Ed Ruda  
Jean Michel's  
(reservations under "Brashears")

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Arch

## MEL BRASHEARS

Tuesday, April 23, 1996

- 8:30a TELECON w/Hal Mooz  
(he'll call us)
- 9:00a-12:00p Mitch Marks re Off-site planning  
and Delta Strategy
- 2:00p Virnell Bruce re Denver Awards Nite
- 2:30p-3:30p VIDEOCON: AC-78 (SAX) PLRR  
(launch date 4/29)  
3 North
- 4:30p-5:30p Claude Bergio, Intelsat  
(w/Vance) VDC's office

## MEL BRASHEARS

Wednesday, April 24, 1996

5:45a Boston Coach #13119088

6:15a Depart Dulles, N407LM  
breakfast served

7:00a Arrive Philadelphia/Atlantic  
Boston Coach #13136528  
(will wait & return to airport)

8:00a GSP IIF Debriefing, Bldg 100  
230 Mall Blvd, King-of-Prussia

10:15a Depart Valley Forge

10:45a Depart Philadelphia/Atlantic  
11:30a Arrive Newark  
Boston Coach #13138565  
to Waldorf Astoria, 301 Park Ave.

5:30p-7:00p Community-Areawide Reception  
Starlight Roof, 18th Floor

Waldorf: 212-872-4775  
Boston Coach: 1-800-441-5595  
Ed Morgan: 610-354-2805

Ext

Arch

## MEL BRASHEARS

Thursday, April 25, 1996

7:00a IMAX Screening, Sony Theater  
68th & Broadway 212-336-5044  
(w/Jan Wrather, Virnell Bruce)

10:00a Stockholders Reception  
Palm Room, 18th Floor

10:30a Annual Stockholders Meeting  
Starlight Roof, 18th Floor

12:00p Press Conference

12:30p Reception and Luncheon  
Basildon Room, 3rd Floor

1:30p Carey Limo to transport you to  
Newark Airport  
(from ground level garage --  
NOT the main lobby)

2:30p Depart Newark, N90LC  
3:30p Arrive Dulles  
Boston Coach #13119100  
(return to residence)

**MEL BRASHEARS**

Friday, April 26, 1996

8:00a Duke re VDC's Quarterly Program  
Review request

9:00a- CORPORATE EPP re Satphone  
10:30a w/Coffman and Bennett  
N3002 (classified conf room)

10:30a- Russ McFall one-on-one  
11:30a

11:30a- Brian Dailey re Steve Myers  
11:45a

12:00p- Working Lunch w/Steve Myers  
1:00p

1:00p- Don Imgram and Howard Schue,  
2:00p TSA, re privatization of GSFC  
(Duke & Dailey)

2:00p- Commercial Business Plan (McFall)  
4:00p Sector Conf Room

**Ext****Arch****MEL BRASHEARS**

Saturday, April 27, 1996

**MEL BRASHEARS**

Sunday, April 28, 1996

**MEL BRASHEARS**

Monday, April 29, 1996

- 8:00a Corporate Staff Meeting
- 10:00a Depart Bethesda for Intelsat Offices  
(Mike Wash, Ron Stonebruner, and  
Greg Gilmore will pick you up)
- 11:00a Signing of Intelsat Launch Contract  
3400 International Drive, NW
- 11:30a LUNCH at Intelsat
- 12:15p Jack (VDC's driver) will pick you up
- 1:00p TELECON with Mitch Marks
- 2:45p Brian Dailey
- 3:00p Sector Staff Meeting
- 4:30p- Flip-Through of Common Process  
5:00p charts (Ramsey)
- 5:00p TELECON w/Wegner re off-site
- 5:30p Alex McCloskey re miscellaneous

**Ext****Arch**

**MEL BRASHEARS**

Tuesday, April 30, 1996

6:30a Boston Coach #13149050 to office  
 8:00a John Ramsey one-on-one  
 8:30a McCloskey & Duke re Capone staffing  
 9:00a Boston Coach picks up Vicki  
 9:30a Boston Coach picks up Mel  
 Conf. # 13149080  
 11:00a Depart National, Delta 1817 (1A/1B)  
 12:43p Arrive Atlanta  
 Boston Coach #13151226 to hotel  
 4:15p TELECON w/Norm Augustine re  
 D. Druyun 301-897-6185  
 6:00p Reception at Marriott  
 7:00p Medal of Achievement Dinner

Atlanta Marriott Marquis  
 Conf. #82450976  
 404-521-0000  
 404-586-6299 fax

**Ext****Arch****MEL BRASHEARS**

Wednesday, May 1, 1996

7:30a Continental Breakfast  
 8:00a AEA Board of Directors Meeting  
 12:00p- Board Luncheon  
 1:30p  
 1:30p- AEA Board of Directors Meeting  
 4:15p  
 6:00p Buses load for dinner  
 7:00p Dinner at Governor's Mansion

**MEL BRASHEARS**

Thursday, May 2, 1996

8:30a Breakfast at Georgia Tech

9:30a Technology & Olympic Tours

1:25p Depart Atlanta, Delta #1574  
3:00p Arrive National

3:00p Boston Coach #13149103

**Ext****Arch****MEL BRASHEARS**

Friday, May 3, 1996

7:30a Fiore briefing on benefits package  
8:30a Matt Foster re Sector opportunities

9:00a- Roger Ramseier, Aerojet, and  
9:30a John Yasinki, CEO of GenCorp

9:30a- VIDEOCON: Dry Run for QPR  
10:45a 3 North

10:45a Brian Dailey re Bischoff Meetings

11:00a- Meeting on TWC with  
12:00p John Montague, McFall, Duke

12:00p Mr. Bischoff, DASA Board Room

12:30p Lunch w/Bischoff, Bd. Dining Room

1:45p TELECON w/Wegner re off-site

2:00p- Bischoff (one-on-one)  
2:45p MRB Conf. Room

2:45p Sam Araki  
3:30p Boston Coach #13195662

**MEL BRASHEARS**

Saturday, May 4, 1996

Boston Coach: 1-800-441-5595

12:20p Boston Coach #13195299

1:00p Depart Dulles, N404LM  
snacks served

3:00p Arrive Denver/Centennial

(Brian Dailey will drive to hotel)

Marriott City Center Hotel  
Conf.#82608515  
1701 California Street  
303-297-1300

**AWARDS NIGHT EVENTS:**

6:30p Cocktails

7:30p Dinner  
(dancing until midnight)

**MEL BRASHEARS**

Sunday, May 5, 1996

10:00a Depart Denver, N404LM  
lunch served

3:00p Arrive Dulles

Boston Coach #13195345

Boston Coach: 1-800-441-5595

**Ext**

**Arch**

## MEL BRASHEARS

Monday, May 6, 1996

8:00a- 10:00a Corporate Staff Meeting

10:00a TELECON: Steve Smith re SBIRS

10:30a- 12:30p Common Process Initiative briefing to Vance Coffman ECR

12:30p- 2:00p LUNCH w/Phil, Maggy, Linda

3:00p- 5:30p Sector Staff Meeting

Ext

Arch

## MEL BRASHEARS

Tuesday, May 7, 1996

6:15a Boston Coach #13208451

7:00a Review Architecture Plan with Brian in SCIF

7:30a SUNNYVALE  
Consolidation Plan Review  
N3002 (Classified Conf Room)

9:30a Vance Coffman re Dumais  
(with B. Dailey) VDC's office

10:00a Return to Consolidation Meeting

3:00p Depart HQ (w/Brian)

4:00p Keith Hall re Architecture Study  
14675 Lee Road, Chantilly VA  
(w/Brian Dailey)

5:00p Boston Coach #13209895  
Chantilly to Potomac  
(Driver: Jane Reese)



**MEL BRASHEARS**

Wednesday, May 8, 1996

- 8:00a- 10:00a Klinger Plan re working off backlog  
N3002
- 11:30a- 1:00p Sector Consolidation Status meeting  
w/Coffman, Duke, Ramsey  
includes lunch N3002
- 1:00p- 2:30p VIDEOCON: GE-4 BAFO EPP  
3 North
- 2:30p- 3:30p VIDEOCON: Titan IV K-22 PLRR  
3 North
- 3:30p- 4:00p TELECON with Mitch Marks  
415-436-9066
- 4:00p Adm. Tom Betterton (per Hal Jacob)  
(courtesy/intro call)

**Ext****Arch****MEL BRASHEARS**

Thursday, May 9, 1996

- 7:00a Breakfast at Marriott
- 7:30a- 5:00p SECTOR OFF-SITE  
Bethesda Marriott  
5151 Pooks Hill Road  
897-9400

**MEL BRASHEARS**

Friday, May 10, 1996

- 7:30a Coffman meeting re Dave Kier
- 7:50a Review Fitzgerald document in SCIF
- 8:00a Core Customer Architecture Meeting
- 10:00a-11:30a VIDEO: Quarterly Program Review  
w/Vance Coffman 2 North
- 1:00p-2:00p John DeWane, Ray Stricklen, and Ron  
Barnhardt from Honeywell re  
reaction wheel deliveries for A2100
- 2:00p TELECON: Joe Bailey 303-924-7469
- 2:15p Birthday Cake for Ildi (Steve Smith's  
secretary) visitor's office
- 2:30p TELECON: Matt Foster, x.6586
- 2:45p TELECON: Carol Hadd 303-297-0500
- 3:00p TELECON: Tony Tuffo, SV ext 23732
- 3:15p TELECON: Pete Beardsley 310-642-  
5217

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Arch

**MEL BRASHEARS**

Saturday, May 11, 1996

**MEL BRASHEARS**

Sunday, May 12, 1996

**MEL BRASHEARS**

Monday, May 13, 1996

7:00a VIDEO re GE-4 BAFO

8:00a- Corporate Staff Meeting  
10:00a

10:00a- VIDEO re THAAD  
12:00p 3 North

12:00p- LUNCH w/Micky Blackwell  
1:00p MRB's conf. room

1:30p- Dr. Chung, Chairman of Halla Business  
3:00p Group, w/Vance Board Room

3:00p- Sector Staff Meeting  
4:30p (includes export compliance briefing  
by Tom Rosso from 4:00-4:30)

4:30p- VIDEO re RD-180  
5:30p 3 North

5:30p Pete Teets his office

~5:45p TELECON w/Peter Marino

**Ext****Arch**

## MEL BRASHEARS

Tuesday, May 14, 1996

7:30a- 8:30a GE-4 Corporate EPP  
ECR

9:00a- 10:00a Kupperman & Dailey re  
Congressional Priorities

10:00a- 12:00p Russ McFall Briefings on Astrolink  
Budget and Commercial Bus. Plan  
Sector Conf Room

1:00p- 3:00p VIDEOCON: GE-1 & A2100 Dry Run  
for 5/17 bfg to Vance  
3 North

3:00p- 3:30p Russ McFall re Telecommunications

3:30p- 4:30p John Ramsey re his situation

Ext

Arch

## MEL BRASHEARS

Wednesday, May 15, 1996

6:45a Boston Coach #13234223  
7:15a Depart Dulles, N407LM (breakfast)  
manifest: MRB, Paulson, Ron Clark  
8:15a Arrive Albany Airport

9:00a Welcome (Lonnie Edelheit)  
9:45a LM Programs (Jim Wilson)  
10:15a Active Phased Array  
(Anthony Jacomb-Hood)  
11:45a Imagery Exploitation  
(Richard Hartley)  
12:15p Break/lunch served  
12:30p Advanced Satellite Processor  
(Bill Burdick)  
1:00p ACeS Vocoder (Rick Zinser)  
1:30p Electric Effector (Bern Carey)  
2:00p Milsatcom Power (Charlie Korman)  
2:30p GE-3/4 RIU Modules (Ed Kaminsky)  
3:00p Lab Tours  
GE-CRD Composites (D. Woodmansee)  
Assembly Visualiztion (Pete Meenan)  
4:00p Wrap-Up

5:00p Depart Albany, N407LM (dinner)  
6:00p Arrive Dulles  
Boston Coach #13234239

## MEL BRASHEARS

Thursday, May 16, 1996

9:00a- Vance and Brian re Jeremiah  
9:30a testimony VDC's office

9:30a- E-Mail Demonstrations  
10:00a Employee Lounge

2:00p- Ian Stopps, President Western Europe  
2:30p Region, LM International

2:30p- Ramsey & Paulson re  
3:30p "Snowy Day II"

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Arch

## MEL BRASHEARS

Friday, May 17, 1996

9:00a- Vance Coffman re East Windsor  
10:00a Operations update VDC's office

10:00a- Coffman, McMahon, Dailey  
11:00a re architecture status VDC's office

12:00p- Dan Crowley & Rick McCarter  
1:00p farewell N3002

2:00p- VIDEOCON: Brief Vance Coffman  
4:00p on GE-1 and A2100  
2 North

**MEL BRASHEARS**

Saturday, May 18, 1996

**MEL BRASHEARS**

Sunday, May 19, 1996

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**MEL BRASHEARS**

Monday, May 20, 1996

8:00a-  
10:00a Corporate Staff Meeting

1:00p TELECON w/Terry Drabante  
LM Gaithersburg (they'll call us)

3:00p-  
4:30p Sector Staff Meeting

6:00p Bennett

**MEL BRASHEARS**

Tuesday, May 21, 1996

8:45a-  
9:00a Jim Ritter and Dwight Weaver  
re EIS update (courtesy call)

10:00a-  
12:00p EXECUTIVE COUNCIL meeting  
ECR

1:15p Art Morrissey

2:30p TELECON w/Araki & McFall  
re Active Array & Claude Bergio

3:00p TELECON w/Claude Bergio  
202-944-7745 (we call him)

3:15p Steve Smith, Dave Brown,  
Alex McCloskey

**Ext**

**Arch**

## MEL BRASHEARS

Wednesday, May 22, 1996

9:00a- 11:00a Monnie Bittle (Gilhausen & Ruda)  
re Succession Plan (per Alex)

11:30a TELECON w/Klinger re Bailey/Bllhaus

11:45a TELECON w/Henshaw re BE

11:55a TELECON w/Allan Wegner

~1:00 Henry will pick you up at lobby, drive  
to Pentagon  
(wait and return)

2:00p- 3:00p Bob Davis, 3E1044 Pentagon  
703-695-9713  
(w/Brian Dailey)

4:00p- 5:00p Videocon: GEROS Sector EPP  
3 North

5:00p- 6:00p Meeting re SII w/Dave Brown,  
John Egan, Walt Skowronski  
Sector Conference Room

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## MEL BRASHEARS

Thursday, May 23, 1996

8:00a Preparation for Jeremiah panel

11:00a- 12:00p Ron Paulson re Mission Success, etc.

12:30p TELECON w/Warren Grace  
8-011-44-171-728-1200  
(we call him)

12:45p- 1:45p VIDEOCON: SBIRS Priced-to-Win  
2 North

1:45p TELECON w/Art Woods, Renard  
Smoots, Brian Dailey (tentative)

2:00p Henry will pick you/Brian up at lobby  
drive to NASA HQ (wait and return)

3:00p- 4:00p Mike Mott, NASA HQ  
(w/Brian Dailey)  
300 E Street SW  
202-358-1807

5:00p- 6:00p VIDEOCON: GEROS Follow-Up to last  
night 3 North



## MEL BRASHEARS

Friday, May 24, 1996

- 7:15a Jack will pick you up at home, drive to Westfields and drop you off
- 8:30a-12:00p Dennis Fitzgerald re Jeremiah Panel Room 12B20 (2nd floor, 1st tower) 14675 Lee Road, Chantilly 703-808-1900
- Brian will drive you back to HQ
- 1:00p-2:00p VIDEOCON: SIVASAT Sector EPP N3002
- 2:00p-5:30p McFall Briefings on Astrolink and Commercial Business Plan N3002
- 5:30p Boston Coach #13290210 HQ to Avis Rent A Car 11410 Rockville Pike (at Colonial Manor Inn across from White Flint Mall)

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## MEL BRASHEARS

Saturday, May 25, 1996

**MEL BRASHEARS**

Sunday, May 26, 1996

**MEL BRASHEARS**

Monday, May 27, 1996

MEMORIAL DAY

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**Arch**

## MEL BRASHEARS

Tuesday, May 28, 1996

- 8:00a Corporate Staff Meeting
- 9:30a Henry will pick you up at lobby  
(he will wait at Rustan's office, and  
then drop you off at Pentagon)
- 10:30a-11:15a Col. Pete Rustan  
14675 Lee Road, Chantilly  
Room 14G06 (bldg 1, 4th floor)  
703-808-1511
- (Brian will escort you into Pentagon)
- 1:00p-4:00p BMDO CEO Conference  
Mgmt Info Center, BMDO
- 4:00p Henry will pick you up  
(South parking lot, kiss & ride area)
- 5:00p TELECON: Allan Wegner  
(you call him 619-673-3407)
- 5:15p-6:15p Coffman and Teets re Kodiak Launch  
Complex VDC's office

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## MEL BRASHEARS

Wednesday, May 29, 1996

- 5:45a Boston Coach #13288233
- 6:15a Depart Dulles, N90LC (Egan/Dailey)  
breakfast served
- 8:15a Arrive Denver  
(Presidential Limo Co. will pick you  
up -- Lincoln Town Car)
- 9:00a-12:00p SII Board of Directors  
Thornton CO
- 12:00p Travel to Deer Creek Facility  
(Montie Cousins will pick you up--  
blue Oldsmobile)
- 12:45p-3:30p CLS Board Meeting (incl. lunch)  
Deer Creek
- Montie will take you to airport
- 4:00p Depart Denver, N90LC (Egan/Dailey)  
dinner served
- 9:15p Arrive Dulles  
Boston Coach #13298338
- Boston Coach 1-800-441-5595

**MEL BRASHEARS**

Thursday, May 30, 1996

8:00a Boston Coach pick up at HQ  
Conf. #13324379

8:30a- Terry Drabant, LM Gaithersburg  
12:00p review classified programs in  
Gaithersburg SCIF  
700 N. Frederick Avenue

12:00p Boston Coach return to office  
Conf. #13324419

1:30p- VIDEOCON: GEROS Pre-EPP  
2:30p 2 North

2:30p- Rick Moyer re audit department  
3:00p restructuring

3:00p- VIDEOCON: GEROS Corporate EPP  
4:00p 2 North

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**MEL BRASHEARS**

Friday, May 31, 1996

8:00a Virnell Bruce re 11:30 meeting

9:00a Joseph Fuller, Pres. Futron Corp.

10:00p VIDEOCON: RD-180 Follow-Up

11:30a Consultants re communications audit

12:00p LUNCH downstairs w/Steve Smith

12:45p TELECON re Futron

1:00p Sam Araki re Organization Update

2:00p TELECON w/Dave Klinger 8-776-4468

2:30p re Payload Integration Location  
TELECON w/Victorino 8-32-28725

3:00p re Lanza Briefing  
TELECON w/Tom Kertesz 8-32-24203

3:15p re L'Garde

~3:30p TELECON w/Allan Wegner  
re his meeting yesterday

4:00p TELECON w/McAnally re Virg Young

4:30p Steve Smith re 6/3 staff meetings

4:45p SCIF to review Capone document

4:55p TELECON w/Phil Duke (touching base)

5:00p Art Morrissey re LRP Schedule

5:30p Virnell Bruce re announcement

~6:00p Liz Prestridge re exposure in Rusia  
and query from Marc Bennett  
Russ McFall will call -- has an

**MEL BRASHEARS**

Saturday, June 1, 1996

**MEL BRASHEARS**

Sunday, June 2, 1996

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**MEL BRASHEARS**

Monday, June 3, 1996

VACATION

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**MEL BRASHEARS**

Tuesday, June 4, 1996

VACATION

**MEL BRASHEARS**

Wednesday, June 5, 1996

VACATION

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**MEL BRASHEARS**

Thursday, June 6, 1996

VACATION

**MEL BRASHEARS**

Friday, June 7, 1996

VACATION

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**MEL BRASHEARS**

Saturday, June 8, 1996



**MEL BRASHEARS**

Sunday, June 9, 1996

**MEL BRASHEARS**

Monday, June 10, 1996

VACATION

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**MEL BRASHEARS**

Tuesday, June 11, 1996

VACATION

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**MEL BRASHEARS**

Wednesday, June 12, 1996

VACATION

**MEL BRASHEARS**

Thursday, June 13, 1996

VACATION

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**MEL BRASHEARS**

Friday, June 14, 1996

VACATION

**MEL BRASHEARS**

Saturday, June 15, 1996

**MEL BRASHEARS**

Sunday, June 16, 1996

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## MEL BRASHEARS

Monday, June 17, 1996

8:00a Corporate Staff Meeting  
10:00a Virnell Bruce (10 mins)  
10:45a TELECON w/Claude Bergio (we place)  
11:00a Depart HQ for Potomac  
11:30a Boston Coach Potomac to Dulles  
Conf. #13338552

12:00p Depart Dulles, N403LM  
2:15p Arrive Burbank  
Music Express picking you up  
Conf. #363172  
MUSIC EXPRESS: 818-845-1502

6:00p Music Express pick up at Ritz w/MSA  
Conf. #363178 (in Sam's name)

6:30p Ed Stone Dinner  
Cal Tech "Athenaeum"  
California Blvd. at Hill Avenue

Ritz Carlton, Pasadena  
1401 S. Oak Knoll Avenue  
818-568-3900  
Conf. #82898783

Ext

Arch

## MEL BRASHEARS

Tuesday, June 18, 1996

6:00a Music Express, Ritz to Burbank A/P  
Conf. #363182 (in Sam's name)

7:00a Depart Burbank, N403LM

8:00a Arrive San Jose

9:30 Sen. Dole Event

11:00a- Sunnyvale QFRs

5:30p B-101 ECR

1:00p TELECON w/Corcoran re THAAD  
John Ramsey re Sector Consolidation  
B-101 Visitors Office

5:30p Alex McCloskey re Executive  
Resource Council Visitors Office

6:00p TELECON w/Jeff Harris

Ron/Rick will take you to Fairmont

7:00p

~7:15p Fairmont Hotel  
408-998-1900  
Conf. #84747746

## MEL BRASHEARS

Wednesday, June 19, 1996

- 6:15a Ron/Rick pick up at Fairmont
- 7:00a TELECON w/NRA re SBIRS remarks
- 8:00a- Sunnyvale QFRs (continued)  
12:00p B-101 ECR
- 12:00p- THAAD Review  
2:00p ECR
- 2:00p- SBIRS EPP  
4:00p ECR
- 4:00p Ron/Rick will drive you to airport  
or ride with Brian Dailey
- 4:30p Depart San Jose, N403LM  
7:45p Arrive Denver
- (Brian Dailey will provide your ground  
transportation while in Denver)

Marriott Tech Center  
303-779-1100

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Arch

## MEL BRASHEARS

Thursday, June 20, 1996

- ASTRONAUTICS QFR
- Exec. Conference Room:  
8:00a Overview (Wheeler)  
8:15a Orders, Sales, etc. (MacLauchlan)  
9:15a Prog. Assess/New Bus. (Janda)
- 3rd Floor SCIF:  
9:30a Classified (Hohman, Fields,  
Lehman, DiMercurio)
- Exec. Conference Room:  
11:00a Space Launch Sys (Swartz)  
11:15a Titan IV & LOFO (Bowen)  
12:15p Space Systems (Dalal) w/LUNCH  
12:30p Atlas 70 (Haines)  
1:15p IIAR (Shannon)  
2:00p LMLV (Morris)  
2:45p ILS/LKE (Cuthbertson)  
3:15p Summary (Brown)
- 3:30p END

## MEL BRASHEARS

Wednesday, June 19, 1996

6:15a Ron/Rick pick up at Fairmont

7:00a TELECON w/NRA re SBIRS remarks

8:00a- Sunnyvale QFRs (continued)  
12:00p B-101 ECR

12:00p- THAAD Review  
2:00p ECR

2:00p- SBIRS EPP  
4:00p ECR

4:00p Ron/Rick will drive you to airport  
or ride with Brian Dailey

4:30p Depart San Jose, N403LM  
7:45p Arrive Denver

(Brian Dailey will provide your ground  
transportation while in Denver)

Marriott Tech Center  
303-779-1100

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## MEL BRASHEARS

Thursday, June 20, 1996

TBD Brian will drive you to Deer Creek

8:00a- Astronautics QFR  
3:30p Deer Creek ECR

3:30p Brian will drive you to Centennial

4:00p Depart Denver, N407LM  
5:45p Arrive San Jose  
Ron/Rick will pick you up

Fairmont Hotel  
408-998-1900

**MEL BRASHEARS**

Friday, June 21, 1996

- 6:00am Ron/Rick will pick you up
- 8:00a TELECON w/John Copple (tentative)  
He'll call you in B-101
- 8:30a Henshaw & Cline re GEROS, B-101
- 9:00a Henshaw one-on-one, B-101
- 10:00a CSES Vision Meeting w/Klinger,  
Surra, Strauss, Hawkins, B-101
- TBD LUNCH
- 1:00p TELECON w/Mal O'Neill, B-101  
(he'll call you via Rebecca Gray)
- TBD SBIRS Preparation  
B-104 Proposal Area
- TBD Ron/Rick will take you to Fairmont

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**MEL BRASHEARS**

Saturday, June 22, 1996



**MEL BRASHEARS**

Sunday, June 23, 1996

**MEL BRASHEARS**

Monday, June 24, 1996

6:15a Ron/Rick will pick you up, to B-157

7:30a Check in for SBIRS SFR/greet  
customers  
B-157 Auditorium

8:00a- SBIRS SFR  
5:15p B-157 Auditorium

5:20p- Reception  
7:30p B-157

~7:30p Ron/Rick will take you to Fairmont

**Ext**

**Arch**

## MEL BRASHEARS

Tuesday, June 25, 1996

- 6:15a Ron/Rick will pick you up
- 7:00a Len Kwiatkowski re various issues  
B-101
- Ron/Rick will take you to B-157
- 8:00a- SBIRS SFR  
10:30a B-157 Auditorium
- Ron/Rick will take you to B-102
- 10:30a- VIDEOCON: SII Loan Approval meeting  
12:30p B-102 (Rebecca ordering lunch)
- Ron/Rick will take you to B-157
- 12:50p- SBIRS SFR  
5:10p B-157 Auditorium
- Ron/Rick will take you to Marriott
- 6:00p- SBIRS Marriott Reception  
8:00p
- Ron/Rick will take you to Fairmont

Ext

Arch

## MEL BRASHEARS

Wednesday, June 26, 1996

- 6:00a Ron/Rick will pick you up
- 6:30a John Ramsey B-101
- 7:00a Allan Wegner, Chuck Stees,  
Greg Kutz re ADO transition  
B-101
- Ron/Rick will take you to B-157
- 8:00a- SBIRS SFR  
5:00p B-157 Auditorium
- 5:30p Telecon w/George Cline B-101  
(he'll call you on 28719)
- TBD Ron/Rick will take you to Fairmont

## MEL BRASHEARS

Thursday, June 27, 1996

- 6:15a Ron/Rick will pick you up
- 8:00a- SBIRS SFR  
11:30a B-157 Auditorium
- Ron/Rick will take you to B-102
- 11:30a- VIDEOCON: K-2 PLRR  
12:30p (launch date 7/2) B-102  
Rebecca will order lunch for you
- Ron/Rick will take you to B-157
- 12:30p- SBIRS SFR  
5:00p B-157 Auditorium
- Ron/Rick will take you to Fairmont
- TBD Ron/Rick will take you to airport  
(they will return rental car to SJ)
- 10:00p Depart SFO, United #50 (1E/1F)

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Arch

## MEL BRASHEARS

Friday, June 28, 1996

- 5:40a Arrive Dulles  
Boston Coach #13390193 to Potomac
- (MEL AT HOME WITH LARYNGITIS)
- 6:00p Boston Coach #13390342  
Potomac to Air & Space Museum
- NOVA AWARDS (black tie)
- 7:00p Reception, Space Hall  
7:45p Awards Ceremony, Langley Theater  
8:45p Dinner, Pioneers/Flight Gallery  
10:30p Blue Planet showing, Langley Theater  
11:15p END
- 11:15p Boston Coach #13395442 to Potomac
- Boston Coach 1-800-441-5595

**MEL BRASHEARS**

Saturday, June 29, 1996

9:00a- Brunch at Augustine's  
11:00a

**MEL BRASHEARS**

Sunday, June 30, 1996

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Arch

## MEL BRASHEARS

Monday, July 1, 1996

8:00a-10:00a Corporate Staff Meeting

11:00a-3:00p Russ McFall & John Ramsey re "the decision" (includes lunch at 12:00)

3:00p-4:00p Sector Staff Meeting

4:00p-5:30p VIDEOCON: SBIRS Corporate EPP 2 North

Ext

Arch

## MEL BRASHEARS

Tuesday, July 2, 1996

7:00a-8:00a BREAKFAST w/Jeff Harris  
Lower Level Private Dining Room  
(Pauline will call you when Jeff arrives)

8:00a-10:00a Charlie Lloyd & Eric Larson  
Briefing on Proton M and Breeze M

12:00p-1:00p LUNCH w/Steve Smith  
MRB's Conf. Room

1:00p-1:30p Tracy Ambush, Bell Atlantic paging systems

2:00p-4:00p Gen. Malcolm O'Neill - interview

4:15p Gore RLV Press Conference  
Channel 23

4:00p-6:00p VIDEOCON: Launch Vehicle Strategy  
EPP 3 North

**MEL BRASHEARS**

Wednesday, July 3, 1996

- 6:15a Boston Coach #13501486
- 7:00a Ramsey & Paulson
- 8:00a John Capone re Special Progs Orgn.
- 8:30a TELECON w/Space News (Seitz)
- 9:00a- Menaker, Montague & Smith re
- 9:30a Dealings with Millman
- 9:45a TELECON w/Space News (cont'd)
  
- 10:00a- Core Customer mtg w/VDC, Capone,
- 11:30a Morrissey, Hugus, Kutyna SCIF
  
- 11:30a Ed Ruda & Alex McCloskey (w/lunch)
  
- 2:00p Boston Coach #13507508
  
- 3:00p P-551 Debrief  
2411 Dulles Corner Park, Suite 300
  
- 5:00p Boston Coach #13507514  
2411 Dulles Corner Park, Suite 300

Boston Coach: 1-800-441-5595

**Ext**

**Arch**

**MEL BRASHEARS**

Thursday, July 4, 1996

FOURTH OF JULY  
HOLIDAY

**MEL BRASHEARS**

Friday, July 5, 1996

VACATION DAY

**Ext**

**Arch**

**MEL BRASHEARS**

Saturday, July 6, 1996

## MEL BRASHEARS

Sunday, July 7, 1996

## MEL BRASHEARS

Monday, July 8, 1996

8:00a- Corporate Staff Meeting  
10:00a

10:00a- Matt Foster  
10:30a

10:30a- VIDEOCON: QPR Dry Run  
12:00p 3 North

12:00p- LUNCH w/Micky Blackwell  
1:00p Micky's office

1:00p Alex McCloskey re PARs and letter to  
2:00p Sunnyvale

2:00p- Jim Ritter, Dwight Weaver, and  
3:00p Mark Judge re e-mail, etc.

3:00p- Sector Staff Meeting  
4:30p

Ext

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**MEL BRASHEARS**

Tuesday, July 9, 1996

MEDICAL LEAVE

**MEL BRASHEARS**

Wednesday, July 10, 1996

MEDICAL LEAVE

(3:30 surgery)

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**MEL BRASHEARS**

Thursday, July 11, 1996

MEDICAL LEAVE

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**MEL BRASHEARS**

Friday, July 12, 1996

MEDICAL LEAVE

**MEL BRASHEARS**

Saturday, July 13, 1996

**MEL BRASHEARS**

Sunday, July 14, 1996

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**MEL BRASHEARS**

Monday, July 15, 1996

MEDICAL LEAVE

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**MEL BRASHEARS**

Tuesday, July 16, 1996

MEDICAL LEAVE

**MEL BRASHEARS**

Wednesday, July 17, 1996

MEDICAL LEAVE

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**MEL BRASHEARS**

Thursday, July 18, 1996

MEDICAL LEAVE

**MEL BRASHEARS**

Friday, July 19, 1996

MEDICAL LEAVE

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**MEL BRASHEARS**

Saturday, July 20, 1996

**MEL BRASHEARS**

Sunday, July 21, 1996

**MEL BRASHEARS**

Monday, July 22, 1996

MEDICAL LEAVE

10:30a- TELECON???  
11:00a Vance Coffman & Pete Teets re  
Kodiak Launch Complex

Ext

Arch

**MEL BRASHEARS**

Tuesday, July 23, 1996

MEDICAL LEAVE

Ext

Arch

**MEL BRASHEARS**

Wednesday, July 24, 1996

MEDICAL LEAVE



**MEL BRASHEARS**

Thursday, July 25, 1996

MEDICAL LEAVE

9:30a-  
1:00p

LM Board of Directors

Ext

Arch

**MEL BRASHEARS**

Friday, July 26, 1996

MEDICAL LEAVE

10:00a-  
4:00p

Executive Council

**MEL BRASHEARS**

Saturday, July 27, 1996

**MEL BRASHEARS**

Sunday, July 28, 1996

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Arch

**MEL BRASHEARS**

Monday, July 29, 1996

MEDICAL LEAVE

Ext

Arch

**MEL BRASHEARS**

Tuesday, July 30, 1996

10:00a TELECON re EEOC

11:00a TELECON re THAAD orgn changes  
(Vic Victorino)

11:30a TELECON w/Brian & Phil re Steve  
Meyers (per note from VDC)

MEDICAL LEAVE

**MEL BRASHEARS**

Wednesday, July 31, 1996

MEDICAL LEAVE

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**MEL BRASHEARS**

Thursday, August 1, 1996

MEDICAL LEAVE

INVESTOR FORUM  
DENVER

**MEL BRASHEARS**

Friday, August 2, 1996

MEDICAL LEAVE

INVESTOR FORUM  
DENVER

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Arch

**MEL BRASHEARS**

Saturday, August 3, 1996

**MEL BRASHEARS**

Sunday, August 4, 1996

**MEL BRASHEARS**

Monday, August 5, 1996

8:00a- Corporate Staff Meeting  
10:00a

10:30a- John Vandegriff, Air Force  
11:00a Investigator re clearance

11:00a- Brian Dailey  
11:30a

11:30a- TELECON w/Col. Dan Montgomery  
12:00p re THAAD (we call him)  
205-722-1015

1:00p Alex McCloskey re various issues

2:00p- TELECON w/Bill Gianopulos re  
2:30p visit to Manassass on 8/27  
(he'll call us)

3:00p- Sector Staff Meeting  
4:30p

4:30p GO HOME EARLY!!

**Ext**

**Arch**

## MEL BRASHEARS

Tuesday, August 6, 1996

- 8:00a Phil Duke & John Bigelow re Ethics  
8:30a TELECON w/Col. Deeter re THAAD  
(we place call)  
9:00a- SBIRS Meeting w/Araki, Henshaw,  
12:00p Tuffo and Duke
- 12:00p Lunch w/Phil Duke & John Bigelow  
MRB's Conf Room
- 12:30p- VIDEOCON: Sector Ethics Training  
2:00p (for VPs and Presidents)  
2 North
- 2:00p- VIDEOCON: Sunnyvale Organization  
4:00p w/Araki, Henshaw, Victorino, Taft,  
McFall, Duke, McCloskey  
2 North
- 4:00p TELECON w/Paul Miller re Intelsat
- 4:15p- Mike Henshaw and Ed Morgan re  
4:45p GPS
- 4:45p- Mark Westfield & John Petheram, GER  
6:00p (also George Cline)

Ext

Arch

## MEL BRASHEARS

Wednesday, August 7, 1996

- 7:30a Vance Coffman re Intelsat status  
8:00a TELECON w/Dr. Klaus Heiss re X-33  
9:00a Micky Blackwell re Chester Wheeler  
9:30a Arnie Aldrich re his work on RLV
- 10:00a TELECON w/Dick McLeod, U.S. Space  
Foundation (he'll call us)
- 10:15a TELECON w/Victorino re Montgomery  
and Deeter calls
- 10:30a TELECON w/Bill Archey, AEA
- 11:00a TELECON w/Paul McTaggart, Int'l  
Telecomms Users Group, London
- 11:30a T. K. Mattingly re personnel
- 1:30p- Dick Dessling re Proposed  
2:30p Organization for LMTO
- 3:30p Peter Balch re SBIRS and GEROS
- 4:00p- Alex McCloskey re merit budgets  
5:00p

## MEL BRASHEARS

Thursday, August 8, 1996

- 8:00a Virnell Bruce re Farnborough & misc.
- 9:00a-10:00a Jim Ritter & Ed Mahalik, EIS re Electronic Messaging Status
- 10:00a-~11:30a VIDEOCON w/Carl Savatiel, Astrolink re STET Partnering and future NRA mtg (also Duke, Steve Griffin, Chris Rowe, Russ McFall, Steve Overly) 3 North
- ~11:30a Henshaw re NASA meeting
- 1:00p-1:30p Bill Blanchard, President Space and Range Systems, Tactical Systems Sector (Sunnyvale) per J. Manuel
- 3:00p VIDEOCON: IDEX EPP 3 North
- 4:00p VIDEOCON: S'Vale Organization 3N
- 5:00p Henshaw debrief on TIROS meeting

Ext

Arch

## MEL BRASHEARS

Friday, August 9, 1996

- 8:00a-9:00a Dr. Klaus Heiss & Arnie Aldrich re X-33 commercial future
- 9:00a-10:00a Brian Dailey
- 10:00a-11:30a VIDEOCON: MSLS PLRR Launch date 8/14 3 North
- (Linda at Jean Ross lunch)
- 1:00p-5:00p ADO Meeting w/Wegner, Kutz, Stees, Paulson, Duke Sector Conf. Room



**MEL BRASHEARS**

Saturday, August 10, 1996

**MEL BRASHEARS**

Sunday, August 11, 1996

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## MEL BRASHEARS

Monday, August 12, 1996

8:00a-10:00a Corporate Staff Meeting

10:00a-4:00p Executive Council Meeting  
ECR

4:00p-5:00p Sector Staff Meeting

5:45p TELECON: John Yasinsky  
We call him: 330-869-4300

6:00p TELECON: Carol Lane  
(She'll call you) 8-32-67628

TBD TELECON: Arnie Aldrich  
(He'll call you) 805-572-3190

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Arch

## MEL BRASHEARS

Tuesday, August 13, 1996

8:00a-9:00a Alex McCloskey re ADO and misc. issues

11:30a-12:00p Thomas Enders (works for Bischoff)  
per Brian Dailey -- "courtesy call"

12:00p-1:00p TELECON w/Henshaw & McFall  
re Thermal Vac, Intelsat, NASA  
(lunch will be delivered)

1:30p TELECON: Joe Bailey  
We call him: 303-924-7469

2:00p-2:30p Brian Dailey and/or Liz Prestridge  
re Farnborough

5:30p TELECON w/Mike Henshaw, Russ  
McFall (Dailey, Balch, Paulson) re  
TIROS (thermal vacuum)

## MEL BRASHEARS

Wednesday, August 14, 1996

8:00a Phil & Dave re Proton Pricing  
9:30a TELECON re SBIRS w/Araki et al

11:00a- VIDEOCON: SII Board of Directors  
12:00p w/John Egan & Phil Duke

12:00p Depart lobby (Pete Martin)

1:00p Mike Mott, NASA re TIROS  
300 E Street SW

2:00p- VIDEOCON re Atlas/Proton  
3:00p McAnally et al 3 North

3:00p Peter Balch re SBIRS legal status

3:45p TELECON w/Mark Westfield at GER  
(he'll call us)

4:00p TELECON w/Henshaw re TIROS

4:30p- Briefing to Augustine re SBIRS  
5:30p (Tony Tuffo by phone) NRA's office  
(Druyun meeting is at 4:00 Thursday)

Ext

Arch

## MEL BRASHEARS

Thursday, August 15, 1996

8:30a Art Morrissey Briefing on SMA  
9:30a Brian Dailey  
10:30a TELECON w/Charlie Lloyd

11:00a- VIDEOCON: LMMS MOR  
3:30p (includes lunch) 3 North  
you will have to leave early

2:30p Depart HQ  
Jack will pick you up at lobby  
Car cleared for Mall Entrance

3:10p Meet Al Lewis at top of escalators;  
He'll take you to building pass office  
to get badged

4:00p Darleen Druyun Meeting

5:00p Boston Coach #13713490  
Pick up at Mall Entrance  
Phone: 1-800-441-5595

7:00p TELECON w/Dailey& McFall re Russia  
(Helen will call you at home)

## MEL BRASHEARS

Friday, August 16, 1996

- 7:30a Terry Henshaw re benefits question
- 8:00a Norm Augustine re Ethics Program
- 8:30a- Department of Commerce Meeting  
9:00a MRB's Conf Room
- 9:00a- VIDEOCON: ILS Proton Investment  
9:30a (w/Chester Wheeler) 3 North
- 9:30a- VIDEOCON: Astronautics MOR  
11:30a 3 North
- 11:30a- VIDEOCON: Satphone EPP  
1:00p (includes lunch) 2 North
- 1:00p- VIDEOCON: Mark Westfield, GER  
3:00p (PJD, BDD, Cline, Henshaw) 3 North
- 3:15p TELECON w/Mike Mott, NASA  
we call him: 202-358-1807
- 3:30p- VIDEOCON: AC-123/GE-1 PLRR  
5:00p Launch date ~8/30 3 North

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## MEL BRASHEARS

Saturday, August 17, 1996

**MEL BRASHEARS**

Sunday, August 18, 1996

**MEL BRASHEARS**

Monday, August 19, 1996

- 8:00a Corporate Staff Meeting
- 10:30a Alex McCloskey re ADO, benefits, commercial programs, & San Diego
- 3:00p-4:30p Sector Staff Meeting

**Ext**

**Arch**

## MEL BRASHEARS

Tuesday, August 20, 1996

8:00a- Bob Dumais  
9:00a (Phil)

10:00a- Chris Fitzsimmons, Jim Metsala  
11:00a and/or Bill Cooper, KODAK  
(rescheduled from July)

11:00a- VIDEOCON re SBIRS  
1:00p w/Sunnyvale 2 North

2:00p- SBIRS Strategy Discussion w/  
3:00p NRA, VDC, Bennett, Manuel, DeMayo  
Duke, Lanza Sector Conf Room

3:30p- VIDEOCON: ACeS and PIM  
5:30p w/Sunnyvale and East Windsor  
2 North

5:30p Peter Balch & Art Morrissey re  
Russia meeting on 8/21

Ext

Arch

## MEL BRASHEARS

Wednesday, August 21, 1996

7:30a- Russ McFall, Art Morrissey, Peter  
11:30a Balch re Russia

12:00p- Lunch with McFall  
1:00p MRB's conf room

2:00p Dr. Kobrine

## MEL BRASHEARS

Thursday, August 22, 1996

8:00a Ron Paulson re THAAD & Mission Success

9:00a Arnie Aldrich

10:00a-12:00p VIDEOCON re SBIRS (Drabant, Duke, Henshaw et al) 3 North

12:00p-1:00p Mike Coats and Craig Reed re Mott meeting this afternoon (includes lunch) MRB Conf Rm

1:30p-2:30p Mike Mott, NASA, courtesy call (w/Mike Coats)

2:30p Dave Brown/chart flip-through

3:15p Steve Piper re ESOP

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## MEL BRASHEARS

Friday, August 23, 1996

7:00a-8:00a Satphone, Proton Investment, Astro Space Launch Vehicle AOD

8:00a-8:30a Ad Agency review  
ECR

9:00a-10:00a VIDEOCON: Titan IV EPP  
3 North

10:00a Virnell Bruce re press release

10:30a TELECON w/Mike Berta (he'll call us)

11:00a-12:00p Frank McKenna

12:00p Lunch w/Phil Duke

2:00p Vance Coffman (MRB's request)

2:30p-3:30p John Copple re SII (w/Duke)

**MEL BRASHEARS**

Saturday, August 24, 1996

**MEL BRASHEARS**

Sunday, August 25, 1996

Ext

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## MEL BRASHEARS

Monday, August 26, 1996

8:00a- Corporate Staff Meeting  
10:00a

10:30p- Sector Staff Meeting  
12:00p

12:00p- Lunch w/Micky Blackwell  
1:00p MRB's Conf. Room

1:00p- John Level, VP & GM Hi-Rel Labs  
2:00p Trevor Devaney, Mgr of DPA Prods.  
re Space Station, etc.

2:30p- Briefing to J. Woolsey  
5:30p SCIF  
Coffman  
McMahon  
Dailey  
Lanza  
Capone  
Haller  
Harris

Ext

Arch

## MEL BRASHEARS

Tuesday, August 27, 1996

8:15a Steve Smith re "general"

9:00a Boston Coach 13749988

10:00a- Bill Gianopulos, Dale Hutchinson in  
2:00p Manassas re Space Systems  
Advanced Applications  
9500 Godwin Drive, Bldg 400  
Manassas VA  
703-367-4662

2:00p Boston Coach 13749994

~3:00p Arrive back at HQ

3:00p- TELECON w/Jim McAnally, Ray  
3:30p Colladay & Chester Wheeler re pricing  
Phil Duke will attend  
(they'll call us)

4:30p Personal appointment per Vicki

## MEL BRASHEARS

Wednesday, August 28, 1996

7:30a John Manuel re Steve Myers

8:00a- Meeting re Steve Myers & Assoc.  
9:00a Bennett's Conf. Room

9:00a- Sam Araki  
9:30a

9:30a- Brian Dailey re Milsatcom  
10:00a

10:00a- VIDEOCON re SBIRS -- status of  
12:00p submittal (does not include lunch)  
3 North

12:00p- Lunch downstairs with Russ McFall  
1:00p

1:00p- MILSATCOM Strategy Meeting  
4:00p (Dailey, Duke, Paulson, Araki,  
Henshaw, Morgan, Morrissey)  
Sector Conf. Room

4:30p Frank Lanza

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## MEL BRASHEARS

Thursday, August 29, 1996

7:00a- McCloskey re Succession Plan, Merit

8:00a- Watson & Wyatt reps:  
9:30a Bob Starkey & Jim Stewart  
(w/Duke & McCloskey and Bill Black)

9:30a VIDEOCON re JC-Sat 3 North

10:00a- Allan Wegner re follow-up of last  
10:30a meeting

10:45a Go to SCIF to sign off on document

11:00a Boston Coach #13771945  
(Exclusive)

12:00p- Brent Scowcroft et al (includes lunch)  
1:00p 1750 K Street, NW, Washington  
202-296-9312

2:00p- Dave Kier All-Hands Meeting  
4:00 14675 Lee Road, Chantilly  
703-808-1009

Boston Coach 1-800-441-5595

## MEL BRASHEARS

Friday, August 30, 1996

- 8:30a Steve Smith re Vavilov  
9:00a Brian Dailey & Steve Smith re Russia
- 10:00a- VIDEOCON: Commercial Satellite  
12:00p Readiness Review (3 sats)
- 12:00p- VIDEOCON re CFI Response Strategy  
1:50p on EELV (per Colladay) includes lunch  
3 North
- 1:50p TELECON w/McAnally & Victorino  
re Hi-Rel Laboratories
- 2:00p Short birthday celebration for:  
Brian Dailey, Steve Smith and Tom  
Sector Conf. Room
- 2:30p John Capone re Woolsey & Kier
- 3:30p- VIDEOCON: SIVASAT EPP (Amadio)  
4:30p 3 North
- 4:30p Steve Smith, Peter Balch & Art  
Morrissett re SBIRS OCI Issue
- ~5:00 Brian Dailey re Farnborough

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## MEL BRASHEARS

Saturday, August 31, 1996

**MEL BRASHEARS**

Sunday, September 1, 1996

**MEL BRASHEARS**

Monday, September 2, 1996

LABOR DAY HOLIDAY

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## MEL BRASHEARS

Tuesday, September 3, 1996

~2:30p Pete will pick you up at lobby/HQ

FRANK KRAUS will meet you at  
the main gate at GSFC,  
(which is on Rte. 193)  
Kraus: 301-459-3105

3:30p- Dr. John Campbell, NASA  
4:00p Building 8, Room 301  
301-286-7477

4:00p- Mr. Joe Rothenberg, NASA  
4:30p Building 8, Room 600  
301-286-5121

Pete will bring you back to HQ

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## MEL BRASHEARS

Wednesday, September 4, 1996

9:00a- TELECON w/Ellen Glanz re  
10:00a human resources competencies  
(she'll call us)

10:30- Videoconference on THAAD - Seeker  
12:30 Investigation-Flight 7 w/Victorino,  
Little, Simon, and Dehne from Loral  
3 North

3:45p TELECON w/Jim McAnally  
re Inmarsat launch, ILS/Hughes, and  
Lloyd/State Dept.

## MEL BRASHEARS

Thursday, September 5, 1996

9:00a- SBIRS Conflict of Interest issues mtg  
10:00a w/Balch, DeMayo and Mark Perehoduk  
MRB's conf room

10:45a TELECON w/Jim McAnally -- follow  
up on yesterday's telecon  
(we call him)

11:00a- TELECON w/Brian Dailey, Steve Smith  
12:00p and attorneys (they'll call us)

12:00- Drabant re: SBIRS BAFO and PCL w/  
1:00 lunch MRB Conf. Room

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## MEL BRASHEARS

Friday, September 6, 1996

8:00a Gregg Kutz, ADO

9:00a- Frances Grant, INEL Institute, Idaho  
9:30a

10:00a- Chuck Leontis  
11:00a

12:00p- Manned Space Systems pre-LRP  
2:00p meeting w/Tom Marsh, Keith  
Frederick (Dir. Program Dev), Art  
(includes lunch)  
MRB conf room

2:30p- VIDEOCON re THAAD  
4:30p 3 North

4:30p TELECON w/Tony Tuffo

4:35p Virnell Bruce - Executive Resume  
and EELV Ad Campaign

6:30p Renato's (reserved as "Brashears")  
10120 River Road 365-1900

**MEL BRASHEARS**

Saturday, September 7, 1996

**MEL BRASHEARS**

Sunday, September 8, 1996

Ext

Arch

## MEL BRASHEARS

Monday, September 9, 1996

8:00a-10:00a Corporate Staff Meeting

10:00a-3:00p SBIRS briefing to Lanza followed by SBIRS Excom (includes lunch) N3002

3:00p-4:30p Sector Staff Meeting

~4:30 at conclusion of staff meeting, we will hold a short farewell gathering for Becky Starr, Alex's secretary (Alex will make the presentation)

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Arch

## MEL BRASHEARS

Tuesday, September 10, 1996

8:00a John Bigelow re ethics and compliance

9:00a John Everson, Bill Schuster

10:00a Alex McCloskey re 10:30 meeting

10:30a-11:00a Vance Coffman re Sunnyvale salary board actions

11:00a Chuck Leontis

1:00p TELECON w/Russ McFall re Bill Schuster

2:00p John DeWane/R. Stricklen, Honeywell

3:00p-4:00p VIDEOCON: THAAD Seeker Update 3 North

4:00p-5:00p VIDEOCON: Intelsat EPP 3 North

6:30p Dinner at La Miche w/M&M Leontis  
7905 Norfolk Ave 986-0707



## MEL BRASHEARS

Wednesday, September 11, 1996

- ~9:20 TELECON w/Miller and Johnson  
10:00a- John Capone and Russ Sorenson re 1-  
11:00a chart, 5-chart and 10-chart review  
SCIF (w/Brian Dailey if avail.)  
11:00a Brian, Steve & Peter re Russia  
  
12:00p Lunch w/Sam Araki  
  
1:00p Brian, Steve & Peter re Russia  
  
1:55p Ken Robak re Honeywell  
  
2:00p- Steve Hadley, Brian Dailey, Bruce  
3:00p Jackson, Art Morrissey re Sector  
Strategy on China  
  
3:00p- Ray Colladay re various issues  
5:00p  
  
5:15p John Manuel re Quality of Proposals,  
and Steve Myers Assoc. (w/BDD)  
  
5:30p Brian Dailey re various action items

(I moved Alex's meeting to the a.m.)

Ext

Arch

## MEL BRASHEARS

Thursday, September 12, 1996

- 6:45a Boston Coach #13836838  
~7:00a Alex McCloskey re misc.  
8:00a- Briefing on Chinese dinner on 9/15  
9:00a w/Vance, Brian, Mike Smith ECR  
  
9:00a- New Orleans Chamber of Commerce  
9:30a (w/Brian Dailey, Keith Frederick)  
  
10:20a Boston Coach #13836865  
  
11:00a Depart Dulles, N404 (lunch served)  
1:00pm Arrive Denver  
• Paula Dandurand picking up Vicki  
• Phil driving Mel to Deer Creek  
  
2:00p- Launch Vehicle Strategy Meeting re  
5:00p Plans and Pricing Deer Creek  
• Sher arranging trans. to airport  
  
6:00p Depart Denver, N406LM  
6:30p Arrive Colorado Springs  
• Don Dandurand will pick you up  
Garden of the Gods Club  
719-632-5541  
Dandurand ofc: 719-591-1011  
home: 719-442-6898  
pager: 719-520-8089

## MEL BRASHEARS

Friday, September 13, 1996

NSIA Executive Session

Broadmoor Hotel

8:00a Howard Vasina will pick you up

8:30a Registration & Cont. Breakfast  
Broadmoor West Ballroom

9:00a Opening Comments

9:10a USSPACECOM Update

9:30a Acquisition Reform Update

10:00a BREAK

10:20a Space Architect Update

10:40a DUSD Space Update

11:00a BMDO Update

11:20a MAPS/AFSPC Funding

12:00p Lunch - Broadmoor Charles Court

1:00p Wrap-up Discussion Session

2:00p Adjourn

5:30p Dandurands will pick you up

Salute to Space Command

6:00p Reception - Sheraton Lobby

7:00p Dinner/Ball - Sheraton Ballroom

BLACK TIE

Ext

Arch

## MEL BRASHEARS

Saturday, September 14, 1996

TBD Dandurand arranging transportation  
to airport

9:00a Depart Colorado Springs, N404LM  
breakfast served

2:00p Arrive Dulles

2:00p Boston Coach #13836880

Boston Coach: 1-800-441-5595

## MEL BRASHEARS

Sunday, September 15, 1996

early pm    Telecon w/Paul Miller and Ken  
                  Johnson

6:20         Jack will pick you up

7:00p        Dinner with Minister Zhou, ChinaSat  
                  (w/Coffman, Dailey, Mike Smith)  
                  The Grill, Ritz Tysons Corner  
                  private dining room  
                  NO SPOUSES required

Ext

Arch

## MEL BRASHEARS

Monday, September 16, 1996

8:00a        Corporate Staff Meeting

9:30a        INTELSAT BOARD MEETING

~11:00a     Return to HQ

~11:00a     Brief hello to Mal O'Neill (Terry  
                  Henshaw will bring him by)

12:00p-     LUNCH w/Russ McFall  
1:00p        MRB's Conf Room

1:00p        Steve Smith re SBIRS

1:30p-     VIDEOCON: ChinaSat EPP  
3:00p        3 North

3:00p-     Corporate All-Hands Meeting  
4:00p        Lower Level

4:00p-     Sector Staff Meeting  
5:00p

5:00p-     Pre-LRP Meeting w/Sector Staff  
6:00p        Sector Conf. Room

## MEL BRASHEARS

Tuesday, September 17, 1996

- 7:30a Architecture Chart Review w/Capone and Dailey SCIF
- 8:00a- LRP Meeting w/Telecommunications  
2:30p N3002 (classified conf room)
- 2:30p- LRP Meeting w/Manned Space  
5:00p Systems  
N3002 (classified conf room)
- 6:30p Boston Coach #13851682
- AFA Black Tie Event  
Washington Sheraton
- 6:30p Reception - Exhibit Halls  
(pick up dinner tickets at LM booth)
- 8:00p- AF Anniversary Dinner  
10:30p Sheraton Hall  
You're at table #72  
(Gen. Howell Estes, CINCSPACE)
- 10:30p Boston Coach #13851694

Ext

Arch

## MEL BRASHEARS

Wednesday, September 18, 1996

- 7:30a Dr. Ron Andrews, ATC  
(possibly Ed Taft)  
w/Ron Paulson, maybe Alex McC.
- 8:00a- LRP Meeting w/LMMS  
3:30p N3002
- 3:30p- Classified breakout  
4:00p SCIF
- 4:00p- LRP Meeting w/Special Programs  
6:00p SCIF
- Dinner with Joe Bailey?

## MEL BRASHEARS

Thursday, September 19, 1996

8:00a- LRP Meeting w/Astronautics  
2:15p Teets' conf room

2:15p- Classified Breakout  
4:30p SCIF

6:30p- Speak at Sr. Management Institute  
8:00p Marriott Suites

Ext

Arch

## MEL BRASHEARS

Friday, September 20, 1996

8:00a- LRP Meeting w/SII  
11:00a N3002

11:00a- TELECON w/Bob Simon -- an update  
11:45 you requested (he'll call you)

12:00p LUNCH w/Bob Dumais  
MRB's conf room

1:00p- Steve Chaudet re IMAX  
1:30p

1:30p- Briefing to VDC on consolidation  
2:30p status VDC's office

2:30p- LRP Meeting w/Brian Dailey  
3:30p

3:30p- LRP "Quick Look" w/Vance and  
4:30p Marc Bennett  
Bennett's Con. Room

4:30p Alex McCloskey re merit plan

**MEL BRASHEARS**

Saturday, September 21, 1996

**MEL BRASHEARS**

Sunday, September 22, 1996

Ext

Arch

## MEL BRASHEARS

Monday, September 23, 1996

8:00a- Corporate Staff Meeting  
10:00a (see Frank Lanza for 2 mins)

10:00a- Executive Council  
4:00p ECR

4:00p- Sector Staff Meeting  
5:00p

5:00p LRP meeting w/Frank, Dave, Art and Liz

5:30p Virnell Bruce re Honeywell video

Ext

Arch

## MEL BRASHEARS

Tuesday, September 24, 1996

7:00a Boston Coach #13904307  
8:00a Susan Pearce re IMAX  
9:00a- Ad Agency Meeting  
9:30a w/Virnell, Susan Pearce, Wendy Hagen, and 2 DDB Needham reps MRB's Conf. Room

10:00a Roger Ramseier re DMSP/SSMIS and SBIRS

12:00p VIDEOCON: NMD 3 North w/lunch  
1:00p VIDEOCON: CLS Board Mtg 3 South  
3:00p VIDEOCON: Cassini Exec Council 3 So  
4:30p VIDEOCON: Pre-EMD Proposal Submittal 3 South  
5:30p VIDEOCON: Chinasat Conceptual EPP 3 North

6:15p Ride w/Mike Smith to restaurant (meet at lobby of HQ)

7:00p DINNER w/Chinese Aerospace Corp. Charlie Chang's Restaurant 4250 Connecticut Ave NW 202-966-1916

9:00p Boston Coach #13904311  
Mel and Mike Smith to Potomac

## MEL BRASHEARS

Wednesday, September 25, 1996

8:00a TELECON w/Arnie Aldrich  
we call: 897-6964

8:15a TELECON w/Mike Mott  
we call: 202-358-1807

8:15a Boston Coach #13901263, Potomac

9:00p Depart Dulles, N403LM  
12:00p Arrive Calgary  
Avitat Calgary Airstrip  
403-291-4426

12:00p Hertz Rental Car #97640ED69A5

AEA BOD Joint Session w/Canadian  
Advanced Technology Assn. Directors  
Welcome

5:15p Global Trade & Industry Trends  
5:30p Strategic Alliances & Partnering  
6:00p Joint AEA/CATA Reception  
7:00p

BANFF SPRINGS HOTEL  
Conf. #3918  
for 4 nights, per Shawna  
403-762-2211

Ext

Arch

## MEL BRASHEARS

Thursday, September 26, 1996

7:30a Continental Breakfast

8:00a Welcome

8:35a Transition to 1997 Board

9:00a Operating Report

9:30a-  
12:00p Steering Committees

1:30p TELECON w/Capone

6:00p AEA/CATA Reception

6:45p-  
8:15p AEA/CATA Dinner

8:15p-  
8:30p Panel Discussion



# MEL BRASHEARS

Friday, September 27, 1996

7:30a Continental Breakfast  
8:00a Welcome  
8:15a Results of AEA Member Survey  
8:45a Proposition 211  
9:15a Competitive Excellence Committee  
9:40a Technology & Communications  
Convergence Committee  
10:05a Financial & Business Policy  
10:30a Committee  
10:55a Trade Policy Committee  
Other Business

Ext

Arch

# MEL BRASHEARS

Saturday, September 28, 1996

BANFF, CANADA

**MEL BRASHEARS**

Sunday, September 29, 1996

2:45p Depart Calgary, N403LM  
5:00p Arrive Denver International  
AMR Combs terminal 303-342-5600

4:45p Jay will pick you up  
Luxury Transportation Company  
303-910-4850  
Silver Town Car (sign in window)

Marriott Denver Southeast  
6363 East Hampden Ave, Denver  
Conf. #82385344  
303-758-7000

**Ext**  
**Arch**

**MEL BRASHEARS**

Monday, September 30, 1996

9:15a Jay will take you to SII office  
Luxury Transportation  
303-910-4850

10:00a- SII Board of Directors  
1:00p 9351 Grant Street, Thornton CO  
5th Floor

ride to Deer Creek w/staff

2:00p- Astronautics QFR, Part 1  
6:00p Deer Creek

return to hotel w/staff

Marriott Denver Southeast  
6363 East Hampden Ave, Denver  
Conf. #82385344  
303-758-7000

## MEL BRASHEARS

Tuesday, October 1, 1996

TBD ride to Deer Creek w/staff

8:00a-12:00p Astronautics QFR, Part 2  
Deer Creek

12:15 Jay will pick up Vicki at Marriott,  
drive to Centennial 303-910-4850

1:00p Depart Centennial, N403LM  
2:30p Arrive San Jose  
(Hertz Town Car waiting for Vicki)  
Ron/Rick will pick Mel up

3:00p-6:00p Missiles & Space QFR, Part 1

TBD Dinner w/Verner Heinzman  
(per Brian Dailey)

FAIRMONT HOTEL  
170 S. Market Street  
408-998-1900  
Conf. #93666301

Ext

Arch

## MEL BRASHEARS

Wednesday, October 2, 1996

6:30a Ron/Rick will pick you up

7:00a Missiles & Space QFR, Part 2

9:45a TELECON w/Mike Mott  
202-358-1807 re IMAX

12:30p TELECON w/Frank Lanza re Dumais  
212-697-1111

12:40p TELECON w/John Denson, LM Idaho  
208-526-4600 TENTATIVE

12:00p-5:00p Telecommunications QFR

Corporate Night w/NRA  
Santa Clara Marriott  
5:00p Reception  
6:00p Dinner  
7:30p Program

## MEL BRASHEARS

Thursday, October 3, 1996

6:30a Ron/Rick will pick you up

8:00a-12:00p VIDEOCON: Manned Space Systems  
QFR w/Michoud  
B-102

1:00p-2:00p Dr. Allan Wegner  
Victorino's office?

2:00p-3:00p Honeywell Video Shoot  
Victorino's office

3:00p-4:00p Dave Klinger  
Victorino's office?

Ext

Arch

## MEL BRASHEARS

Friday, October 4, 1996

6:30a Ron/Rick will pick you up

8:00a-~2:00p VANCE COFFMAN VISIT  
TO LMMS

3:00p-4:00p Russ McFall re JV strategies and  
LRP philosophies  
B-101 Visitors Office?

**MEL BRASHEARS**

Saturday, October 5, 1996

SUNNYVALE

**Ext**

**Arch**

**MEL BRASHEARS**

Sunday, October 6, 1996

8:15a Ron/Rick will pick you up  
and return your car

9:00pm Depart San Jose, N90LC  
4:30pm Arrive Dulles

4:15pm Boston Coach #13901273

**MEL BRASHEARS**

Monday, October 7, 1996

8:00a- Corporate Staff Meeting  
10:00a

1:00p Ron Paulson re personnel issues

1:45p Brian Dailey re review of LRP charts

2:40p TELECON w/Sam Araki re merit

2:45p TELECON w/Russ McFall re merit

2:55p TELECON w/Tom Marsh re merit

3:00p- Sector Staff Meeting  
4:30p

4:30p- Brian Dailey and John Capone  
5:00p to review Woolsey charts  
SCIF

5:05p TELECON w/Mike Henshaw re merit

Ext

Arch

**MEL BRASHEARS**

Tuesday, October 8, 1996

9:00a- Tom Betterton re program updates  
9:30a w/Dailey and O'Neill

4:00p- VIDEOCON: Dry Run for QPR on 10/  
6:00p 11  
3 North

**MEL BRASHEARS**

Wednesday, October 9, 1996

9:00a- 10:00a Telecommunications Strategy (review of draft charts) w/Brian and Dave

11:00a TELECON w/Bob Simon re THAAD (w/Paulson & O'Neill)

2:00p- 3:00p John McMahon re general issues (w/Brian Dailey)

3:00p- 5:00p Woolsey Follow-Up Briefing SCIF

5:00p TELECON: Hughes Proton EPP w/Steve and Peter MRB's conf room

6:30p TELECON re THAAD with John Little, Mike and Vic (they will call you at home)

Ext

Arch

**MEL BRASHEARS**

Thursday, October 10, 1996

8:30a Boston Coach #13997583

9:00a- 11:00a FUTRON Briefing w/Brian and Ron 7315 Wisconsin Avenue

11:00a Boston Coach #13997644 return HQ

12:15p Jack will pick you up at lobby of HQ

1:00p- 1:30p Fred Dubay (w/John Capone) 703-808-2091 or 2101 Tower 2, Room 25B00G Westfields

3:00p- ~4:30 VIDEOCON re THAAD 3 North

~4:30p Steve Smith and Brian Dailey re Hughes Proton issue (possible telecon with ILS)

end of day Liz Prestridge chart review (15 minutes) call ext. 6832

## MEL BRASHEARS

Friday, October 11, 1996

(Linda needs about 15 minutes to go over various items)

10:00a- Chart Review with Dave Brown  
10:45a

11:30 Pete Teets re "selection"  
his office

1:00p- Quarterly Program Review (QPR)  
3:00p with Vance Coffman  
2 North

3:30p- Alex McCloskey re 10/17 Succession  
4:30p Plan Meeting w/NRA

4:30p- VIDEOCON re Telecomms Business  
5:30p Strategy in preparation for 10/16  
meeting with Vance  
3 North

Ext

Arch

## MEL BRASHEARS

Saturday, October 12, 1996



**MEL BRASHEARS**

Sunday, October 13, 1996

**MEL BRASHEARS**

Monday, October 14, 1996

8:00a- Corporate Staff Meeting  
10:00a

10:00a- VIDEOCON: LRP Dry Run  
3:00p S'Vale, Denver, EW, Michoud  
2 North

3:00p- Sector Staff Meeting  
4:15pa

4:15 Virnell Bruce

5:00p Brian Dailey

**Ext**

**Arch**

## MEL BRASHEARS

Tuesday, October 15, 1996

- 7:15a Continental Breakfast at Woodyard Conference, Bethesda Hyatt
- 8:00a-8:30a Speak at Woodyard's Conference  
Haverford/Baccarat Suite
- 11:00a TELECON w/Ed Ruda (we dial)
- 12:30p-2:30p LUNCH w/Warren Fuerster,  
Space News (and Virnell)  
MRB's Conf. Room
- 2:30p Susan Pearce and Virnell Bruce re  
IMAX and Space Day
- 3:30p TELECON w/Jerry Jagggers, LM Idaho  
We dial: 208-526-8839
- 4:30p Mary Snitch bringing you some  
artwork
- 5:00p TELECON w/Mike Henshaw re CSU's  
"million dollar pledge" lunch (we dial)

Ext

Arch

## MEL BRASHEARS

Wednesday, October 16, 1996

- 7:15am Boston Coach #14025527 in Potomac
- SR. EXEC. REVIEW PANEL  
Westfields -- Tower 4, Rm 44A04  
14675 Lee Road, Chantilly
- 8:00a Continental Breakfast
- 8:30a-3:00p SERP Meeting
- 3:00p Boston Coach #14025546 to office
- TBD Review Capone document??
- 4:15p-5:30p Commercial Telecomms Strategy mtg  
w/Vance Coffman (Dailey, McFall,  
Mckenna) ECR
- Ride to dinner with Brian
- 7:00p Dinner w/Mikhail Topalov  
Ritz Tysons Corner, private dining rm
- 9:30p Boston Coach #14029397 to Potomac  
(authorized to wait)

## MEL BRASHEARS

Thursday, October 17, 1996

6:30a Boston Coach #14025880  
9:00a Jim Ryan & Frank Menaker re NY trip  
  
10:30a Brian Dailey and Steve Smith re ILS  
  
11:00a- VIDEOCON: Mars Global Surveyor  
12:00p (MGS) PLRR w/Denver 3 North  
  
12:00p LUNCH w/John McMahon re visit  
MRB's conf room  
  
1:00p- Succession Plan Meeting w/NRA, VDC  
2:00p (also McCloskey and Corlett)  
NRA's Conf Room  
  
3:00p Ride to airport with Brian  
3:30p Depart Dulles, N404LM  
4:15p Arrive Trenton  
Van taking you to Princeton-Hyatt  
  
6:00p East Windsor Reception  
7:00p Dinner  
  
9:00p Depart Trenton, N404LM  
9:45p Arrive Dulles  
9:45p Boston Coach #14025936

Ext

Arch

## MEL BRASHEARS

Friday, October 18, 1996

7:00a Boston Coach #14042309 Potomac  
8:00a Frank & Dave re IMAX  
8:30a Vance Coffman re Board Charts  
9:00a NRA re IMAX Budget (w/Pearce)  
  
10:00a Steve Smith and Brian Dailey re ILS  
  
10:30a TELECON w/McAnally & Colladay  
  
11:30a TELECON re IMAX (Virnell, Susan  
Pearce, Dave Bukanon, Andy Gellis)  
  
12:30p VIDEOCON re videos w/Bob Leachman  
and Virnell Bruce (w/lunch) 3 North  
  
~1:30p Ride with Brian to Westfields  
  
2:30p- Pre-Bidders Conference  
6:30p (w/Brian Dailey & John Capone)  
Jimmie Hill Center (703-808-2376)  
14675 Lee Road, Chantilly  
  
5:30p Boston Coach #14042299 to home  
1-800-441-5595

**MEL BRASHEARS**

Saturday, October 19, 1996

**MEL BRASHEARS**

Sunday, October 20, 1996

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## MEL BRASHEARS

Monday, October 21, 1996

8:00a-10:00a Corporate Staff Meeting

10:00a-2:00p Executive Council  
ECR

2:15p Birthday party for Phil Duke  
Sector Conf. Room

3:00p-4:15p Sector Staff Meeting

~4:15p Mal/Ron re Centers

4:30p-5:30p VIDEOCON: Palapa EPP  
3 North

5:30p LRP Chart Flip-Through w/Brian,  
Frank and Liz

Ext

Arch

## MEL BRASHEARS

Tuesday, October 22, 1996

7:30a Telecomms Strategy Chart Review

8:00a Alex McCloskey re Stock Options

8:30a Arnie Aldrich

9:00a-10:00a Russ McFall re Thuraya, GE-4,  
Satphone and LRP chart

10:00a-11:00a VIDEOCON: THAAD Seeker Update  
w/Col. Deeter 3 North

11:00a-12:00p VIDEOCON: Australian JV & JORN  
w/VDC, Corcoran, more 2 North

12:00p LUNCH w/Tom Marsh

1:00p-3:00p Telecommunications Strategy  
Meeting w/NRA, Bennett et al  
Board Room

## MEL BRASHEARS

Wednesday, October 23, 1996

- 8:00am TELECON w/Werner Heinzmann
- 8:45a Carol Marshall and new Ethics rep
- 9:00a Frank McKenna re 4Q QFRs
- 11:45a TELECON w/Joe Cleveland re various EIS issues (we dial)
- 12:00p- Lunch w/Joe Bailey  
1:00p MRB's Conf Room
- 1:00p Trudeau & Loomis re NMD with Victorino by phone (w/Dailey and O'Neill)
- 2:00p TELECON w/George Sollman, Pres. of Centigram, re Prop 211 (we dial)
- 2:30p Dan Tellep
- 3:30p Vance Coffman to review Kiselev draft (w/Brian Dailey, Steve Smith)
- 5:00pm Mel to depart for home

Ext

Arch

## MEL BRASHEARS

Thursday, October 24, 1996

- 9:30a- LM Board of Directors  
1:00p MRB to present ~11:15
- ~12:15 Board Luncheon (they'll call us when it's time)
- 3:30p- Douglas Patino, CSU  
4:00p

## MEL BRASHEARS

Friday, October 25, 1996

- 8:00a- 9:00a Alex McCloskey re MICP and more
- 9:00a- 10:00a TELECON w/Monnie Bittle re Astronautics "off-site" (she'll dial)
- 10:00a- 10:30a Ron Paulson re thermal tile business; finalize review of product centers, centers, and centers of excellence
- 10:30a Steve Smith re EEOC Settlement
- 12:30p Meet Roger Isabelle at Board Room
- 2:00p- 2:30p John Capone re various topics

Ext

Arch

## MEL BRASHEARS

Saturday, October 26, 1996

**MEL BRASHEARS**

Sunday, October 27, 1996

**MEL BRASHEARS**

Monday, October 28, 1996

- 6:45a Boston Coach #14087624
- 8:00a- Corporate Staff Meeting  
10:00a
- 10:30a Ride to Dulles w/Mal O'Neill
- 11:00a Depart Dulles, N404LM (w/lunch  
w/Paulson, O'Neill, Leontis)
- 12:15p Arrive Hanscom Field (Jet Aviation)  
(Faria's office arranging ground  
transportation)
- MEETINGS RE THAAD SEEKER FAILURE  
INVESTIGATION  
Lexington MA
- 4:00p Depart Hanscom Field, N404LM  
w/dinner
- 5:15p Arrive Dulles
- 5:15p Boston Coach #14087694  
(authorized to wait)

|             |
|-------------|
| <b>Ext</b>  |
| <b>Arch</b> |



## MEL BRASHEARS

Tuesday, October 29, 1996

7:30a Breakfast w/Tom Marsh  
Private Dining Room #2

9:00a Alex McCloskey re MICP (10 mins)  
TENTATIVE

10:30a-11:30a Joe Anselmo, Aviation Week  
(w/Virnell Bruce)

11:30p-12:45p LUNCH w/McAnally & Colladay  
Private Dining Room #2

1:00p-5:00p SSM Sector LRP Meeting with  
Augustine et al  
Board Room

5:00p Jim McAnally??

5:30p-6:30p VIDEOCON: Hughes Proton EPP  
3 North

6:30p-7:00p TELECON re NMD  
w/Peter Malone, Brian Dailey

Ext

Arch

## MEL BRASHEARS

Wednesday, October 30, 1996

8:00a-9:00a Karl Savatiel: Pre-meeting for  
9:00am STET meeting (w/Brian)

9:00a-10:00a Karl Savatiel and Italians re STET  
(w/Brian)

10:00a-2:00p IMAX Meeting w/Susan Pearce,  
Virnell Bruce et al  
MRB's Conf Room  
Lunch in Private Dining Room

2:00p Steve Smith re KoreaSat

2:30p-3:00p Dwight Weaver & Jim Ritter  
re EIS updates

3:00p-4:00p VIDEOCON: Koreasat EPP  
3 North

4:00p Don Dandurand will call you

4:30p TELECON re NMD w/Henshaw, Loomis,  
Malone, Dailey (we place)

## MEL BRASHEARS

Thursday, October 31, 1996

10:00a- 1:00p VIDEOCON: Launch Vehicle Block Buy Negotiations, Thuraya EPP, more (includes lunch) 3 North

1:00p Jack will pick you up at lobby

2:00p- 2:30p Gen. Moorman (w/Brian Dailey) Pentagon

Jack will wait and bring you back

3:30p Frank Menaker re Intelsat (w/Steve Smith) MRB's office

4:00p TELECON w/Gen. Lyles

4:15p Call Vicki

4:30p TELECON w/Russ McFall (we dial)

Ext

Arch

## MEL BRASHEARS

Friday, November 1, 1996

9:00a TELECON w/Joe Bailey  
Continuation of your last conversation (we dial)

10:00a- 10:30a Larry George re personal

11:00a- 11:15a Tim Ryan and Matt Kellermann  
re status of Remote Access

11:30a- 2:00p Lunch w/John Cople and Jeff Harris  
re SII, EOSAT, etc.  
MRB's Conf Room

2:00p- 2:30p Frank McKenna re IMAX

**MEL BRASHEARS**

Saturday, November 2, 1996

**MEL BRASHEARS**

Sunday, November 3, 1996

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Arch

## MEL BRASHEARS

Monday, November 4, 1996

8:00a Corporate Staff Meeting

10:00p- VIDEOCON: Re "Space Video" w/  
11:00p Virnell Bruce and Bob Leachman  
(with lunch)

11:00a- Prep Meeting for FCC w/lunch  
12:00p Smith, Dailey, Musarra, Warren

1:00p- Consolidation Meeting w/NRA et al  
2:15p ECR

3:30p Brian will drive you downtown

4:30p- Reed Hundt, Chairman FCC  
5:30p w/Brian Dailey  
1919 M Street NW, 8th Floor

5:00p Boston Coach #14145013  
(authorized wait)

Boston Coach 1-800-441-5595

Ext

Arch

## MEL BRASHEARS

Tuesday, November 5, 1996

6:45a Boston Coach #14146095

9:00a Anita Baker, Ethics  
9:30a TELECON w/John Capone  
9:45a TELECON w/Larry George  
11:00a TELECON w/Ken Swimm

11:30a- VIDEOCON w/Bob Leachman & Virnell  
1:00p (w/lunch) 3 North

1:00p- George Speake (your request)  
2:00p

2:00p TELECON w/John Brophy (we dial)  
2:30p TELECON w/John McMahon (we dial)

4:15 TELECON w/Mike Henshaw (we dial)

4:30p VIDEOCON re NMD 3 North

6:00p Boston Coach #14146577  
To 12224 Parklawn Drive, Rockville  
231-5400

## MEL BRASHEARS

Wednesday, November 6, 1996

7:26a Launch window opens for  
Glory Trip 23 (6-hour window)

8:00a Slide Review w/Virnell  
Sector Conference Room

9:00a Henry will pick you up at lobby

10:00a- Amb. Vonya McCann, State Dept.  
10:30a 2201 C Street NW (w/Steve & Brian)

(Get lunch before launch window  
opens???)

12:11p Launch window opens for Mars Global  
Survey (55-min window) Channel 21

12:45p TELECON w/Henshaw re Staiano ltr

1:00p- VIDEOCON: ILS/LKE Pre-Board  
3:00p Meeting w/Denver 3 North

3:00p- Charlie Kupperman & Brian Dailey re  
4:00p LMT (and AEA)

4:00p VIDEOCON w/Leachman 3 North

5:15p TELECON w/VDC & Lanza VDC's ofc

Ext

Arch

## MEL BRASHEARS

Thursday, November 7, 1996

~12:00p MGS Launch, Channel 72

2:30p TELECON w/Terry Drabant re SBIRS  
(he'll dial)

3:00p- VIDEOCON w/Bob Leachman  
4:00p 2 North

4:00p- VIDEOCON: Intelsat KTV EPP  
5:00p 3 North

## MEL BRASHEARS

Friday, November 8, 1996

8:30 Marc Bennett (your request)  
his office

10:00a- VIDEOCON: AC-124 PLRR  
11:30a (launch date 11/14)  
3 North

11:30a Depart HQ for lunch

11:45a- LUNCH w/Phil, Maggy, Frank  
2:00p Cafe Bethesda  
5027 Wilson Lane 657-3383

2:00p- VIDEOCON: Koreasat EPP  
3:00p 3 North

3:00p- Alex McCloskey re stock options  
4:00p

4:00p- SBIRS Telecon  
5:00p NRA's office

Ext

Arch

## MEL BRASHEARS

Saturday, November 9, 1996

# MEL BRASHEARS

Sunday, November 10, 1996

# MEL BRASHEARS

Monday, November 11, 1996

- 11:00a- Terry Drabant re Donohue meeting  
12:00p (FAA)
- 12:00p- Lunch w/Micky Blackwell  
1:00p His office
- 1:00p- Investor Relations Conference slide  
1:30p flip-through (w/Frank) N3002
- 1:30p TELECON w/Russ McFall re  
GE Americom, and British Telecom &  
Norm Augustine
- 2:15p All Hands Sector Staff Meeting  
N3002
- 3:00p- Sector Staff Meeting  
4:30p

**Ext**

**Arch**

## MEL BRASHEARS

Tuesday, November 12, 1996

9:30a- 10:00a John DeWane, Honeywell  
coming to introduce his replacement,  
Don Schwanz (w/Ron Barndhardt)

1:30p Brian Dailey re Telecomms Strategy

2:00p- 4:00p VIDEOCON: Status of Flight 7  
3 North

4:00p Marc Bennett re ABL Award

5:30p Depart office

Sr. Management Association  
Marriott Suites

6:00p Reception

6:30p Dinner

7:30 Speak

Ext

Arch

## MEL BRASHEARS

Wednesday, November 13, 1996

8:00a- 9:00a Bill Smith, President of Olin  
Aerospace, and Bill Smith, VP of  
Space Systems

9:00a Dick Larsen

10:00a Joe Anselmo, Aviation Week

10:30a Ray Colladay re more info on EELV  
orals, and status of RSI and SII

11:00a- 11:45a TELECON re Satphone w/Ramsey,  
Dailey, Smith and Overly

11:45a John Capone & Brian Dailey

12:00p- 1:00p LUNCH w/Terry Drabant

1:00p- 5:00p Classified Competition Strategy  
Session (w/Capone, Dailey and 9  
Company Presidents) SCIF

BRING CHECKBOOK to reimburse  
Bob Drury



## MEL BRASHEARS

Thursday, November 14, 1996

8:00a Alex McCloskey re miscellaneous

8:30a- Brian, Alex & Steve re LMT Ops  
9:30a

~11:20 Ride to airport with Virnell

12:00p Depart Dulles, N90LC (w/lunch)  
w/Virnell Bruce & Mrs. Bennett

2:00p Arrive Denver Centennial

all ground transportation being  
arranged by Denver office

5:00p Meet Jim & Bud McAnally and Gary  
Flora in lobby to discuss EELV and  
MGS

5:15pm

6:15pm Denver Management Association  
Social Hour  
Dinner & Program

Hotel: Marriott Tech Center  
Conf #81232723 (Cindy)  
303-971-7095

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## MEL BRASHEARS

Friday, November 15, 1996

7:00a Depart Denver (breakfast & lunch)  
w/Virnell Bruce & Phil Duke

12:00p Arrive Dulles

Virnell will bring you back to office

1:00p- SII Board of Directors  
4:00p Bethesda

4:00p Consolidation Announcement Pre-  
Meeting ECR

6:45p Boston Coach #14202932  
EXCLUSIVE

8:00p National Air & Space Museum Trophy  
(BLACK TIE)

**MEL BRASHEARS**

Saturday, November 16, 1996

**MEL BRASHEARS**

Sunday, November 17, 1996

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## MEL BRASHEARS

Monday, November 18, 1996

8:00a- 10:00a Corporate Staff Meeting

11:30a- 2:00p Executive Council

2:00p- 3:00p LMT Strategy w/Augustine, Coffman, Bennett, Montague, Egan  
NRA's Conference Room

3:00p- 4:30p Sector Staff Meeting

5:15p TELECON w/Don Cromer (we dial)  
310-364-9400

Ext

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## MEL BRASHEARS

Tuesday, November 19, 1996

6:45a Boston Coach #14226321

7:30a Depart Dulles, N404LM  
10:00a Arrive Nassau

OPEN DAY unless you're playing golf

7:00p- 7:30p Cocktails, West Beach  
(casual dress)

7:30p Clam Bake, West Beach  
(casual dress)

HOTEL: Atlantis Resort  
Paradise Island  
809-363-3000  
809-363-3524 fax

# MEL BRASHEARS

Wednesday, November 20, 1996

Dress for day: Business attire

8:30a- LKEI Board Meeting  
12:00p Salon C, Coral Towers

12:00p- Board Lunch  
1:30p Cafe Martinique Patio

1:30p- ILS Board Meeting  
?? Salon C, Coral Towers

7:30p Board Dinner  
Lagoon Bar Restaurant

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# MEL BRASHEARS

Thursday, November 21, 1996

(3:47p TENTATIVE ATLAS LAUNCH)

7:00a Depart Nassau, N404LM  
9:30a Arrive Dulles

9:00a Boston Coach #14240865 (exclusive)

10:00a- John Acton and customer  
11:30a Tower 2  
14675 Lee Road

12:00p Lunch ordered for you and Brian

1:00p- VIDEOCON: MORs  
5:00p 3 North

5:15p Boston Coach #14226345

Bring in some canned goods  
for the food drive Friday am

## MEL BRASHEARS

Friday, November 22, 1996

Bring in some canned goods  
for the food drive (last day)

8:00a- CPAR Strategy Meeting w/Brian,  
9:00a Frank and Virnell

9:00a Board Chart review w/Frank & Dave

9:30a TELECON re SII Bank Loan Agreement  
(they will call us)

10:00a Alex McCloskey re staffing & office  
issues, and 12/2 Exec Resource Mtg

11:00p- Russ McFall re Virginia Sales Effort  
1:00p (includes lunch)

1:00p- VIDEOCON: THAAD-- Preparation for  
3:00p 11/25 meeting at Pentagon 3 North

3:00p- Ethics Meeting w/Anita Baker, Steve  
4:00p Smith, Alex McCloskey, Frank  
McKenna MRB's Conf. Room

4:00p- VIDEOCON re Astrolink  
6:00p 3 North

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## MEL BRASHEARS

Saturday, November 23, 1996

**MEL BRASHEARS**

Sunday, November 24, 1996

**MEL BRASHEARS**

Monday, November 25, 1996

- 6:30a Boston Coach #14241244
- 8:00a Corporate Staff Meeting
- 10:00a Joe Fuller, Futron
- 11:00a Jon Crawford re '97 Objectives
  
- 11:45a- Board Chart review w/Dave Brown  
12:30p (includes lunch)
  
- 1:30p Jack will pick you up at lobby  
(Cleared for Mall and Mall Annex)
  
- ~2:00p Meet John Little at Mall Entrance
  
- 2:30p- THAAD Review at Pentagon  
4:30p BMDO MIC  
Brenda: 703-693-3025  
Call Jack when you're leaving the  
BMDO office so he can swing by the  
door to pick you up --
  
- Car: 202-215-3731  
Pager: 202-668-1598

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(Jack will take you home)

**MEL BRASHEARS**

Tuesday, November 26, 1996

- 8:30a Elaine Litman re DoD Career Development Program
  
- 9:00a- Steve Smith & Peter Balch re  
10:00a ILS/LKE
  
- 12:30p TELECON w/McAnally & Colladay  
re NRA's EELV task
  
- 1:00p- VIDEOCON: Chinasat EPP  
2:00p 3 North
  
- 2:30p- VIDEOCON: THAAD Seeker Update  
3:30p 2 North
  
- 3:30p Balch and Bruce re IMAX
  
- 4:00p Balch & Smith re Follow-Up to  
morning discussion on ILS
  
- 4:30p Ron Paulson re THAAD (10 mins)  
& Virnell re GE CRD
  
- 5:00p TELECON w/Frank Osgood (STU III)  
8-32-21256

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**MEL BRASHEARS**

Wednesday, November 27, 1996

VACATION DAY

**MEL BRASHEARS**

Thursday, November 28, 1996

THANKSGIVING HOLIDAY

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**MEL BRASHEARS**

Friday, November 29, 1996

THANKSGIVING HOLIDAY



**MEL BRASHEARS**

Saturday, November 30, 1996

**MEL BRASHEARS**

Sunday, December 1, 1996

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**MEL BRASHEARS**

Monday, December 2, 1996

8:00a Corporate Staff Meeting

10:00a- VIDEOCON: Chinasat Corporate EPP  
11:00a 2 North

11:00a- Virnell Bruce re declassification  
11:30a meeting on 12/3

12:00p LUNCH w/Brian Dailey re trip

12:30p TELECON w/Arnie Aldrich re X-33  
TENTATIVE

1:30p- VIDEOCON: Satelindo EPP  
2:30p 3 North

2:30p John Capone re teaming  
(or after staff meeting)

3:00p- Corporate All-Hands Meeting  
4:00p Lower Level

4:15p- Sector Staff Meeting  
5:30p

5:30p John Capone re teaming??

**Ext****Arch****MEL BRASHEARS**

Tuesday, December 3, 1996

1:00p- Mike Wynne (your request)  
2:00p Follow-up to Denver conversation

2:00p- John Montague & NY investors/  
4:00p bankers re Telecommunications  
N2080 (below Dave Brown's ofc)

Alex McCloskey re Sunnyvale layoff  
plan

4:00p-  
4:30p TELECON w/IMAX & Susan Pearce  
(Andy Gellis & John Davidson, CFO)

4:30

TELECON w/Dietz, McAnally,  
Colladay, Swimm, Capone, Dailey

5:00p

Brian Dailey re ??

5:30p

## MEL BRASHEARS

Wednesday, December 4, 1996

8:00a- 8:30a Vance Coffman to review your Board presentation for tomorrow

9:00a- 11:00a Charlie Kupperman & staff re '96 review and '97 plans  
Sector Conference Room  
(last 30 minutes in SCIF)

11:30a Depart for lunch w/Phil & Maggy

11:45a- 1:00p LUNCH w/Phil & Maggy ("farewell")  
Cafe Bethesda

2:00p- 2:15p Ethics Meeting w/Anita Baker,  
Steve Smith, Dave Brown

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## MEL BRASHEARS

Thursday, December 5, 1996

6:30a Boston Coach #14300160

7:45a Roger Isabelle at Board Room

8:00a- 8:30a Ted Johnson re Marine Systems  
(per VDC request)

10:00a- 1:00p LM Board of Directors mtg and lunch  
(on deck at 11:10)

1:10p Boston Coach #14300126 (w/Vicki  
and Chuck Leontis)

2:00p Depart Dulles, N404LM  
(snack served)

4:45p Arrive Burbank Airport

4:15p Boston Coaches #14292713/58  
(authorized wait)

6:30p Aerojet Reception (semi-formal)

7:30pm Aerojet Dinner

HOTEL: Ritz Carlton Pasadena  
Conf. #31378950  
818-568-3900

## MEL BRASHEARS

Friday, December 6, 1996

SOFIA AWARD ANNOUNCEMENT??

7:00a Boston Coaches 14292792/2824  
8:00a Depart Burbank, N404LM (breakfast)  
9:00a Arrive San Jose  
Ron or Rick will pick you up  
9:45a Joan Cox, new CIO B-101  
10:00a- Ed Taft, Joan Kelly, Henshaw,  
10:30a Victorino re layoffs B-101  
10:30a Tony Tuffo B-104 (upstairs)

11:30a- VIDEOCON: Spec Progs Competition  
1:00p w/Capone, Dailey, Dietz et al  
Conf Room A, B156A

2:00p Phyllis Gunderson re Araki party

3:00p- McFall & Dailey re Whitetail & 801  
4:00p B-101 ECR

6:00p SBIRS Reception (semi-formal)  
7:30p SBIRS Victory Party

HOTEL: Santa Clara Westin  
Conf. #Z48J68 (king)  
408-986-0700

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## MEL BRASHEARS

Saturday, December 7, 1996

Return Avis rental car to Jet Center  
6:30a Depart San Jose, N404LM  
(breakfast served)  
2:00p Arrive Dulles  
1:30p Boston Coach #14300149 to Potomac  
(authorized wait)

Bring your laptop and mail to  
Coffman's  
4:00p- Coffman Open House  
7:00p

## MEL BRASHEARS

Sunday, December 8, 1996

6:15p Boston Coach #14301275  
6:45p Arrive at Dulles Signature  
7:00p Depart Dulles, N90LC  
(Dinner served)

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## MEL BRASHEARS

Monday, December 9, 1996

6:30a Arrive Shannon  
7:30am Depart Shannon (lite breakfast)  
10:45a Arrive Oberpfaffenhofen (Munich)  
DASA driver will pick you up  
1:20p Driver will pick you up at hotel  
(and return you after meeting)  
2:00p- Meeting with Dr. Bischoff, Tom  
3:00p Enders (w/Dailey & von Nordheim)  
7:30p DASA driver will pick you up  
8:00p Dinner w/Heinzmann, Ensslin  
(w/Dailey & von Nordheim)  
Restaurant Bogenhausener Hof  
  
HOTEL: Kempinski  
49-89-21-25-2700  
49-89-21-25-2000 fax  
(reserved for Sunday night as well)

## MEL BRASHEARS

Tuesday, December 10, 1996

- 8:30a DASA driver will pick you up
- 9:00a Heinzmann & Ensslin  
(w/Dailey and von Nordheim)  
DASA HQ  
Bldg 74C, 4th floor, Room 421
- 12:00p Buffet lunch
- 12:45p DASA driver will take you to airport
- 1:30p Depart Oberpfaffenhofen  
w/Heinzmann, Ensslin, von Nordheim
- 2:00p Arrive Friedrichshafen
- 2:30p Tour Dornier Facility
- 6:00p Dornier driver will take you to hotel
- 7:30p Dinner w/Heinzmann & Ensslin at  
your hotel (w/Dailey and v Nordheim)

HOTEL: Buchhorner Hof  
49-75-41-2050  
49-75-41-32663 fax

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## MEL BRASHEARS

Wednesday, December 11, 1996

- EELV Announcement??
- 7:30a Dornier driver taking you to airport
- 8:00a Depart Friedrichshafen (breakfast)
- 12:45p Arrive Moscow

HOTEL: Baltschug Kempinski  
7-501-230-9500  
7-501-230-9502 fax

## MEL BRASHEARS

Thursday, December 12, 1996

EELV Announcement??

10:00a- Meetings  
1:00p

2:00p Depart Moscow (lite lunch)  
3:30p Arrive Rome

9:00p Dinner w/Umberto de Julio and  
Gastone Bonventura (w/Dailey)  
Hassler Hotel

HOTEL: Hotel Lord Byron  
39-6-322-0404  
39-6-322-0405 fax

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## MEL BRASHEARS

Friday, December 13, 1996

EELV Award Announcement??

9:00a- Meeting w/Umberto de Julio, Gastone  
11:30a Bonventura, Mr. Minicuci, Mr. De  
Sario (w/Dailey)  
STET Headquarters  
Corso d'Italia 41

2:00p Depart Rome (lunch served)  
6:15p Arrive Keflavik

7:00p Depart Keflavik (dinner served)  
8:45p Arrive Dulles

8:15p Boston Coach #14301298  
(authorized wait)

**MEL BRASHEARS**

Saturday, December 14, 1996

**MEL BRASHEARS**

Sunday, December 15, 1996

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## MEL BRASHEARS

Monday, December 16, 1996

SOFIA Announcement (~12:00p)

- 8:00a-10:00a Corporate Staff Meeting
- 10:00a-2:00p Executive Council  
ECR
- 2:30p-4:30p Organization Effectiveness Review  
(Executive Council attendees) ECR
- 5:45p Boston Coach #14338977  
Exclusive
- 7:00p Kennedy Center event w/NRA  
BLACK TIE  
Concert Hall  
(followed by dinner at Mayflower)

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## MEL BRASHEARS

Tuesday, December 17, 1996

Atlas AC-129 (Inmarsat) Launch  
(8:57pm -- 67-minute window)

- 7:15a-7:45a John Manuel re 97 Objectives & Focus  
Programs
- 8:00a-12:00p Keith Hall/Dave Kier meeting  
(per Tringali) Bethesda SCIF
- 12:00p LUNCH w/Alex McCloskey re misc.
- 1:00p Capone and Hansen
- 3:00p-4:00p Hughes/Proton meeting w/Colladay,  
MacLaughlan, Kramer, Smith, Dailey,  
McKenna Sector Conf. Room
- 4:00p McKenna & Dailey re Off-Site
- 5:00p-6:00p O'Neill and Leontis: Mission Success  
"skull session"
- 6:00p Ted Gavrilis/Doug Deiderich re  
Fitzgerald meeting on 12/18

## MEL BRASHEARS

Wednesday, December 18, 1996

6:15a Boston Coach #14377665

7:00a EXECUTIVE COUNCIL OFF-SITE  
Breakfast  
Consulate Room, 6th Floor

7:30a Meet w/NRA, Bennett, Montague  
Colonnade Room

8:00a Meeting  
Colonnade Room, 6th Floor

8:30a S&SM Sector Presentation

12:00p LUNCH  
Consulate Room

1:00p Meeting  
Colonnade Room

3:00p Boston Coach #14377679  
Exclusive (wait & take you home)

4:00p-6:00p Dennis Fitzgerald  
14675 Lee Road, Chantilly  
Tower 4 Director's Conf Room

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## MEL BRASHEARS

Thursday, December 19, 1996

6:15a Boston Coach #14377700

7:00a EXECUTIVE COUNCIL OFF-SITE  
Breakfast  
Consulate Room

8:00a Meeting  
Colonnade Room

12:00p LUNCH  
Consulate Room

1:00p Meeting  
Colonnade Room

TBD Possible EELV Announcement Call

4:30p Boston Coach #14377705

**MEL BRASHEARS**

Friday, December 20, 1996

TITAN K-13 Launch?

VACATION DAY

1:00p

4:30p EELV Announcement (NRA to take call  
remotely)

6:30p Lockheed Martin Corporate Christmas  
Party  
McLean Hilton

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**MEL BRASHEARS**

Saturday, December 21, 1996

**MEL BRASHEARS**

Sunday, December 22, 1996

**MEL BRASHEARS**

Monday, December 23, 1996

VACATION DAY

6:00p     Ace Limousine  
            Potomac to The Capitol Club

~10:30p   Return to Potomac

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**MEL BRASHEARS**

Tuesday, December 24, 1996

CHRISTMAS HOLIDAY

**MEL BRASHEARS**

Wednesday, December 25, 1996

CHRISTMAS HOLIDAY

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**MEL BRASHEARS**

Thursday, December 26, 1996

CHRISTMAS HOLIDAY

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**MEL BRASHEARS**

Friday, December 27, 1996

IRIDIUM LAUNCH

CHRISTMAS HOLIDAY

**MEL BRASHEARS**

Saturday, December 28, 1996

**MEL BRASHEARS**

Sunday, December 29, 1996

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**MEL BRASHEARS**

Monday, December 30, 1996

CHRISTMAS HOLIDAY

**MEL BRASHEARS**

Tuesday, December 31, 1996

NEW YEAR'S EVE

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**MEL BRASHEARS**

**MEL BRASHEARS**

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## MEL BRASHEARS

Wednesday, December 6, 1995

- 7:30a- EOSAT meeting w/Vance & Brian  
8:30a
- 8:30a- Hugh Grant, Bob Bedingfield from  
9:00a Ernst & Young VDC conf. room
- 9:30a Ed Knowles re furniture (Linda, too)
- 11:00a- Steve Smith re LKE Audit  
11:30a VDC's office
- 11:30a- VIDEOCON re Consolidation w/S'Vale  
12:30p 2 North
- 12:30p- VIDEOCON AC-120/Galaxy PLRR  
2:00p (includes lunch) 3 North
- 2:00p- VIDEOCON Africom EPP  
3:00p 2 North
- 3:00p- VIDEOCON: Cassini Executive Council  
6:00p (Morgan, McAnally, Noel Hinners)  
3 North

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## MEL BRASHEARS

Thursday, December 7, 1995

- 8:00a- Bill Sorenson re Environmental Issues  
9:30a (w/Duke, Paulson, George Abreau,  
Bob McMullen, Jim O'Brien)  
Sector Conference Room
- 10:00a- Steve Smith re ITEK  
10:30a MRB's office
- 10:00a- Steve Smekens (delivering something)  
10:30a
- 10:30a- VIDEOCON: THAAD Flight Readiness  
11:30p Review w/Sunnyvale (Araki, Scanlan,  
Victorino, Montague, McKenzie,  
Paulson) 3 North
- 11:30a Ed Knowles re furniture (10 mins)
- 12:00p- Lunch w/Ramsey re COE agenda  
1:00p Ramsey's office
- 2:00p- Core Customer Architecture Meeting  
5:00p w/Teets et al first floor SCIF
- 5:00p- LMMS/Astro Space Consoldation  
6:30p VIDEOCON 3 North

**MEL BRASHEARS**

Friday, December 8, 1995

5:10a Boston Coach conf #12083411

5:45a Depart Dulles Signature, N403LM  
Breakfast

6:30a Arrive Trenton

7:00a QFR Overview

9:45a VF Earth Remote Sensing

10:15a VF Defense

11:00a EW Government

11:45a Working Lunch

12:00p Commercial

2:45p Summary

3:30p Depart Trenton  
Snack

4:15p Arrive Dulles

Boston Coach conf #12083416  
(exclusive rest of evening)

6:30p LM Christmas Party  
McLean Hilton  
(business or "holiday" attire)

Boston Coach 1-800-441-5595

**Ext****Arch****MEL BRASHEARS**

Saturday, December 9, 1995

# MEL BRASHEARS

Sunday, December 10, 1995

# MEL BRASHEARS

Monday, December 11, 1995

8:00a- Mary Ann Elliott, Arrowhead Space  
9:00a (w/Jack Carroll, Bill Adams)

9:00a Ed Knowles (to look at artwork)

9:30a Steve Smekens (10 mins)

9:45a Ron Paulson (5 mins)

10:30a- Vance & Virnell re Philanthropic

11:00a Contributions VDC Conf Room

11:30p- Mitch Marks, Rick Hardin re off-site

1:30p MRB's office-w/lunch telecon

1:30p- Africom/SII meeting w/DMT

2:30p Classified Conf. Room

2:30p- Core Customer Arch Dry Run

4:30p SCIF

4:30 Ride to Dulles w/Vance

5:00p Depart Dulles, N406LM

Dinner

8:00p Arrive Denver (Duke will drive)

HOTEL: Hyatt Tech Center

303-779-1234

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## MEL BRASHEARS

Tuesday, December 12, 1995

7:00a- Titan IV/LOFO EPP  
8:00a

8:00a QFR: Denver Overview/McAnally  
9:00a Overview/Wheeler  
9:15a Orders, Sales/MacLauchlan  
10:30a Prog Assessment/Janda  
11:00a Space Launch Systems/Swartz  
11:30a Titan IV/Bowen  
12:30p Space Systems/Dalal  
1:00p Atlas 70/Haines  
2:30p ILS-LKE/Cuthbertson

3:00p- Meet w/Rand Fisher, John Buffin  
3:30p SCIF

3:30p- Gen. Hearney Dry Run w/Virg Young  
4:30p SCIF

4:30p Classified QFR in SCIF

6:30p Cocktails/Metropolitan Club  
7:00p Dinner/Metropolitan Club

Hyatt Tech Center  
303-779-1234

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## MEL BRASHEARS

Wednesday, December 13, 1995

TBD Depart hotel (Duke driving)

9:00a- SII BOD Meeting  
12:00p

1:00p Depart Denver, N404LM  
Lunch

6:00pm Arrive Dulles

Ride with Vance back to HQ

6:30p- VIDEOCON: P-551 Review (w/  
8:30p dinner) 3 North

## MEL BRASHEARS

Thursday, December 14, 1995

6:30a Boston Coach at Grosvenor  
Conf. #12142298

7:30a- Consolidation Proposal Review  
3:30p Lansdowne, Virginia

3:30p- LMMS Restructuring Plan Meeting  
4:30p

TBD Dinner

Lansdowne Conf. Center  
703-729-8400

Boston Coach: 800-441-5595

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## MEL BRASHEARS

Friday, December 15, 1995

8:00a- DELTA OFF-SITE  
4:30p Lansdowne, Virginia

6:00p Cocktail Hour

7:00p Sector Christmas Party/Dinner  
at Lansdowne

8:30p Boston Coach Conf. #12151590  
Return to Grosvenor

Boston Coach: 800-441-5595

**MEL BRASHEARS**

Saturday, December 16, 1995

7:15a Brian Dailey will pick you up

8:00a- Bob Dumais briefing on Core Customer  
12:30p Architecture Study (at Fair Oaks,  
Room 12N57)  
Jack Hugus will attend for Teets

Brian Dailey will take you home

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**MEL BRASHEARS**

Sunday, December 17, 1995

## MEL BRASHEARS

Monday, December 18, 1995

6:15a Boston Coach pick up??  
6:45a Depart Dulles/Signature (N90LC)  
Breakfast  
7:30a Arrive Trenton  
(driver will pick you up)  
  
8:00a ASOC Group (S/V Bay Tour)  
9:00a I&T Group (S/V Bay Tour)  
10:30a Active Array  
11:00a G. Saragnese Out Briefing  
11:30a Intelsat VIII  
12:00p Asiasat Status  
12:30p Lunch  
1:00p Commercial Strategic Pitch  
3:00p Q&A  
3:30p McFall Meeting  
4:30p Depart for Trenton Airport  
  
5:30p Rick Hardin & Roger Neurenberg  
General's Quarters Restaurant  
(reservations under "Brashears")  
7:00p Driver takes you to Ronson Aviation  
7:15p Depart Trenton (N90LC)  
Dinner  
8:00p Arrive Dulles  
Boston Coach??

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## MEL BRASHEARS

Tuesday, December 19, 1995

8:40a Depart HQ for Pentagon (Jack)  
9:15a Pick up Marino at Ritz  
  
9:30a-10:30a Jeff Harris, Peter Marino, Copple  
at Pentagon  
(followed by 30-minute video on NRO)  
  
2:00p Cora from Cort Furniture Rental  
  
3:00p-3:30p Phil & Brian re 3rd round financing  
  
3:30-4:30p VIDEO: Russian Rocket Motor  
Selection  
Corporate EPP 3 North  
  
4:45p Ride with Phil Duke to airport  
  
5:30p Depart Dulles, N90LC  
8:00p Dinner  
Arrive San Jose  
  
Rick will pick you up



## MEL BRASHEARS

Wednesday, December 20, 1995

6:30a Rick will pick you up  
LMMS Quarterly Financial Review

6:30a Continental Breakfast in B-101

7:00a LMMS Overview  
7:15a LMMS Financial Overview  
8:45a SSD Review

11:30a Buffet Lunch begins  
11:45a MSD Review  
1:45p R&D Review  
2:00p LMTO Review  
2:15p Consolidation Summary  
2:45p Summary/Actions  
3:00p End

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## MEL BRASHEARS

Thursday, December 21, 1995

6:30a Rick or Ron will pick you up

8:30a- SBIR Review  
10:00a MRB's B-101 office

p.m. Pack up Sunnyvale Office

**MEL BRASHEARS**

Friday, December 22, 1995

**MEL BRASHEARS**

Saturday, December 23, 1995

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**MEL BRASHEARS**

Sunday, December 24, 1995

**MEL BRASHEARS**

Monday, December 25, 1995

CHRISTMAS DAY

Ext

Arch

**MEL BRASHEARS**

**MEL BRASHEARS**

**Ext**

**Arch**

**MEL BRASHEARS**

**MEL BRASHEARS**

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**MEL BRASHEARS**

Wednesday, January 1, 1997

NEW YEAR'S DAY

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**MEL BRASHEARS**

Thursday, January 2, 1997

- 9:00a Frank McKenna re Spec Program Bids and other issues
- 10:00a- Adm. Trost, LM Board of Directors  
11:00a presentation MRB's Conf. Room
- 11:00a Virnell Bruce re Araki retirements
- 1:00p TELECON w/Ray Colladay re Hughes

**MEL BRASHEARS**

Wednesday, January 1, 1997

NEW YEAR'S DAY

**MEL BRASHEARS**

Thursday, January 2, 1997

10:00a- Adm. Trost, LM Board of Directors  
11:00a presentation MRB's Conf. Room

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**MEL BRASHEARS**

Wednesday, January 1, 1997

NEW YEAR'S DAY

**MEL BRASHEARS**

Thursday, January 2, 1997

10:00a- Adm. Trost, LM Board of Directors  
11:00a presentation MRB's Conf. Room

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**MEL BRASHEARS**

Friday, January 3, 1997

- 9:00a TELECON w/Chris Fitzsimmons, Kodak  
(they'll dial)
- 9:15a- Alex McCloskey re Exec. Resource  
9:45a Council mtg on 1/14
- 9:45a John Capone re a new-hire  
(either in person or by telecon)
- 10:20a Depart office for airport
- 11:00a Depart Dulles  
Arrive Westchester Co. Airport
- 12:00p- Meeting with John Connelly  
3:00p (with lunch) w/Brian Dailey, Frank  
McKenna and John Montague  
Hangar E Conference Room
- 3:00p Depart Westchester Co. Airport  
Arrive Dulles

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**MEL BRASHEARS**

Saturday, January 4, 1997

**MEL BRASHEARS**

Sunday, January 5, 1997

**MEL BRASHEARS**

Monday, January 6, 1997

- 6:30a Boston Coach #14419284
- 8:00a Corporate Staff Meeting
- 9:50a Boston Coach #14418711 - Vicki
- 10:15a Boston Coach for Mel at HQ
- 11:00a Depart Dulles, N404LM
- 2:00p Arrive San Jose
- Ron/Rick will take you to B-101  
(Vicki has a rental car)
- 3:00p- Col. Sewell re THAAD
- 4:00p B-101 visitors office
- 4:00p- Dave Twyver, CEO of Teledesic
- 5:00p w/Henshaw, Clovis Landry, and  
Gene Dionne  
B-101 ECR
- 5:00p Ron/Rick will take you to Fairmont

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FAIRMONT HOTEL  
408-998-1900

## MEL BRASHEARS

Tuesday, January 7, 1997

7:00a Ron/Rick will pick you up at Fairmont  
(to B-101)

8:00a TELECON w/Dick Larsen???  
(waiting for confirmation of this)

9:30a Ron/Rick will take you to airport

10:00a Depart San Jose, N407LM  
11:00a Arrive Long Beach

11:30a- CSU Luncheon & other events  
4:15p

4:45p Depart Long Beach, N407LM  
5:45p Arrive San Jose

5:45p Ron/Rick will pick you up

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## MEL BRASHEARS

Wednesday, January 8, 1997

IRIDUM Launch (5:29am PST?)

7:00a Ron/Rick will pick you up at Fairmont

8:00a- VIDEOCON: MSLS PLRR (launch is  
10:00a January 13) B-102

10:00a- AMD Study Group  
11:30a w/Graham, Loomis, Dailey, O'Neill  
B-101 ECR

1:30p- Meeting re Hughes  
3:30p B-101 ECR

TBD Ron/Rick will transport you and Vicki  
to Convention Center

5:00p- Araki Company Retirement Party  
8:00p Santa Clara Convention Center  
Grand Ballroom

8:00p Ron/Rick will take you to Fairmont

## MEL BRASHEARS

Thursday, January 9, 1997

7:00a Ron/Rick will pick you up at Fairmont

10:00a-12:00p Spec. Programs Organizational Strategy Mtg (Capone, Henshaw, Colladay, McKenna, Dailey) Ken Peters' SCIF

12:00p Lunch w/Russ McFall in B-551

1:00p-3:00p VIDEOCON: QPR Dry Run for 1/15 meeting with Vance B-102 FRANK McKENNA will run this

3:00p-4:00p VIDEOCON: Astrolink EPP B-102

4:00p Ron/Rick will take you to Fairmont

Araki Retirement  
Fairmont Hotel, Regency Ballrm

6:00p Reception

7:30p Dinner

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## MEL BRASHEARS

Friday, January 10, 1997

10:00a Return Avis car to SJ Jet Center  
1:15p Depart San Jose, N407LM (lunch)  
Arrive Denver Centennial (AMR Combs terminal)

11:45a Boston Coach #14438735 (authorized wait)

3:30p Boston Coach #14438577 to Marriott

4:00p EELV Strategy Meeting with Colladay Marriott (private suite)

5:00p-7:00p EELV Win Reception  
Marriott Denver Tech Center  
4900 S. Syracuse Street

7:00p Boston Coach #14438610 to hotel (authorized wait)

BROWN PALACE HOTEL (Conf. 3894)  
321 17th Street  
303-297-3111

**MEL BRASHEARS**

Saturday, January 11, 1997

Boulder SBIRS Win Party  
Brown Palace Hotel  
SEMI-FORMAL  
6:30p Reception  
7:30p Dinner/Dancing

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**MEL BRASHEARS**

Sunday, January 12, 1997

8:20a Boston Coach #14438692 to  
Denver/Centennial (AMR Combs)  
9:00a Depart Denver, N407LM (lunch)  
2:00p Arrive Dulles  
1:45p Boston Coach #14438707  
(authorized wait)

## MEL BRASHEARS

Monday, January 13, 1997

8:00a Corporate Staff Meeting

10:00a Alex McCloskey re McFall Wash Ofc.

10:30a Frank Lanza re 11:30 meeting  
Lanza's office

11:30a-  
1:00p Gen. RisCassi/Frank Lanza  
briefing on TBMD (Loomis, Graham,  
Corcoran, Dailey, O'Neill) w/lunch  
N3002

1:00p-  
2:00p VIDEOCON: Titan K-24B PLRR  
3 North

2:30p Leonard Rolston, Investigator  
re Vance Coffman clearance update  
(less than 15 mins.)

3:00p-  
4:30p Sector Staff Meeting

10:21p MSLS Launch (6-hour window)  
PLV launch 15 minutes after

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## MEL BRASHEARS

Tuesday, January 14, 1997

8:00a Virnell Bruce re Araki retirement  
letter revision

8:30a-  
9:00a Hal Hagy, photographer -- portrait  
shoot for Annual Report  
Place TBD

9:00a-  
9:30a Steve Smith & Peter Balch  
(your request)

9:30a Mal O'Neill re GPS II launch Thursday  
(he has an update from Henshaw)

9:35a Meeting on Augustine tasks w/  
Dailey, McKenna, Paulson, O'Neill

10:00a-  
2:30p Executive Resource Council  
(w/Alex) Board Room

3:00p-  
4:00p LM1 Interview re EELV (vidoetaping)  
S2063

4:00p Brian Dailey to review SERP charts

## MEL BRASHEARS

Wednesday, January 15, 1997

9:00a Dick Larsen

10:30a- Russ McFall one-on-one re Va. office  
11:00a and other issues

11:00a- George Speake, Hughes  
12:00p

12:00p- LUNCH w/Joe Bailey  
1:00p (and introduce him to Alex)

1:30p Vance & Phil re SP VDC's office

2:00p- VIDEOCON: QPR w/Vance Coffman  
4:00p 2 North

4:30p- Adi Adiwoso (per Russ)  
5:30p Sector Conf. Room

5:30p TELECON w/John Connelly  
(they'll dial)

5:45p TELECON w/Colladay and Victorino  
(we dial) Colladay 8-977-4243  
Victorino 8-32-28725

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## MEL BRASHEARS

Thursday, January 16, 1997

MSLS Launch (8:15pm EST)  
PLV Launch (20 mins post-MSLS)

7:30a BREAKFAST w/Burgio & McFall

9:10a Meet at NRA's office

10:00a- Dan Goldin, NASA w/NRA re LMLV  
10:30a 300 E Street SW

10:30a Return to HQ with NRA

11:00a- Astrolink Corporate EPP (w/lunch)  
1:00p Board Room

1:00p Russ McFall follow-up

1:30p Charlie Hargraves re Sector Info  
Support (per McKenna)

2:00p- Jim Roche, Northrop Grumman  
4:00p re SBIRS, etc.

4:00p- John Capone re organization  
5:00p (one-on-one)

## MEL BRASHEARS

Friday, January 17, 1997

GPS IIR Launch (11:28am EST)

8:30a- Virnell Bruce & Jim Fetig (introducing  
9:00a you)

9:00a- Rick Moyer re 4th quarter '96 audit  
9:15a results (w/Frank McKenna)

9:30a- TELECON w/U.S. News & World  
10:00a Report

11:00a-  
4:00p VIDEOCON: Space Imaging EOSAT  
Board Meeting (Duke, Egan, Pool)  
includes lunch  
3 North

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## MEL BRASHEARS

Saturday, January 18, 1997



**MEL BRASHEARS**

Sunday, January 19, 1997

**MEL BRASHEARS**

Monday, January 20, 1997

- 8:00a-10:00a Corporate Staff Meeting
- 10:00a-3:00p Executive Council
- 3:00p-4:30p Sector Staff Meeting
- 4:30p Russia/Hughes meeting  
w/Dailey, McKenna, Smith
- 5:00p-5:30p Jeff Harris, Space Imaging EOSAT
- 5:30 Russia/Hughes meeting, part 2, if  
needed

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## MEL BRASHEARS

Tuesday, January 21, 1997

8:00a Alex McCloskey re LKE and other  
issues

10:00a- Bob Bell  
11:00a

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## MEL BRASHEARS

Wednesday, January 22, 1997

7:45a Vance Coffman

8:00a Brian Dailey and John Manuel re Steve  
Myers

10:30a Brian Dailey re Russia

1:00p- VIDEOCON: Phoenix/Thuraya Sector  
2:00p EPP 3 North

## MEL BRASHEARS

Thursday, January 23, 1997

8:00a Ted Johnson re "job probe"  
9:00a Walt Skowronski

9:30a- LM Board of Directors  
1:00p (attend at 10:45am)

1:00p Calls to Sector Presidents  
Meet with Sector VPs one-on-one

1:30p- VIDEOCON: GE-2 Readiness Review  
2:30p 3 North

2:30p TELECON w/McFall re GE 3 and 4

2:45p Charlie Kupperman

2:50p John Capone will call in

3:00p Calls to Sector Presidents

4:00p All-Hands Retirement Reception for  
Dan Tellep Lower Level

5:00p Calls to Sector Presidents

5:00p Liz Prestridge re SERP hfg on 1/27

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## MEL BRASHEARS

Friday, January 24, 1997

8:00a- Anita Baker re '96 year-end report  
8:30a and compliance training

8:30a- Ron Paulson re Astrolink and  
9:00a Teledesic

9:30a- Virnell Bruce re IMAX and other  
10:00a issues

10:00a- Alex McCloskey re McFall DC Office  
11:00a

11:00a Liz Prestridge re SERP briefing

2:00p Depart office for appointment

**MEL BRASHEARS**

Saturday, January 25, 1997

**MEL BRASHEARS**

Sunday, January 26, 1997

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**MEL BRASHEARS**

Monday, January 27, 1997

- 7:30a Bennett, Ryan and McKenna re MRB's presentation at Quarterly Review mtg Bennett's Conference Room
- 8:00a Corporate Staff Meeting
- 10:15a Boston Coach #14535835 exclusive call Laura when you're 10 minutes out: 703-808-1009
- 11:00a-12:00p Briefing to SERP Principals on "Common Engineering" Chantilly
- 12:00p-~12:30p Dave Kier  
Tower 1, Room 15B02
- ~1:15p LUNCH w/Brian Dailey in office
- 2:00p-3:00p Eastman Kodak meeting (Chris Fitzsimmons, Brian Dailey, others)
- 3:00p-4:30p Sector Staff Meeting  
(Moyer presenting 97Audit Plan)
- 4:30p Thuraya Chart Walk-Through  
w/McKenna and Dailey

**Ext****Arch****MEL BRASHEARS**

Tuesday, January 28, 1997

- 7:00a Breakfast with Tom Marsh
- 8:00a-11:30a Special Programs FIA Strategy Session 1st floor SCIF
- 11:30a-1:00p VIDEOCON: Corporate EPP on Thuraya/Phoenix (includes lunch) 2 North
- 1:00p-2:00p FIA EPP  
SCIF
- 2:00p Monnie Bittle re update
- 3:30p-4:00p Lillian Trippett re Sunnyvale Board Meeting MRB's office
- 4:00p-5:00p John McMahon & Brian Dailey re Russia
- 5:00p-5:30p VIDEOCON re 3-vehicle block buy (per McFall) 3 North
- 6:00p TELECON w/John McNellis  
719-594-1179 (we dial)

## MEL BRASHEARS

Wednesday, January 29, 1997

7:30a Breakfast with Al Sherman  
9:00a Alex McCloskey re SP issues  
9:30a Virnell Bruce re LM Today Column  
10:00a Smith and Jacobson re Anti-Trust  
  
11:30a TELECON w/Jim Roche, N-Grumman  
410-765-2200 (we dial)  
  
12:00p LUNCH w/John McMahon  
  
1:00p- Alan Walcher to interview you on  
3:00p Hughes Arbitration  
  
3:45p Depart office for home  
  
5:30p Boston Coach #14490288  
  
6:30p Depart Dulles, N90LC (w/dinner)  
8:15p Arrive Denver  
  
8:00p Boston Coach #14493919  
  
HYATT REGENCY Denver Tech Center  
Conf. #HY0003946760  
303-779-1234

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## MEL BRASHEARS

Thursday, January 30, 1997

GE-2 Launch (3:04 pm MST)  
7:15a Ride with Brian to Deer Creek  
  
8:00a- EELV Strategy Meeting w/Colladay,  
12:00p McAnally, Flora, Landry  
3A113 (SE end of bldg)  
  
12:30p- Meetings with Vance Coffman  
4:00p start in ECR for lunch, then to 3rd  
floor NE vault  
  
4:00p Ride with Brian back to hotel  
(Vance & Phil, too)  
  
5:30p Boston Coach #14493973 (w/Phil)  
  
BLACK TIE  
McAnally Retirement Party  
6:00p Cocktails  
7:00p Dinner  
Cherry Hills Country Club  
4125 South University Blvd,  
Englewood  
  
9:45p Boston Coach #14493998 (w/Phil)

**MEL BRASHEARS**

Friday, January 31, 1997

8:30a Boston Coach #14494033  
9:00a Depart Denver, N90LC (w/breakfast)  
2:00p Arrive Dulles  
1:30p Boston Coach #14490307 to Potomac

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**MEL BRASHEARS**

Saturday, February 1, 1997

# MEL BRASHEARS

Sunday, February 2, 1997

# MEL BRASHEARS

Monday, February 3, 1997

7:30a Slide Flip-Through w/Dave Brown  
N3002

8:00a Corporate Staff Meeting

~10:00a Frank Menaker (after staff meeting)

10:00a- VIDEOCON: Teledesic EPP  
12:00p Sector Conference Room

12:00p- VIDEOCON: THAAD PLRR (w/lunch)  
1:00p 3 North

1:00p- VIDEOCON: Intelsat PLRR  
2:00p 3 North

2:00p- VIDEOCON: Hubble PLRR  
3:00p 3 North

3:00p- TMTS Meeting  
4:30p N3002

4:30p- VIDEOCON: Executive Intelsat Review  
5:30p w/Coffman & Teets 2 North

6:00p Dennis Deel

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**MEL BRASHEARS**

Tuesday, February 4, 1997

7:00a Boston Coach #14583760 to Office

10:00a P. Balch and G. Pool re SII  
10:30a Frank Menaker, Smith, Dailey re  
Russia Trip Report MRB's office  
11:30 GET LUNCH

12:00p Jack will pick you up at lobby  
1:00p- THAAD Flight 7 meeting  
2:30p Sec. Army Conf. Room  
703-693-1571

2:30p Jack will take you to Dulles  
3:30p Depart Dulles, N403LM  
4:45p Arrive Boston  
Boston Coach #14569336

6:00p Analyst Dinner  
Hotel Meridien "Lafite" (lobby level)

8:00p Boston Coach to Logan Airport  
8:30p Depart Boston, N403LM  
9:15p Arrive Newark  
HOTEL: NY Helmsley, 212 E. 42nd St.  
Conf. #5482L  
212-490-8900

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**MEL BRASHEARS**

Wednesday, February 5, 1997

7:30a Breakfast with Investors  
Helmsley Hotel  
Knickerbock ABC, 3rd Floor

9:30a Depart for appointments

10:00a Lazard Freres (Joe Ainsberg)  
30 Rockefeller Plaza, 58th floor

11:30a Perry Partners (Bill Feil) w/lunch  
599 Lexington Ave., 36th floor

1:15p Mitchell Hutchins Inst. (Bill Seleski)  
1285 Ave. of Americas, 15th floor

3:00p Depart Newark, N403LM  
4:00p Arrive Dulles

3:30p Boston Coach #14583769 to Potomac  
(authorized wait)

5:00p TELECON w/McFall re Thuraya  
(he'll call you at home)

## MEL BRASHEARS

Thursday, February 6, 1997

8:45 Boston Coach #14588619 to Dulles

9:30a Depart Dulles, N403LM

11:30a Arrive Boca Raton

Driver will pick you up  
(dispatcher: 407-750-7800)

5:45p- Buffet Dinner Cruise  
10:00p Slip 23, north end of marina

Boca Raton Resort & Club  
501 East Camino Real  
(561) 395-3000  
(407) 391-3183 fax

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## MEL BRASHEARS

Friday, February 7, 1997

AEA Board Meetings  
Boca Raton, Florida

7:30a- Continental Breakfast  
8:00a Valencia Room

8:00a Welcome  
8:45a Financial Report  
9:00a Consent Calendar  
9:15a President's Report  
10:15a BREAK  
10:30a Financial/Business Committee

12:00p- Recreational Activities  
5:00p

6:30p- Reception/Dinner  
9:00p Location TBD

## MEL BRASHEARS

Saturday, February 8, 1997

AEA Board Meetings

7:30a- Continental Breakfast  
8:00a Valencia Room

8:00a Welcome  
8:45a Council Chairs  
9:30a Technology & Communications  
10:15a BREAK  
10:30a Competitive Excellence Policy Cmte  
11:15a Trade Policy Committee  
12:00p Wrap-up  
12:30p END

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## MEL BRASHEARS

Sunday, February 9, 1997

10:30a Depart hotel for airport  
(dispatcher: 407-750-7800)

11:00a Depart Boca Raton, N403LM  
1:15p Arrive Dulles

12:45p Boston Coach #14588639  
(authorized wait)

## MEL BRASHEARS

Monday, February 10, 1997

7:15a Vance Coffman re EELV status

8:00a- Corporate Staff Meeting  
10:00a

10:00a Don Latham re cross-sector work

11:00a Glen & Matt to fix your CD ROM

1:00p Mal O'Neill re personnel

1:30p Dwight Weaver

2:00p Sector all-hands meeting  
N3002

3:00p- Sector Staff Meeting  
4:30p

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## MEL BRASHEARS

Tuesday, February 11, 1997

Shuttle HST Launch @ 3:54am  
7:15a PRE-MEETING re Al Sherman

7:30a- Breakfast w/Al Sherman  
9:00a (Dailey, McKenna, Paulson, O'Neill)

9:00a Allan Wegner, ADO, re personal

~12:30p Dave Kier, Tower 2  
14675 Lee Rd, Chantilly

join in progress:  
1:30p- VIDEOCON: Teledesic Follow-up EPP  
3:30p 2 North

4:00p WSJ Interview w/Jeff Cole

4:00p- VIDEOCON: Bonum EPP  
5:00p 3 North

5:15p- Ray Colladay  
6:30p

7:00p TELECON w/Dave Twyver, Teledesic  
we dial: 206-803-1410 or 1400

## MEL BRASHEARS

Wednesday, February 12, 1997

8:00a O'head Budget PRE-Meeting for 2/17  
9:00a Vance Coffman  
10:00a VIDEOCON: AC-127 PLRR 3 North  
11:30a- LUNCH w/Dennis Boxx, Virnell Bruce  
1:00p Private Dining Room #2  
1:00p TELECON w/Colladay  
1:10 TELECON w/ Frank Lanza  
1:20 TELECON w/Phil Duke  
1:30p VIDEOCON: Aries EPP 3 North  
  
3:00p Ken Peters re P-777 Teaming SCIF  
  
4:00p TELECON w/Frank Menaker x6125  
  
4:15p TELECON w/Dick Wolf (he'll dial)  
  
4:45p TELECON w/Karl Savatiel  
(we dial: 408-543-3101)  
  
5:00p TELECON w/Tom Shull, Meridian  
Ventures (he'll dial)  
  
6:00p TELECON w/Barbara Francis  
(she'll try you first; if she can't  
reach you, I told her you'd call her at  
home)

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## MEL BRASHEARS

Thursday, February 13, 1997

9:00a- ACeS Status Briefing w/McFall,  
1:00p Mellon, Williams (w/lunch)  
  
1:00p- George Shapiro, Salomon Bros.  
2:00p Sector Conference Room  
  
2:00p- LV Buy EPP  
3:00p Mel's Conf. Room  
  
3:00pp- Gordon Macklin, former LM Director  
4:30p Bennett's Conference Room  
  
5:00p TELECON w/Charmaine Day  
(we dial: 714-579-1713)  
  
5:15p TELECON w/Tony Tuffo (we dial)  
  
5:30p TELECON w/John Dehne (he'll dial)  
  
5:45p TELECON w/Russ McFall re addressing  
his staff (we dial)  
  
6:00p Brian Dailey re Russia

**MEL BRASHEARS**

Friday, February 14, 1997

- 7:30a Alex McCloskey re 8:00 meeting
- 8:00a- EXECUTIVE COUNCIL re "9x80 Shift in  
9:00a Orlando" ECR
- 9:00a Meet with Ray Colladay re addressing  
his staff
- 9:30a- Andrew Allen Interview (per Tom  
10:30a Young) MRB's office
- 10:30a- Meeting re Al Sherman w/Dailey,  
11:00a O'Neill & Paulson
- 11:00a- EELV Meeting (includes lunch)  
4:00p N3002
- 4:00p- VDC and Pete Teets re Savings for EIS  
4:30p & Fred Dubay discussion  
VDC's office
- 4:30p TELECON w/McFall re VA office  
(we dial)
- ~4:30p Tom Marsh MAY stop by to say hello

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**MEL BRASHEARS**

Saturday, February 15, 1997

- 6:00p Press Conference at White House?
- AC-127 Launch (7:37pm EST)

## MEL BRASHEARS

Sunday, February 16, 1997

## MEL BRASHEARS

Monday, February 17, 1997

8:00a Corporate Staff Meeting  
10:30a Ron Paulson re Ballhaus  
11:00a Steve Smith, Mike Kramer re P&W  
11:30a Anita Baker w/good news  
  
12:30p Working lunch w/Virnell and Janet Clark re video  
  
2:00p- Overhead Budget meeting w/VDC,  
3:00p Bennett, DeNeal, McKenna ECR  
  
3:00p- Sector Staff Meeting  
4:00p (Anita Baker presenting)  
  
4:00p Charlie Kupperman re AEA items  
  
4:15p TELECON w/Mike Henshaw re Wegner  
  
7:55p Boston Coach #14660828  
EXCLUSIVE 1-800-441-5595  
  
8:30p- Dinner w/Michel Delaye,  
10:00p Aerospatiale (per Brian Dailey)  
Ritz Tysons Corner

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## MEL BRASHEARS

Tuesday, February 18, 1997

7:45a Boston Coach #14660920  
9:00a Scowcroft Meeting  
  
11:00p- LMT Meeting w/Dailey, McKenna,  
1:00p Smith, McCloskey, Brown  
  
1:00p- Coffman, McMahon & Dailey re Russia  
2:30p VDC's office  
  
2:30p- Sunnyvale Overhead Issues  
4:00p w/McKenna and Crandall  
  
4:00p Virnell & Janet Clark (15 mins)  
  
4:30p TELECON w/Tom Shull (he'll dial)  
  
5:00p Alex re various issues  
  
6:10 Boston Coach #14661760 (exclusive)  
Bethesda to WDC (then to Potomac)  
  
7:00p IMAX screening  
National Air & Space Museum  
go in Independence Ave. entrance to  
IMAX theater on ground floor

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## MEL BRASHEARS

Wednesday, February 19, 1997

7:30a Breakfast w/Doug Kline, Mal O'Neill  
Private Dining Room #2  
  
9:00a Bill Wilt re Spec Progs reorganization  
philosophy  
  
10:00a Frank re March QFRs (10 mins)  
  
10:30a Virnell Bruce re Space Day  
  
~11:20a TELECON w/Ray Colladay  
  
11:30a- LUNCH w/Chris Roberts  
1:00p Mel's Conference Room  
  
1:00p Joe Bailey (maybe earlier)  
  
1:30p John McMahon (wants 10 mins)



## MEL BRASHEARS

Thursday, February 20, 1997

- 7:00a Boston Coach #14674657  
Potomac to Washington  
(Exclusive)
- 9:00a-11:00a Space Day Announcement  
Jefferson Jr. High School  
801 7th Street SW  
entrance to Learning Center is on the  
back right corner of the school -- look  
for blue door
- 12:00p Lunch w/Don Latham--TENTATIVE
- 2:30p-4:00p Tom Marsh
- 5:30p Boston Coach #14674876

Ext

Arch

## MEL BRASHEARS

Friday, February 21, 1997

- 7:00am Boston Coach #14674401 to HQ
- 9:30a TELECON w/Dennis Deel re Succession  
Plan (he'll dial)
- 10:00a-11:00a VIDEOCON: Intelsat 801 PLORR  
(and Telstar 401 status) 2 North
- 12:15p Boston Coach #14674407  
to Rosslyn, then Dulles
- 1:00p-2:00p Security Briefing from Sid Wells'  
orgn.  
4001 N. Fairfax Drive, Suite 500  
Arlington (Rosslyn)
- 2:15p Boston Coach gets Vicki
- 3:00p Depart Dulles, N90LC
- 6:00p Arrive San Jose  
Avis Rental Car
- Fairmont Hotel  
408-998-1900

**MEL BRASHEARS**

Saturday, February 22, 1997

4:45a Ron/Rick will pick you up at Fairmont

5:45a Depart SFO, N90LC  
AMR Combs 415-737-9188  
(breakfast served)

7:00a Arrive Dougherty Field/Air Flight  
terminal 310-490-6200  
John Gaines picking you up

8:00a-12:00p Druyun SBIRS Review  
Ft. McArthur

12:30p Depart Dougherty Field, N90LC  
(lunch served)

1:30p Arrive San Jose

Ron/Rick to pick you pu

**MEL BRASHEARS**

Sunday, February 23, 1997

9:40a TITAN K-24 LAUNCH  
PST Ray will page you  
CIC: 407-853-7171  
Colladay pager: 1-800-218-6943

Ext

Arch

## MEL BRASHEARS

Monday, February 24, 1997

8:30a Ron/Rick pick you up at Fairmont  
9:00a Depart San Jose, N90LC (breakfast)  
12:00p Arrive Denver/Centennial

11:30a Vicki: Boston Coach #14674436  
(to Marriott Denver Tech Ctr)  
Mel: Deer Creek driver will pick up

12:30p Lunch at Deer Creek

1:00p- Speak to Colladay's Staff  
2:30p Deer Creek Facility ECR

2:30p FAB Tour

4:00p Deer Creek driver to Marriott DTC

6:00p- McAnally Reception  
8:00p Marriott Denver Tech Center

8:00p Colladay will drive you to airport

8:30p Depart Denver Centennial, N90LC  
(light dinner served)

10:00p Arrive San Jose  
Ron/Rick will pick you and Ray up

Ext

Arch

## MEL BRASHEARS

Tuesday, February 25, 1997

7:30a Ron/Rick will pick you and Ray up

8:00a Depart San Jose, N90LC (breakfast)  
(MRB, Colladay, Henshaw)

10:00a Arrive Seattle/Boeing Field

9:45a Evergreen Towncars #114110  
Exclusive - wait and return to  
airports 206-323-3232

11:00a- Teledesic meeting w/Twyver et al  
1:00p 2300 Carillon Point, Kirkland  
206-803-1400/1410/1481

2:00p Depart Boeing Field, N90LC (lunch)  
(MRB and Henshaw)

3:45p Arrive San Jose

3:45 Ron/Rick will pick you up

4:15p- Ken Peters re P-777  
5:15p B-156A

5:15p Ron/Rick will take you to Fairmont

## MEL BRASHEARS

Wednesday, February 26, 1997

7:30a Ron/Rick will pick you up  
8:00a TELECON/Tom Shull 203-637-7659  
(we dial)

8:30a- SBIRS pre-briefing w/Tuffo  
10:30a B-104 ECR (Col 2F3)

11:00a- SBIRS Quarterly Review (w/lunch)  
1:30p B-101 ECR

2:00p VIDEO: Palapa EPP B-102 VTC

3:00p Russ McFall, B-101 Visitors Ofc

4:00p One-on-One w/Henshaw re  
people and organization his office

TBD Ron/Rick will take you to Saratoga

6:30p Board Reception (no spouses)  
7:00p Board Dinner (no spouses)  
Le Mouton Noir  
14560 Big Basin Way, Saratoga

TBD Ron/Rick will return you to Fairmont

Ext

Arch

## MEL BRASHEARS

Thursday, February 27, 1997

INTELSAT Launch (4:16pm PST)

6:30a Ron/Rick will pick you up

8:00a- LM Board of Directors  
10:30a B-101 ECR

11:00a- Tour Sunnyvale facility  
12:30p

12:30p- Board Lunch  
1:30p B-102 ECR

2:00p- Speak to Henshaw's Staff  
3:00p B-101 ECR

3:00p Ron/Rick will take you to B-551

4:16pm Intelsat 801 Launch

4:00p- Speak to McFall's Staff  
5:00p B-551 VTC

5:00p Ron/Rick will take you to hotel

## MEL BRASHEARS

Friday, February 28, 1997

4:00a Ron/Rick will pick you up

4:50a VIDEOCON: Flt 7 B-157 ECR

7:30a- TMTS PLRR  
8:30a B-101 ECR

8:30a- Frank Smith, WDL (per Latham)  
9:00a B-101 ECR

10:00p- VIDEOCON: AC-128 PLRR  
12:00p (Launch 3/5) B-102 VTC

12:00p Ron/Rick will take you to B-157

12:15p- SET Luncheon (Kris Tueller)  
1:45 B-157 cafeteria, then room X7

1:45 Ron/Rick pick you up

2:00p- Astrolink Marketing Strategy Meeting  
4:00p B-551

Ext

Arch

## MEL BRASHEARS

Saturday, March 1, 1997

**MEL BRASHEARS**

Sunday, March 2, 1997

Drive Avis car to airport

9:00a Depart San Jose, N90LC (breakfast)  
 4:30p Arrive Dulles  
 4:00p Boston Coach #14674466 to Potomac

Ext

Arch

**MEL BRASHEARS**

Monday, March 3, 1997

8:30a Brian Dailey re Russians  
 9:00a Mal O'Neill  
 9:40a TELECON w/Dailey, Colladay, Flora  
 10:30a- Jim Rymarcsuk (re employment, per  
 11:00a Alex)  
 11:00a Don Latham  
 12:50 STOP IN AND SEE RUSSIANS  
 1:00p Virnell Bruce re various issues  
 2:00p Boston Coach #14738672  
 Driver cleared for Mall Entrance  
 (Exclusive)  
 ~2:30p Ray Ernst will meet you at  
 Mall Entrance  
 3:00p Darleen Druyun  
 4E969 Pentagon  
 703-614-8000  
 TBD Virnell Bruce  
 TBD Liz Prestridge

**MEL BRASHEARS**

Tuesday, March 4, 1997

6:45a Boston Coach #14743874  
 7:30a Brian Dailey re various  
 8:00a TELECON w/Marsh & Dietz re NRO  
 8:15a Ron Paulson (your request)  
 8:30a Pratt & Whitney (w/Colladay)  
 9:00a LMT Business Plan meeting w/McFall  
 11:00a Gordon Macklin will pick you up  
 12:00p Lunch with MCI Executive

2:30p TELECON w/John Copple (we dial)

2:45p TELECON w/Tom Marsh (we dial)

~3:00p Vance Coffman

3:30p Corlett 25th Anniversary w/LM  
 Executive Dining Room

3:45p Pratt & Whitney meeting N3002

5:30p Boston Coach #14743890 (exclusive)

6:30p SIA Dinner (per Kupperman)  
 arrive by 6:20 to greet  
 Folger Theater  
 201 E. Capitol Street NE

**Ext****Arch****MEL BRASHEARS**

Wednesday, March 5, 1997

1:02am ATLAS AC-128 Launch

7:50a Pete (NRA's driver) will pick you up  
 and stay with you through airport  
 drop-off

9:00a- Darleen Druyun  
 10:00a 4E969 Pentagon  
 703-614-8000

10:30a Depart Dulles, N403LM (lunch)  
 12:00p Arrive New Orleans

12:30p- Michoud Site Visit  
 4:25p

4:45p Depart New Orleans, N403LM (dinner)  
 8:00p Arrive Dulles

7:30p Boston Coach #14744229  
 (authorized wait)

**MEL BRASHEARS**

Thursday, March 6, 1997

6:00a Boston Coach #14744329  
 6:50a Arrive Pentagon (Alison Fortier)  
 7:15a Briefing  
 7:40a THAAD FLIGHT 7 BMDO MIC  
 10:00a- VIDEOCON: Dr. Ensslin, DASA  
 11:00a (w/Brian Dailey) re SII 3 North  
 11:00a Mal O'Neill (items you requested)  
 11:30a- LUNCH w/Ray Colladay and  
 1:00p William Olson  
 1:00p Charlie Lloyd  
 2:30p TELECON w/Russ and Karl Savatiel  
 (they'll dial)

3:30p Liz & Virnell re upcoming speeches

4:00p Ray Colladay & Nate Lindsay

5:30 TELECON w/Vance Coffman re  
 THAAD status/update  
 he'll be at home: 983-3534

5:00p- Dr. Shelly Harrison, Spacehab  
 6:00p (w/Brian Dailey)

6:15p Boston Coach #14744361

**Ext****Arch****MEL BRASHEARS**

Friday, March 7, 1997

9:30a- Jeff Snyder re LMT w/Brian Dailey  
 10:00a

10:30a TELECON w/Bud Fuselier, ILS  
 (we dial)

11:00a TELECON w/Ray Colladay re  
 Corporate Air policies

12:30p- LUNCH w/AT&T reps --  
 2:30p Waring Partridge & Chris Herrington  
 Private Dining Room #1

2:30p Alex McCloskey

3:00p- Steve Smith re  
 3:45p (a) Arbitrator Nominations  
 (b) Proposed Acquisitions

3:45p TELECON w/Burgio (he'll dial)



**MEL BRASHEARS**

Saturday, March 8, 1997

**MEL BRASHEARS**

Sunday, March 9, 1997

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Arch

**MEL BRASHEARS**

Monday, March 10, 1997

8:00a- Corporate Staff Meeting  
10:00a

10:00a Virnell Bruce re Sr. Mgmt. Off-Site  
video

11:00a Alex McCloskey re various "see me"  
items

12:00p- LUNCH w/Pickering, Scowcroft,  
1:30p Woolsey, Coffman, Dailey, McMahon  
Private Dining Room #3

2:30p TELECON w/Erin Moore (he'll dial)

3:00p- Sector Staff Meeting  
4:30p

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**MEL BRASHEARS**

Tuesday, March 11, 1997

10:45a Jack will drive you to COMSAT

11:00a- LUNCH w/Betty Alewine, COMSAT  
1:00p 6560 Rock Spring Drive

1:00p Jack will pick you up

2:30p- Jim O'Connor (per Ripley)  
3:00p

3:00p- VIDEOCON: CRSS EPP  
4:00p 3 North

4:00p Slide review Sector Conf. Room

4:30p Virnell Bruce re ads and video

~7:30p TELECON w/Tom Marsh  
(he'll call you at home)

## MEL BRASHEARS

Wednesday, March 12, 1997

6:45a Boston Coach #14772102  
7:15a TELECON w/Coffman re NRO mtgs  
8:50a TELECON w/Tom Corcoran  
9:00a- Special Programs Investment  
11:00a Strategy meeting SCIF  
11:15a TELECON w/Ray Colladay  
11:45a Howard Wolnowsky re Corcoran call  
12:00p- LUNCH w/Ball Aerospace reps: Don  
1:00p Vanlindingham & Ed Vande Noord  
1:00p- Telecomms Sat Performance  
2:00p w/Bennett & McKenna Marc's ofc.

2:00p Mal O'Neill re THAAD divert system

2:30p- VIDEOCON: NMD EPP  
3:30p 3 North

3:30p Liz Prestridge re THAAD & Abu Dhabi

4:00p Virnell Bruce & Wendy Hagen

4:30p Boston Coach #14772143  
EXCLUSIVE

5:30p- Congressional Reception  
7:30p 2318 Rayburn HOB

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## MEL BRASHEARS

Thursday, March 13, 1997

8:00a Augustine & Coffman re EELV  
9:00a Dick Larsen  
10:30a Wendy Hagen & DDB rep

11:30a- LUNCH w/Vance Coffman and Alliant  
1:00p Tech people

1:00p Steve Smith re Lanza item

~1:15p Review video with Virnell

2:00p- GBS Briefing w/Connie Chambers,  
4:00p Geoff Phillips, Cliff Aldrich, Paul  
Valovich, Brian Dailey, Don Latham  
N3002

TBD Review slides w/Liz

4:30p- NRA and VDC re EELV status  
5:00p NRA's office

LM Senior Leadership Institute  
6:00p Reception  
6:30p Dinner  
7:30p Program (MRB Speaking)  
Marriott Suites

## MEL BRASHEARS

Friday, March 14, 1997

10:30a- VIDEOCON: LMT LV Block Buy

11:30a 3 North

12:00p- LUNCH w/Micky Blackwell

1:00p MRB's office

1:00p- Steve Smith & Ray Jacobson

2:00p

2:00p- Alex McCloskey re salary cases

2:45p

2:50p Jack to pick you up at lobby

3:00p Betty Alewine, COMSAT

her office

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## MEL BRASHEARS

Saturday, March 15, 1997

# MEL BRASHEARS

Sunday, March 16, 1997

12:30p Boston Coach #14806291  
1:15p Depart Dulles/Signature, N90LC  
(lunch served)  
4:00p Arrive Scottsdale  
  
transportation provided by Corporate  
(Carole Valis)  
  
7:00p DINNER (casual dress)

Marriott Camelback Inn  
602-948-1700

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# MEL BRASHEARS

Monday, March 17, 1997

7:00a-7:45a Breakfast  
  
8:00a Strategic Perspective (NRA)  
8:30a Operating Assessmetn (VDC)  
9:00a Global Security Environment  
(Wolfowitz)  
  
10:00a BREAK  
  
10:30a Competing & Cooperating in Global  
Marketplace (Kimmitt)  
  
11:30a Brashears Rehearsal for Presentation  
  
11:30a LUNCH  
  
OPEN AFTERNOON (you have tennis)  
  
6:00p Reception  
6:45p Speech (Ken Adelman)  
7:30p Dinner

## MEL BRASHEARS

Tuesday, March 18, 1997

7:00a Breakfast  
8:00a Dealing with the Media (Jack Hilton)  
9:00a Doing Business Overseas (Menaker)  
9:45a BREAK  
10:15a Making One-Plus-One Greater Than Two (Daryl Connor)  
12:00p LUNCH  
1:30p Space & Strategic Missiles Sector  
2:05p Aeronautics Sector  
2:40p Electronics Sector  
3:15p BREAK  
3:45p Information & Services Sector  
4:20p Energy & Environment Sector  
6:30p Reception  
7:30p Dinner

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## MEL BRASHEARS

Wednesday, March 19, 1997

7:00a Breakfast  
8:00a Washington Outlook (Paul Duke)  
9:00a Wall Street Expectations (Pierre Chao)  
10:00a BREAK  
10:30a Take the Challenge (NRA)  
1:00p Depart Scottsdale, N404LM (snack)  
1:45p Arrive Napa County Airport  
2:15p Depart Napa County Airport  
2:45p Arrive San Jose  
  
Ron/Rick will take you to Fairmont  
  
FAIRMONT HOTEL  
Conf. #7275 (Suite 219, per David)  
408-998-1900

## MEL BRASHEARS

Thursday, March 20, 1997

- 11:15a Ron/Rick will take you to Lion/Comp
- 11:30a- LUNCH w/Frank Taormina  
1:00p Lion & Compass, Library
- 1:00p Ron/Rick will take you to B-101
- 1:30p- VIDEOCON: EELV Baseline meeting  
3:30p B-102 VTC
- 3:30p- THAAD Meeting  
4:30p B-101 ECR??
- 5:10p Ron/Rick will take you to airport
- 5:30p Depart San Jose, N90LC  
6:00p Arrive Napa
- (a van will pick you up)
- 7:00p Reception & Dinner  
Bankers Meeting

Silverado Country Club  
707-257-0200  
707-257-2867 fax

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## MEL BRASHEARS

Friday, March 21, 1997

- 7:30a Continental Breakfast
- 8:00a- Brashears Presentation  
8:45a
- 10:45a Dial in to 1-800-314-3557
- 11:00a Management Conference Call w/NRA  
  
(van will take you to airport)
- 12:30p Depart Napa, N90LC (w/lunch)  
(Rulon, Skowronski, Montague)
- 8:30p Arrive Dulles
- 8:00p Boston Coach #14806304  
(authorized wait)

**MEL BRASHEARS**

Saturday, March 22, 1997

**MEL BRASHEARS**

Sunday, March 23, 1997

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## MEL BRASHEARS

Monday, March 24, 1997

8:00a- Corporate Staff Meeting  
10:00a

10:00a- Executive Council  
2:00p

2:00p- Alex McCloskey re many issues  
3:00p

3:00p- 4 Sector EPPs on the following:  
7:00p 1) Telsat Canada  
2) LV Block Buy  
3) Telstar 401R  
4) GE-5  
3 North (snacks only)

10:15p NASA Sounding Rocket

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## MEL BRASHEARS

Tuesday, March 25, 1997

8:00a Alex McCloskey re several items

9:30a- 3 Corporate EPPs on the following:  
11:30a 1) Telesat Canada  
2) LV Block Buy  
3) Telstar 401R 2 North

11:30a- VIDEOCON: Michoud QFR (w/lunch)  
1:30p 3 SOUTH

1:20p Boston Coach #14850127  
2:00p Depart Dulles, N90LC (dinner)  
4:00p Arrive Denver (McKenna to drive)

4:30p- P-81 Review Waterton Facility  
6:00p Room 278 Administration Bldg.

~6:00p One-on-one with Ray Colladay

Ride w/Frank to hotel  
Hyatt Tech Center 303-779-1234  
Conf #HY0000868317

## MEL BRASHEARS

Wednesday, March 26, 1997

TBD Ride with Frank to Deer Creek

8:00a- Astronautics QFR  
2:00p Deer Creek ECR & Vault

2:00p- LV Proton and Atlas Manifests  
3:00p meeting  
w/Colladay, Lloyd and Wash

3:00p- VIDEOCON: Titan II G-6 and DMSP  
5:00p combined PLRR (launch date 4/2)  
Deer Creek VTC

5:00p Ride to airport with Frank

6:00p Depart Denver, N403LM (dinner)  
7:15p (Coffmans picking you up)  
Arrive San Jose

Ron/Rick will pick you up

Fairmont Hotel, Suite 1805  
Conf #8906 "Margaret"  
408-998-1900

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## MEL BRASHEARS

Thursday, March 27, 1997

6:30a Ron/Rick will pick you up

7:00a- Russ McFall re Launch and Virginia  
7:45a w/McKenna McFall's office

7:45a- Telecommunications QFR  
12:45p B-551 VTC

12:50p Ron/Rick will pick you up  
& bring you back by 2:00pm

2:00p- Sector EPP on Chinastar-2  
3:00p B-551 VTC

~2:55p Ron/Rick will take you to B-102

3:00p- Missiles & Space QFR - Part 1  
5:30p B-102 ECR

~5:30p Ron/Rick will take you to hotel

**MEL BRASHEARS**

Friday, March 28, 1997

- 6:15a Ron/Rick will pick you up
- 7:00a-12:00p Missiles & Space QFR, Part 2  
B-101 ECR
- 12:00p-1:00p Variable Pay Meeting w/Henshaw,  
Victorino, Taft, Kelly & McCloskey  
Henshaw's office
- 12:45 Ron/Rick pick up Vicki, then  
come to B-101 to get Mel
- 1:30p Depart San Jose, N403LM  
(dinner served)
- 9:30p Arrive Dulles
- 9:00p Boston Coach #14850137  
(authorized wait)

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**MEL BRASHEARS**

Saturday, March 29, 1997

10:05p NASA Sounding Rocket

**MEL BRASHEARS**

Sunday, March 30, 1997

**MEL BRASHEARS**

Monday, March 31, 1997

|                   |   |
|-------------------|---|
| 8:00a             | Corporate Staff Meeting   |
| 10:00a            | TELECON w/Paul Pelotte, EIS<br>re e-mail status & update (he'll dial)   |
| 11:00a-<br>11:30a | Meeting re Insurance for SII with<br>George Pool, Phil Duke, W.<br>Skowronski, McKenna<br>MRB's sm. conference room |
| 12:20p            | TELECON w/Tom Shull, Meridian<br>Ventures (we dial: 203-632-7659)   |
| 12:30p            | LUNCH w/McCloskey & Dailey  |
| 1:00p-<br>2:00p   | Alex McCloskey re Exec Resource<br>Council meeting (4/7)  |
| 2:00p-<br>2:30p   | Sector All-Hands<br>N3002   |
| 2:30p             | Ron Paulson re Roger Taur   |
| 3:00p-<br>4:30p   | Sector Staff Meeting<br>Sector Conf. Room   |

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## MEL BRASHEARS

Tuesday, April 1, 1997

6:45a Jack will pick you up at home  
8:00a Savings Bond Drive Breakfast  
8:30a Speak to Savings Bond Coordinators  
Mayflower Hotel  
10:30a Arnie Aldrich  
11:00a TELECON w/Jack Borsting  
re telecommunications (per NRA)  
(we dial: 213-740-0982)  
11:30a Virnell Bruce re Paris Air Show  
12:00p LUNCH w/Colladay, Gavrilis & Janda  
1:15p Jack will pick you AND RAY up at  
lobby (wait & return)  
2:00p- Dennis Fitzgerald  
3:00p Room 44B02H, Chantilly  
3:45 Alex McCloskey re NOVA awards  
4:00p- Brian Dailey/Dave Brown re Russia  
5:00p issues (also JNM conversation)  
6:00p Boston Coach #14893992

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## MEL BRASHEARS

Wednesday, April 2, 1997

10:00a- IMAX Film Shoot  
11:00a S2063  
11:00a- Monnie Bittle  
12:00p  
1:00p- TELECON re THAAD w/Coffman,  
2:00p Corcoran, Musselman VDC's office  
2:30p- TELECON w/Kupperman, Naef,  
3:00p Williamson re ABL meeting  
3:00p TELECON w/Bob Bell  
(he'll dial)  
3:30p Dave Brown (one-on-one)  
4:15- SII Insurance Meeting (follow-up)  
5:15p w/Pool, Duke, Skowronski, Bronco  
5:15p Virnell Bruce & Liz Prestridge re  
Art of Strategy

**MEL BRASHEARS**

Thursday, April 3, 1997

- 6:35a Boston Coach #14906963  
EXCLUSIVE
- 7:30a Meet Ray Ernst & Virnell Bruce at  
River Entrance (driver cleared)
- 8:00a- ABL Meeting  
9:30a Pentagon Room 4E869
- 10:15a- Sam Veneri, NASA HQ, room 4V13  
11:00a MEET CRAIG at 4th & E Street  
entrance
- 1:00p- Robert Crippen, Aerospace Group,  
1:30p Thiokol
- 2:00p- Alex McCloskey re Executive  
3:00p Resource Council mtg on 4/7
- 3:00p- Moyer, Baker, Brown re audit issue  
4:00p
- 4:00p- Tom Marsh re Overview of Updated  
5:00p Proposal (Dietz, Ingram) SCIF
- 6:00n Boston Coach #14907001

**Ext****Arch****MEL BRASHEARS**

Friday, April 4, 1997

- 8:00a- LMLV Pre-Ship Set meeting  
11:00a w/Colladay et al Sector C.R.
- 11:00a VIDEOCON: Aries Proposal Update  
(per Dave Brown) 3 North?
- 11:47a Titan II G-6/DMSP Launch
- 12:00p- LUNCH w/Mr. and Mrs. Francis  
2:00p MRB's office
- 2:00p STS-83/Columbia launch (ET-84)  
Microgravity Science Lab-1
- 3:45p Depart office for home  
5:00p B. Coach #14914977 - Exclusive
- Goddard Dinner – black tie  
5:30p Hospitality Suite  
Caucus Room, Terrace Level
- 6:30p General Reception, Terrace Level  
7:30p Dinner - Table 91, Int'l Ballroom
- after Hospitality Suite  
dinner Georgetown Room, Concourse Level

**MEL BRASHEARS**

Saturday, April 5, 1997

10:45p NASA Sounding Rocket

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**MEL BRASHEARS**

Sunday, April 6, 1997

**MEL BRASHEARS**

Monday, April 7, 1997

8:00a- Corporate Staff Meeting  
10:00a

10:00a- Executive Resource Council  
2:30p Board Room

2:30p- Vance Coffman re tomorrow's  
3:00p Teledesic meeting VDC's office

3:00p- Sector Staff Meeting  
4:30p

4:30p- VIDEOCON: Reorganization meeting  
5:30p w/Henshaw, Victorino, Taft,  
McCloskey 3 North

5:45p- Telecomms Review w/NRA and VDC  
6:45p ECR

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**MEL BRASHEARS**

Tuesday, April 8, 1997

7:30a- Vance Coffman re Outcome of NRO  
8:00a Meeting (w/Teets) VDC's office

10:30a- EIS Cost-to-Complete briefing  
12:00p SCIF

12:00p- ION Thrusters for Spacecraft  
2:00p w/Paulson & Eberhart (w/lunch)  
Sector Conference Room

2:00p- Vance Coffman & Dave Twyver  
2:30p VDC's office

3:00p Dorothy McKinney (per Alex)

3:15p TELECON w/Henshaw & Colladay  
re Teledesic meeting

4:45p Depart office

7:30p Event Downtown (personal)



## MEL BRASHEARS

Wednesday, April 9, 1997

6:50a Boston Coach #14932897

7:30a Depart Dulles (breakfast)  
(w/Duke)

9:00a Arrive Denver

8:45a Boston Coach #14932934 (w/Duke)

10:00a- SII Board of Directors  
2:00p 9351 Grant St, #500, Thornton

2:00 (Duke taking Boston Coach to DIA, UA)  
Boston Coach #14932984

2:00p Deer Creek Driver to Waterton

3:00p- Tour Denver Facility, Part 1  
5:00p start at LSTTB-IDC

5:00p Deer Creek Driver to hotel

Denver Marriott Southeast  
Conf. #81139028  
303-758-7000

**Ext**

**Arch**

## MEL BRASHEARS

Thursday, April 10, 1997

7:15a Deer Creek Driver to Waterton

8:00a- Tour Denver Facility, Part 2  
11:00a start at Proposal Development Center

EELV Meetings  
Engineering ECR

11:00a- Engineering ECR  
4:00p Deer Creek Driver to hotel

TBD

LM Special Programs FIA Best  
Practices Institute  
Cocktails

6:00p Dinner  
6:30p MRB Speech  
~8:00

**MEL BRASHEARS**

Friday, April 11, 1997

6:15a Boston Coach #14933006  
 7:00a Depart Denver (breakfast)  
 12:00p Arrive Dulles  
 11:30a Boston Coach #14933026

12:30p LUNCH w/Alex McCloskey  
 1:15p Brian Dailey will join

1:30p- VIDEOCON: QPR Dry Run  
 3:00p (for 4/16 QPR) 3 North

3:00p- Dick Larsen  
 3:30p TENTATIVE

3:30p- Mal O'Neill re Final Review for 4:00  
 4:15p meeting

4:15p- IRT Review  
 5:15p 2 North

5:15p- THAAD Review (w/dinner)  
 8:15p 2 North

8:00p Boston Coach #14933044  
 (authorized wait)

**Ext****Arch****MEL BRASHEARS**

Saturday, April 12, 1997

**MEL BRASHEARS**

Sunday, April 13, 1997

**MEL BRASHEARS**

Monday, April 14, 1997

8:00a-  
10:00a

Corporate Staff Meeting

10:15a

TELECON w/Joyce Warmkessel  
(we dial 408-756-7681)

10:30a

TELECON w/Rod Gibson, Aerospace  
Corp. (we dial 703-808-4013)

12:30p-  
2:00p

Russia Venture Sector EPP  
Sector Conference Room

3:30p-  
5:00p

VIDEOCON: RD-180 Commitment EPP  
3 North

**Ext**

**Arch**

## MEL BRASHEARS

Tuesday, April 15, 1997

6:45a Boston Coach #14970805  
7:40a Meet Charlie, Alison & Tom  
8:00a- Breakfast at Capitol Hill Club  
9:30a 300 First Street SE  
9:45a- Rep. Bud Cramer (D-AL)  
10:15a 2416 Rayburn Building

10:15a- Rep. Silvestre Reyes (D-TX)  
10:45 514 Cannon Building

11:00a- Rep. Henry Bonilla (R-TX)  
11:30 1427 Longworth Building  
11:15a Boston Coach #14974940

1:00p Alex McCloskey re salary board cases

2:00p- VIDEOCON: ACeS Channelizer  
3:30p 3 South

3:30p VIDEOCON: EELV EPP 2 North

4:30p TELECON w/Tom Marsh re QPRs  
(we dial)

6:00p Boston Coach to home #14981978

Ext

Arch

## MEL BRASHEARS

Wednesday, April 16, 1997

8:00a- FUTRON Briefing/Demo  
11:00a (per Liz Prestridge) N3002  
10:30a Allan Wegner

11:00a- Corporate EPP re EELV (w/lunch)  
12:00p N3002

1:00p- Quarterly Program Reviews (QPRs)  
3:00p w/Vance Coffman 2 North

3:00p- VIDEOCON: LMT Organization  
4:00p w/McCloskey, McFall, Ripley  
and Brown (for McKenna) 3 North

7:00p Boston Coach #14987798  
(Exclusive) home to restaurant &  
back

8:00p DINNER w/Kiselev, Lebedev,  
Kondratiev (& Dailey)  
Board Room #5  
Morton's Steak House  
1050 Connecticut Avenue NW

## MEL BRASHEARS

Thursday, April 17, 1997

6:30a Boston Coach #14974998

7:30a Depart Dulles, N403LM  
8:15a Arrive Muscle Shoals

8:45a-12:00p THAAD Briefings (w/lunch)  
Courtland, Alabama

12:30p Depart Muscle Shoals  
3:00p Arrive Dulles

2:30p Boston Coach #14975003

National Geographic Event  
1145 17th Street NW  
(M Street Entrance)

6:00p Cocktails  
7:30p Presentation begins

Ext

Arch

## MEL BRASHEARS

Friday, April 18, 1997

6:20a Boston Coach #14997786  
7:10a Meet Alison at Mall Entrance  
7:30a THAAD Pre-Meeting w/Deeter  
9:00a THAAD Review at Pentagon w/Lyles  
11:00a Boston Coach #14997794  
11:30a Lunch delivered  
12:00p Meet Mr. Kudryatsin (see Dailey)

12:30p-1:30p ACeS Channelizer Meeting  
(w/lunch) Sector Conf. Room

1:30p-2:30p ACeS Review w/VDC, Bennett, Duke,  
McFall, Williams VDC's Conf. Room

2:30p-3:30p Russ McFall and Brad Siebert  
re investment strategy

3:30p-4:45p VIDEOCON: AC-79 Launch Review  
(launch 4/24) 3 North

4:00p Boston Coach #14997800 (exclusive)

5:30p Dr. Paul Kaminski, Room 3D1019  
John Little will be waiting at Mall  
entrance starting at 5:00

**MEL BRASHEARS**

Saturday, April 19, 1997

**MEL BRASHEARS**

Sunday, April 20, 1997

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Arch

## MEL BRASHEARS

Monday, April 21, 1997

8:00a-10:00a Corporate Staff Meeting

10:00a Corlett & McCloskey re Latham

10:30a-2:00p Executive Council

3:00p-4:00p Sector Staff Meeting  
(I've shortened this by 30 mins)

4:00p Alex McCloskey one-on-one

4:30p Tom Marsh

5:00p-6:00p VIDEOCON: Iridium Launch Review  
3 North

6:00p-7:00p VIDEOCON: Intersputnik Sector EPP  
3 South

7:00p-7:30p Brian Dailey & Art Morrissey  
re China

Ext

Arch

## MEL BRASHEARS

Tuesday, April 22, 1997

7:00a SII Future Direction mtg w/Duke et al

8:00a-9:00a Corporate EPP on Russian Telecoms

9:00a Venture VDC's Conference Room

9:00a Teledesic EPP Sector Conf Room

10:30a Jack will pick you up at HQ lobby

11:30a Sen. Dianne Feinstein, 331 Hart

12:15 Lunch

1:30p Eric Thoemmes, 228 Russell

2:30p Sen. Shelby (staff), 110 Hart

3:00p Boston Coach #15010623

4:00p-5:30p EIS/ETC Meeting w/McKenna, Art Johnson, Marsh, Capone, Ingram, Graf, Geyer, Lehman SCIF

5:30p Al Sherman re GOES proposal

5:45p Brian & Liz re Paris Air Show/Futron

6:00p TELECON w/Larry O'Reilly, IMAX  
(he will dial)

6:15p TELECON w/Waring Partridge  
(he will dial)

6:30p TELECON w/Claude Burgio (he'll dial)

## MEL BRASHEARS

Wednesday, April 23, 1997

6:30a Boston Coach #15010660  
~7:00a Alex needs 15 minutes  
7:30a Virnell Bruce re speaking dates

8:00a LMT Organization w/Frank and Alex

9:30a Boston Coach #15010665  
10:30a Depart for Denver, N403LM  
12:00p Arrive Denver  
Deer Creek driver will pick you up

12:30p- Meeting with Ray Colladay re  
2:00p Teledesic/EELV his office

~2:00p Deer Creek Driver to hotel

5:30p- Community-Areawide Reception  
7:00p Grand Ballroom, 2nd Floor  
Brown Palace Hotel

7:15p Private Dinner for Officers  
Coronet Room, 3rd Floor  
Brown Palace Hotel  
303-297-3111

11:50p AC-79/GOES-K launch (Denver time)

Ext

Arch

## MEL BRASHEARS

Thursday, April 24, 1997

7:00a Tour of Astronautics (optional)

9:30a Press Conference (NRA)  
Georgetown, 2nd floor

10:00a Stockholders Coffee  
Ballroom Foyer, 2nd floor

10:30a Annual Stockholders Meeting  
Grand Ballroom, 2nd floor

12:00p LM Board of Directors Onyx Room

1:00p Luncheon Brown Palace Club

2:00p Depart hotel  
3:00p Depart Denver, N90LC (thru AZ)  
5:00p Arrive Las Vegas/Signature  
4:30p Boston Coach #15010803

7:00p Air Force 50th Anniversary Program  
9:00p DINNER  
Las Vegas Hilton Hotel  
3000 Paradise Road  
702-732-5111



**MEL BRASHEARS**

Friday, April 25, 1997

7:20a Boston Coach #15010830

8:00a Depart Las Vegas, N90LC  
9:30a Arrive Denver

10:00a Depart Denver  
4:00p Arrive Dulles

3:30p Boston Coach #15010849 to Potomac

4:30p TELECON w/Jay Noble, AEA  
TENTATIVE

4:45p TELECON w/Allan Wegner  
(he'll call the office, and I'll put him  
through to your house)

Ext

Arch

**MEL BRASHEARS**

Saturday, April 26, 1997

**MEL BRASHEARS**

Sunday, April 27, 1997

**MEL BRASHEARS**

Monday, April 28, 1997

- 8:00a- 10:00a Corporate Staff Meeting
- 10:00a- 11:00a Teledesic Corporate EPP  
VDC's Conference Room
- 11:30a Ed Barr re Dailey clearance
- 12:00p LUNCH w/Mal O'Neill
- 1:00p Bob Bell
- 2:00p- 2:30p All-Hands Sector Staff Meeting  
N3002
- 3:00p- 4:30p Sector Staff Meeting  
Sector Conference Room
- 4:30p- 6:00p Charlie Kupperman & Al Ptak  
re Congressional Priorities  
then Charlie re AEA
- 6:00p TELECON w/Allan Wegner  
(he'll dial)

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| <b>Ext</b>  |
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**MEL BRASHEARS**

Tuesday, April 29, 1997

- 8:00a Ron Paulson re LMMS Organization
- 9:20a Boston Coach #15052385
- 10:00a- COMSAT Lab Visit w/O'Neill &  
12:30p Paulson (includes lunch)  
Clarksburg MD
- 12:30p Boston Coach #15052406
- 2:00p- IMAX meeting w/Balch, Smith, Bruce  
2:30p & Pearce MRB's conf. room
- 2:30p- Japanese Visitors (per Morrissey and  
3:30p Reed) Sector Conference Room
- 3:30p DEPART OFFICE
- 4:30p TELECON w/Bill Jones (he'll dial)
- ~5:00p TELECON w/Ray Colladay  
re Teledesic; also re Malone &  
Scanlon (he'll call you at home)

**Ext****Arch****MEL BRASHEARS**

Wednesday, April 30, 1997

- 8:00a TELECON w/Mike Henshaw re  
Elko & Miller (per McCloskey)
- 8:30a TELECON w/James Smith re AEA
- 8:35a Virnell Bruce and Liz Prestridge  
re Paris Air Show and Financial Times
- 9:00a Virnell Bruce and Wendy Hagen  
re advertising
- 10:00a R. Ralston re clearance
- 10:30a- Alex McCloskey re various issues  
11:15p
- 11:15 TELECON w/Bill Maikisch (we dial)
- 1:00p Matt Kellermann and Glen Almond  
re computer issues
- 1:15 Peter Balch re IMAX (follow-up)
- 1:30p Depart office for appointment booked  
by Vicki

## MEL BRASHEARS

Thursday, May 1, 1997

7:15a Boston Coach #15052415

8:00a Depart Dulles, N403LM (w/breakfast)  
10:30a Arrive San Jose  
(Ron/Rick pick you up/Vicki rental)

11:00a- FBM Launch Review (w/lunch)  
1:00p B-101 ECR

3:00p- VIDEOCON: Pre-meeting for ILS/LKE  
4:00p board B-102 VTC

4:00p- Pre-Meeting for Saturday's SBIRS  
5:00p meeting B-101 ECR

5:00p Ron/Rick will take you to Fairmont

Fairmont Hotel  
(Suite 1805 confirmed)  
408-998-1900

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## MEL BRASHEARS

Friday, May 2, 1997

12:00a NASA Sounding Rocket

6:30a Ron/Rick will pick you up

7:00a- VIDEOCON re Variable Pay &  
8:00a Reorganization w/Henshaw, Vic, Taft,  
McCloskey, McKenna B-102 VTC

8:12a Delta/Iridium-1 (5 satellites)

8:00a- Pre-Meeting for Saturday's THAAD  
~11:30a Review B-101 ECR

11:30a LUNCH

12:30p- VIDEOCON: PLV Review  
1:30p B-102 VTC

2:00p- VIDEOCON: LMLV-1 launch review  
5:00p (pre-Sam Venneri review on 5/5)  
B-102 VTC

~5:30p Ron/Rick will take you to Fairmont

**MEL BRASHEARS**

Saturday, May 3, 1997

9:30a Ron/Rick will pick you up

10:30a- THAAD REVIEW w/NRA & VDC  
12:30p B-101 ECR

(SBIRS Quarterly Review)

12:30p Ron/Rick will take you to Airport

(Vicki to drive Avis car to airport)

1:00p Depart Sunnyvale, N403 (w/lunch)  
4:00p Arrive Denver

3:30p Boston Coach #15052443

DENVER AWARDS NIGHT (semi-  
6:30p formal)  
7:30p Cocktails  
Dinner

MARRIOTT CITY CENTER  
Conf. #83182231  
303-297-1300

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**MEL BRASHEARS**

Sunday, May 4, 1997

8:15a Boston Coach #15052512

9:00a- BRUNCH at Ray Colladay's house  
11:00a 1305 Preserve Circle, Golden

11:00a Boston Coach #15052553

11:30a Depart Denver, N403LM  
4:45p Arrive Dulles

4:15p Boston Coach #15052567

## MEL BRASHEARS

Monday, May 5, 1997

8:00a- Corporate Staff Meeting  
10:00a

10:00a Arnie Aldrich re X-33 RLV Orgn.

10:55a Iridium Launch (channel 74?)

2:00p- Gen. Burdeshaw re several items  
2:45p

3:00p- Sector Staff Meeting  
4:30p

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## MEL BRASHEARS

Tuesday, May 6, 1997

TBD Waring Partridge will call you  
(find out if the 5/16 meeting is  
cancelled)

10:30a Brian, Frank, Charlie, Steve

12:00p- LUNCH w/Micky Blackwell  
1:00p his office

1:00p- Frank McKenna, Charlie Hargraves  
2:30p and Gary Beck re DSE (Decision  
Support Environment)

3:00p- VIDEOCON: THAAD pre-launch  
4:00p w/Paulson and O'Neill 3 North

4:00p Peter, Frank, Dave re Mission to Mir

5:00p- Pre-MCI Meeting w/Savatiel  
6:00p and McFall

**MEL BRASHEARS**

Wednesday, May 7, 1997

4:01a Peacekeeper/Glory Trip 24  
 7:30a Bost. Coach home to MCI #15098106  
 8:30a- MCI meeting w/Karl Savatier's team  
 10:00a 1650 Tysons Blvd, Tysons Corner  
 10:00a Boston Coach #15098143

10:30a Russ McFall re various (his request)

11:30a Photos in Susan Pearce's old office

1:00p- Jim Connally and Steve Croker  
 2:00p (per Burdeshaw)

2:00p Brian Dailey re Bus. Dev. issue

4:00p Boston Coach #15098149 EXCLUSIVE

~5:30 Arrive Wye River Conference Center  
 (they will provide dinner for driver)  
 Advanced Sr. Mgmt Institute  
 Houghton House

6:00p Cocktails  
 ~6:30p Dinner  
 ~7:30p Speech  
 9:00p Depart Eastern Shore  
 10:30p Arrive home

**Ext****Arch****MEL BRASHEARS**

Thursday, May 8, 1997

7:00a Boston Coach #151099850  
 8:00a Arnie Aldrich  
 10:00a Brian, Dave, Virnell, Liz re Comquest

11:45a Boston Coach #15109860  
 12:45p Meet Tom Brownell at Guard House  
 of Capitol Bldg -- House side

1:00p- Tina Jonas, HAC Staff Member  
 1:30p H-149, Capitol Building

2:00p- Sen. Bob Smith (R-NH)  
 2:30p 307 Dirksen Building

3:00p- Cong. Robert Livingston (R-LA)  
 3:30p 2406 Rayburn Building

4:15p- Sen. Jon Kyl (R-AZ)  
 4:45p 724 Hart Building

5:00p- Sen. Jeff Sessions (R-AL)  
 5:30p 495 Russell Building

5:30p Boston Coach #15109872

TBD NASA Sounding Rocket

**MEL BRASHEARS**

Friday, May 9, 1997

10:00a TELECON re Trip to Russia  
w/Brian Dailey & Clovis Landry

11:00a- Terry Drabant (your request)  
12:00p

12:00p- LUNCH w/Susan Pearce (off-campus)  
1:30p re Executive Council (she'll drive)

2:00p TELECON w/Allan Wegner (he'll dial)

TBD CARE Embassy dinner and ball  
BLACK TIE

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| <b>Ext</b>  |
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**MEL BRASHEARS**

Saturday, May 10, 1997

9:15a Boston Coach #15098437

10:00a Depart Dulles, N90LC  
11:15a Arrive New Orleans

(ground transportation to hotel  
arranged by Michoud office)

MANNED SPACE SYSTEMS  
AWARDS NIGHT

6:00p Cocktails  
7:00p Dinner (black tie for speakers)

Fairmont Hotel, New Orleans  
504-529-4704



**MEL BRASHEARS**

Sunday, May 11, 1997

(ground transportation to airport  
arranged by Michoud office)9:00a Depart New Orleans, N90LC  
12:15p Arrive Dulles

11:45a Boston Coach #15098450

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**MEL BRASHEARS**

Monday, May 12, 1997

8:00a- Corporate Staff Meeting  
10:00a10:00a- VIDEOCON: MSLS Launch Review  
11:00p 3 North

11:00a Greichen, Nalty, Hardin re 12:00 mtg

12:00p- Investor Meeting (per Bennett)  
1:00p ECR1:00p- Bob Bell and Luanne Dillon re Read-Out  
2:30p on Denver3:00p- Vance Coffman and Adiwoso  
3:30p VDC's office4:00p- Adi Adiwoso et al  
5:00p (Mike Williams, Paul Mellon)  
Sector Conference Room5:30p Intersputnik Logo Meeting  
N3002

## MEL BRASHEARS

Tuesday, May 13, 1997

8:30a-9:30a Dr. James: Physical and Visual exams  
Washington Clinic, First Floor  
5401 Western Avenue NW

9:30a  
Lab Work

3:00p  
Ron Paulson re RAND

3:30p-4:15p Virnell Bruce and Jim Fetig  
re Space Day

4:30p-5:30p Alex McCloskey re various issues

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## MEL BRASHEARS

Wednesday, May 14, 1997

12:00p-1:00p LUNCH w/John McMahon

1:00p-2:00p VIDEOCON: Inmarsat Launch Review  
3 North

2:00p Virnell Bruce re LA Times Interview

3:00p Virnell Bruce & Liz Prestridge re  
Financial Times speech

3:30p TELECON: Interview w/LA Times re  
Space Day

7:00p ILS Barbeque at Coffman's house  
(with spouses; casual dress)

## MEL BRASHEARS

Thursday, May 15, 1997

4:08a STS-84/ET-85 Atlantis  
7:30a Boston Coach #15149402

9:00a- LKE Board Meeting  
12:00p Federal Suite, 7th floor  
Hay Adams Hotel  
16th & H Streets, NW

12:00p- Board Lunch  
1:00p John Hay Room, Lobby Level

3:00p NASA Sounding Rocket

1:00p- ILS Board Meeting  
4:00p Federal Suite, 7th floor

3:30p Boston Coach Exclusive #15149428

7:00p ILS/LKE Cocktail Reception (w/  
spouses, business attire)  
Hay Adams Hotel, Roof-Top

8:00p ILS/LKE Board Dinner  
(w/spouses, business attire)  
Metropolitan Club  
1700 H Street NW

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## MEL BRASHEARS

Friday, May 16, 1997

8:00a M. Rabinovitz, AF Invest. re McFall  
8:30a Don Latham re Henshaw work  
9:00a Mal O'Neill re Curt Weldon  
9:15a Susan Pearce  
9:30a LMI Meeting w/Pearce, Bruce, Manor  
and Dailey

10:00a- VIDEOCON: GOES Strategy Session  
11:00a 3 North

11:00a- VIDEOCON: NMD Dry Run for  
12:00p Monday's Focus briefing to VDC  
3 North

1:00p John McMahon

1:00p- Russia Trip Telecon  
2:00p (Dailey & Landry)

2:00p TELECON w/Kent Haeger and John  
Sekula re Monday's Druyun meeting

3:00p- VIDEOCON: LMLV-1 Launch Review  
6:00p (prep for Monday's review w/  
Venneri) 3 North

**MEL BRASHEARS**

Saturday, May 17, 1997

**MEL BRASHEARS**

Sunday, May 18, 1997

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**MEL BRASHEARS**

Monday, May 19, 1997

6:45a Boston Coach #15164628  
 8:00a Corporate Staff Meeting

10:00a Bruce & Prestridge re Fin. Times

11:00a- VIDEOCON: Focus Program Briefing to  
 12:00p Coffman re NMD 2 North

12:00p- LMLV-1 Launch Review w/Sam  
 2:00p Venneri (includes lunch) 3 North

2:30p Boston Coach #15164659 Exclusive

3:15p Tuffo/Sekula/Wallachy will meet you  
 at River Entrance

3:30p- Darleen Druyun re SBIRS Payload  
 4:30p Briefing Room 4E969, Pentagon

Boston Coach will take you home

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**MEL BRASHEARS**

Tuesday, May 20, 1997

8:00a- Liz Prestridge  
 9:00a

11:00a Alex McCloskey re various issues

TBD Depart office for home

6:00p Boston Coach Exclusive #15170965

7:00p IMAX Premiere (business attire)  
 Air & Space Museum

**MEL BRASHEARS**

Wednesday, May 21, 1997

10:00a Virnell Bruce and Chris Krinock re  
Space Day events

10:30a Tom Hoyes re cellular one phone  
(StarTak) to discuss options

12:00p- LUNCH w/Bob Levitt, Craig Oxman,  
1:00p Peter Fowler, Frank McKenna, Dave  
Brown

SEE ALEX re FRANK T.

**MEL BRASHEARS**

Thursday, May 22, 1997

PERSONAL DAY

MISSOURI  
(family illness)

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**MEL BRASHEARS**

Friday, May 23, 1997

PERSONAL DAY

MISSOURI  
(family illness)

1:00p- TELECON w/Norm Augustine  
1:30p

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**MEL BRASHEARS**

Saturday, May 24, 1997

1:00p Proton/Telstar 5

**MEL BRASHEARS**

Sunday, May 25, 1997

TBD

NASA Sounding Rocket

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Arch

**MEL BRASHEARS**

Monday, May 26, 1997

MEMORIAL DAY HOLIDAY



## MEL BRASHEARS

Tuesday, May 27, 1997

- 8:00a- Corporate Staff Meeting  
10:00a
- 10:30a Norm Augustine
- 12:00p- Menaker and Duke re Hughes (w/  
1:00p lunch)  
Menaker's office
- 1:30p Al Sherman re Independent Review
- 2:00p- Liz Prestridge re Paris Air Show  
3:00-
- 3:00p- Sector Staff Meeting  
4:00p
- 4:00p Mark Judge and Jacquie Beasley  
re MS Mail
- 5:00p Russ McFall re JVs

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## MEL BRASHEARS

Wednesday, May 28, 1997

- 7:00a- Astrolink Review (includes continental  
2:00p breakfast and lunch)  
N3002
- 3:00p NASA Sounding Rocket (Lange)
- 2:00p- Milcom International Cellular meeting  
4:00p w/LGEN Teddy Allen, Frank Besson,  
Frank Miller, Brian Dailey, Frank  
McKenna Sector Conf. Room
- 4:00p TELECON w/Ray Colladay re  
Gutermann (George David & NRA);  
also re X33 fax from Aldrich  
(they will dial)
- 5:00p Jeff Cole, Wall Street Journal

**MEL BRASHEARS**

Thursday, May 29, 1997

7:00a Boston Coach #15218736

8:00a Pat Seitz, Space News

9:00a Alex McCloskey re various items

10:00a Liz Prestridge re Financial Times

11:15a Jack will take you to Dulles

12:00p Depart Dulles, N90LC (w/lunch)  
1:30p Arrive Denver

1:15p Boston Coach #15218915

4:30p-5:30 Speak at EELV Best Practices Institute  
Salon 4-5, Marriott Southeast

5:15p Boston Coach #15218941

6:00p Depart Denver, N90LC (w/dinner)  
Colladay, Lindsay, DiNal, Ritchhart

11:15p Arrive Dulles

10:45p Boston Coach #15218760

**Ext****Arch****MEL BRASHEARS**

Friday, May 30, 1997

7:30a Henry Carter will pick you up at home

8:30a Meet Charlie Kupperman at Mall  
Entrance (Charlie's pager number:  
1-800-467-3700, pin 596-6092)

9:00a-10:30a THAAD Executive Steering Group  
BMDO MIC

10:30a Renew Pentagon badge

~10:45 Return to HQ with Henry

12:00p-1:00p LUNCH w/Brian Dailey re LMI

1:00p Virnell and Liz

~1:30 Virnell on separate issue

TBD Possible media interview

**MEL BRASHEARS**

Saturday, May 31, 1997

**MEL BRASHEARS**

Sunday, June 1, 1997

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Arch

**MEL BRASHEARS**

Monday, June 2, 1997

8:00a Corporate Staff Meeting  
 10:00a Alex McCloskey re various items  
 11:00a TELECON w/Peter Gutermann  
 11:30a Howard Wolnowsky re VDC chairing  
 Global Air & Space conference  
 11:45a LUNCH w/Liz Prestridge  
  
 12:30 Paulson & Sherman re Astrolink  
  
 1:00p- Washington Post Interview &  
 2:00p Washington Times Interview, more?  
  
 2:00p Frank McKenna  
  
 2:30p Mal O'Neill re THAAD update from you  
  
 3:00p Sector All-Hands N3002  
  
 3:45p Sector Staff Meeting  
  
 4:30p TELECON w/Washington Post  
  
 5:30p TELECON w/Mike Smith (he'll dial)  
  
 6:15p TELECON w/Jack Borsting (he'll dial)

**Ext****Arch****MEL BRASHEARS**

Tuesday, June 3, 1997

8:30a Washington Clinic Appts  
 10:30a TELECON w/Betty Alewine (we dial)  
 11:00a Sam Araki re Keith Hall panel  
  
 11:30a LUNCH w/Blackwell and Zappa  
  
 1:00p Giorgio Zappa re Alenia/Aerospatiale  
  
 3:00p- Video filming w/Ginny Brady  
 4:00p Susan Pearce's old office  
  
 4:00p TELECON w/Arnie Aldrich (he'll dial)  
  
 TBD Mike Henshaw will be calling  
 TBD Vicki will be calling  
  
 4:30p Liz Prestridge re Chart Flip-Through  
  
 5:15p TELECON w/Claude Burgio (he'll dial)  
  
 6:58pm Inmarsat-3 F4 launch  
  
 Senior Leadership Institute  
 Reception  
 6:00p  
 6:30p Dinner  
 7:30 Program

## MEL BRASHEARS

Wednesday, June 4, 1997

6:10a Boston Coach #15244625  
(will stop for Phil Duke)

7:00a Depart Dulles, N403LM (breakfast)  
Brashears, Duke, Pool

8:30a Arrive Denver

8:15a Boston Coach #15244643  
for Brashears, Duke & Pool

9:00a-2:00p Space Imaging Board meeting  
9351 Grant Street, Suite 500

1:30p Boston Coach #15244673  
for Brashears & Duke

2:30p Depart Denver, N403LM (snack)  
Brashears & Duke

3:45p Arrive San Jose

3:45p Ron/Rick will pick you up at San Jose  
Jet Center

Fairmont Hotel  
Conf. #91692776  
Hotel internal reservation #5316  
408-998-1900

Ext

Arch

## MEL BRASHEARS

Thursday, June 5, 1997

7:00a Ron/Rick will pick you up at Fairmont

8:00a-9:30a Business Strategy Seminar  
(per Aram Mika) B-157 ECR

Ron/Rick will take you to B-150E

9:45 Mary Jo will meet you at front door

9:50-10:10 MongWon Chung, Halla Business Group  
Chairman B-150E

10:10a Ron/Rick will take you to B-157

11:00a-12:15p Speak to Employee Networking Group  
(includes lunch at end of speech)  
(Amy Coopridger) B-157 ECR

12:15p Ron/Rick will take you to B-101

TBD John McMahon will be calling you

2:00p-4:30p Pre-THAAD meetings  
B-101 ECR

4:30p Ron/Rick will take you to Fairmont

**MEL BRASHEARS**

Friday, June 6, 1997

6:30a Ron/Rick will pick you up at Fairmont

7:00a TELECON w/Dr. James  
(you dial: 202-244-9270)

7:15a Joyce Warmkessel  
B-101 Visitors Office

7:30a TELECON w/Steve Dorfman  
(you dial -- he'll be in his car:  
310-489-9915)

8:00a- THAAD Review #3  
11:00a B-101 ECR

11:00a Ron/Rick will take you to airport

11:30a Depart San Jose, N403LM (lunch)  
M&M Brashears, Paulson, O'Neill,  
Coffman

7:30p Arrive Dulles

7:00p Boston Coach #15244676  
(time modification taken by Jennifer)

**Ext****Arch****MEL BRASHEARS**

Saturday, June 7, 1997

10:00a Matt Kellerman

11:00a TELECON w/Joyce Warmkessel  
(she'll dial)

**MEL BRASHEARS**

Sunday, June 8, 1997

**MEL BRASHEARS**

Monday, June 9, 1997

- 8:00a Corporate Staff Meeting
- 10:00a- VIDEOCON: GPS IIR Launch Review  
11:00a 3 North
- 11:00a Virnell Bruce re important items
- 11:30a Steve Smith re LMI and Hughes
- 12:00p- LUNCH w/Kim Degan  
1:30p
- 1:30p- TELECON w/Larry O'Reilly (IMAX),  
2:30p Dick Ashman (Kodak) and others  
regarding IMAX Moscow Theater  
w/Frank and Virnell
- 3:00p- Sector Staff Meeting  
4:30p
- 5:00p TELECON w/John Capulli, Motorola,  
re Starlight TENTATIVE

**Ext**

**Arch**

**MEL BRASHEARS**

Tuesday, June 10, 1997

7:30a-8:30a BREAKFAST w/Claude Burgio  
Private Dining Room #2

10:30a Congressman Weldon 2452 Rayburn

12:00p Liz and Virnell re final logistics

12:30p LUNCH w/Mal O'Neill to discuss  
procedures for covering staff mtgs.

~1:00p TELECON w/Gen. Lyles (he'll dial)

1:30p Dean Allen re Jack Borsting, CTM

2:00p VIDEOCON: Intelsat 802 PLRR 3N

3:00p VIDEOCON: Iridium PLRR 3 North

4:00p Satphone Review with McKenna and  
Steve Smith

5:00p TELECON w/AI Smith  
(we dial: 407-727-4171)

5:30p TELECON w/John Capulli, Motorola  
(he'll dial)

Ext

Arch

**MEL BRASHEARS**

Wednesday, June 11, 1997

6:00a Boston Coach #15287581

7:00a Depart Dulles, N90LC

11:30a Arrive Gander (for refueling)

12:30p Depart Gander

10:15p Arrive Paris  
(your driver will be waiting outside  
customs with a sign)

Ritz Carlton  
15 place Vendome, Paris  
phone: 33-1-43-16-3030  
fax: 33-1-43-16-3178



**MEL BRASHEARS**

Thursday, June 12, 1997

2:15p Speak at Financial Times conference  
Paris Hilton

8:00p IHT (media) Dinner (no spouses)  
per Susan Pearce and Keith Mordoff  
Ledoyen

**Ext**

**Arch**

**MEL BRASHEARS**

Friday, June 13, 1997

## MEL BRASHEARS

Saturday, June 14, 1997

- 8:00a TELECON w/Adi Adiwoso  
(he'll dial the Hotel Ritz)
- 1:00p LUNCH w/Congressional Delegation  
(with spouses)  
LM Chalet
- 7:00p Defense News & Space News  
Reception (w/Dailey & with spouses)  
Hotel Prince de Galles
- 8:00p LM DINNER for Israeli media  
(with spouses)  
Lasserre

Ext

Arch

## MEL BRASHEARS

Sunday, June 15, 1997

- 9:30a Pre-meeting w/press conference  
participants LM Chalet
- 11:00a ILS Press Conference  
LM Pavilion  
(get your Russian visas from John  
Karas at this event)
- 5:00p Pre-Show Meeting (with spouses)  
Cercle Interalliee
- 6:00p Reception (with spouses)  
Cercle Interalliee

## MEL BRASHEARS

Monday, June 16, 1997

BRASHEARS ILL THIS DAY

8:30a BREAKFAST w/Bob Dean (w/Dailey)

10:30a Armand Carlier, Matra (w/Henshaw and Dailey) Matra Chalet

11:00a Jean Grenier, Eutelsat (w/NRA)

12:30p LUNCH: Aviation Week sponsoring The Auditorium at Le Bourget

2:00p Klaus Ensslin, DASA (w/Blisard and Dailey) LM Chalet

7:00p Cocktails w/Romain Bausch Hotel Concorde le Louvre (he'll meet you in lobby)

7:45p Depart for Faugeron

8:00p DINNER w/Romain Bausch, SES (w/VDC, Russians, ILS) (no spouses) Faugeron

Ext

Arch

## MEL BRASHEARS

Tuesday, June 17, 1997

8:30a BREAKFAST w/Giuseppe Viriglio, Alenia (with Dailey) LM Chalet

11:00a MRB Media Briefing

BRASHEARS ILL PART OF DAY

12:00p Possible lunch with reporters

1:00p LUNCH w/Olof Lundberg, ICO (w/NRA)

2:00p Werner Heinzmann, DASA (w/Blisard and Dailey) DASA Chalet

3:00p-3:30p Jean-Marie Luton, ESA (w/Dailey) ESA Pavilion

7:00p Aerospatiale (et al) Reception (with spouses) Pyramide of the Louvre

**MEL BRASHEARS**

Wednesday, June 18, 1997

8:30a Depart Paris, N90LC  
2:00p Arrive Moscow

6:02pm Proton/Iridium 2 (from Baikonur)

8:00p Dinner with the Kudryavtsevs and  
Daileys (Vicki went)  
Boyarsky Restaurant  
Metropol Hotel

Baltschug Kempinski Hotel  
8-011-7095-230-6500

**Ext**

**Arch**

**MEL BRASHEARS**

Thursday, June 19, 1997

6:00p Ray Markovich, Kodak???  
(check w/Mario or Ryan)

7:30p LMI Dinner  
Romanoff Rondell Room  
Romanoff Restaurant  
Kempinski Hotel

## MEL BRASHEARS

Friday, June 20, 1997

7:30a Breakfast with Ray Markovich,  
Kodak??? (check w/Mario or Ryan)

2:30p Meet Darleen Druyun at Airport

3:15p Van #1 (w/Druyun) to Kempinski  
4:00p arrive Kempinski

7:00p LM-hosted Reception for Druyun  
7:30p Dinner  
(with spouses)  
8th floor Library  
Kempinski Hotel

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## MEL BRASHEARS

Saturday, June 21, 1997

10:00a Moscow Tour - Kremlin, Red Square,  
etc. (with spouses)  
Group #1

12:00p Lunch

4:00p Bus returns to Kempinski

6:00p Depart Kempinski

7:00p Bolshoi Ballet "Casanova"  
includes heavy Hors d'oeuvres  
(with spouses)

## MEL BRASHEARS

Sunday, June 22, 1997

10:00a Trip to Golden Ring City, Zagorsk -  
Sergiev Posad (with spouses)  
Group #1

1:00p LUNCH at Khrunichev Ilyinskoye

5:00p Return to Kempinski

Evening events optional

Ext

Arch

## MEL BRASHEARS

Monday, June 23, 1997

8:15a Vans Depart Kempinski

9:00a EELV Meetings  
NPO Energomash Demo Room

1:00p LUNCH at NPO

2:00p Tour of NPO facilities and test stand

3:45p Break

4:00p Closing meeting, Demo Room

5:30p Return to Kempinski

7:00p Depart Kempinski for Monastery

7:30p DINNER hosted by NPO Energomash  
(with spouses)  
Svyato Danilovski Monastery

**MEL BRASHEARS**

Tuesday, June 24, 1997

7:39a MSLS and PLV Launches

TBD Vans Depart Kempinski

9:00-10:30a Russian Space Agency meetings w/Yuri Koptiev

10:30a Depart for MOD

11:00a-12:30p MOD Meeting w/Dr. Andre Kokoshin

Return to Kempinski

1:00p LUNCH (follow-up discussion of morning meetings)  
Kempinski Hotel

3:00p Summary Discussion meeting of 5-day visit  
Room TBD, Kempinski hotel

TBD LMI Shareholders Meeting  
Jaroslavl Room  
Kempinski Hotel

**Ext****Arch****MEL BRASHEARS**

Wednesday, June 25, 1997

11:00a Depart Moscow, N90LC

11:30a Arrive Keflavic

12:30p Depart Keflavic

1:45p Arrive Dulles

1:30p Boston Coach #15287588  
Authorized wait  
(modified by Nicki on 6/23)

7:44p Intelsat 802 launch

## MEL BRASHEARS

Thursday, June 26, 1997

7:30a Al Sherman re Astrolink meeting  
8:00a TELECON w/Bill Williams,  
9:00a investigator  
10:00a Boston Coach #15378575 exclusive  
Senator Thad Cochran (R-MS)  
  
11:30a  
  
12:00p- Arnie Aldrich re X33/RLV TRRT  
2:00p VIDEOCON: Astrolink Review re:  
1. Payload action item  
2. Cost review 3 North  
(lunch included)  
  
2:00p-  
3:00p VIDEOCON: GPS launch review  
2 North  
  
3:30p  
  
James Beitchman  
  
4:15p  
  
VIDEOCON re GE SATCOM-1 3 No.  
  
5:30p  
  
TELECON w/Joe Cleveland re e-mail  
(he'll dial)  
  
6:00p  
  
TELECON w/Colladay re Titan/Druyun  
(we dial)

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Arch

## MEL BRASHEARS

Friday, June 27, 1997

8:30a Brenda Goers, Corp. Bus. Dev.  
10:00a Gary Geyer Event Review SCIF  
12:00p Address BOD re LMI  
1:00p Dan Tellep  
1:30p Ray Colladay if you're available  
1:50p TELECON w/Robert Brashears  
(he'll dial)  
2:00p- 2Q Results and '97 Projections  
3:00p w/McKenna, Greichen & Hardin  
  
3:00p Sector EPP re Defense Systems SCIF  
  
3:30p Boston Coach #15361445 (Exclusive)  
the final drop off is Bethesda HQ  
  
~3:30p TELECON w/Russ McFall (we dial)  
  
4:20p Dr. Mackin, Washington Clinic  
  
7:00p NOVA AWARDS Reception  
Space Race Wing, first floor  
  
7:45p Awards Ceremony, Langley Theater  
  
8:45p- Dinner, Pioneers of Flight Gallery  
10:15p second floor



**MEL BRASHEARS**

Saturday, June 28, 1997

9:30a Augustine Brunch  
(casual attire)

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**MEL BRASHEARS**

Sunday, June 29, 1997

**MEL BRASHEARS**

Monday, June 30, 1997

VACATION

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**MEL BRASHEARS**

Tuesday, July 1, 1997

VACATION

2:37p

STS-94 Columbia (ET 86) launch

**MEL BRASHEARS**

Wednesday, July 2, 1997

VACATION

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**MEL BRASHEARS**

Thursday, July 3, 1997

VACATION

**MEL BRASHEARS**

Friday, July 4, 1997

TBD Mars Pathfinder/Aeroshell entry,  
descent, landing

TBD LMLV-1 "Lewis" launch

FOURTH OF JULY HOLIDAY

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**MEL BRASHEARS**

Saturday, July 5, 1997

**MEL BRASHEARS**

Sunday, July 6, 1997

**MEL BRASHEARS**

Monday, July 7, 1997

9:17a Iridium 3 launch from VAFB

VACATION

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**MEL BRASHEARS**

Tuesday, July 8, 1997

VACATION

**Ext**

**Arch**

**MEL BRASHEARS**

Wednesday, July 9, 1997

VACATION

**MEL BRASHEARS**

Thursday, July 10, 1997

VACATION

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**MEL BRASHEARS**

Friday, July 11, 1997

VACATION

**MEL BRASHEARS**

Saturday, July 12, 1997

12:00a GPS IIR launch (from Cape)

**MEL BRASHEARS**

Sunday, July 13, 1997

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**MEL BRASHEARS**

Monday, July 14, 1997

8:00a-10:00a Corporate Staff Meeting

11:00a Depart Bethesda (Jack driving)

12:00p-1:30p Speak at UMDC Best Practices lunch  
Theater Room, Crystal City Hyatt  
2799 Jefferson Davis Highway

2:15p-4:00p VIDEOCON: QPR Dry Run (for 7/16)  
3 North

4:00p-4:30p Sector Staff Meeting

4:30p-6:00p VIDEOCON: Titan K-18 Launch Review  
(launch date 7-16) 3 North

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**MEL BRASHEARS**

Tuesday, July 15, 1997

9:00a T. K. Mattingly interview (per Alex)

10:00a Steve Smith, Peter Balch re LMI

10:45a TELECON w/Christian Science Monitor

11:00a-12:00p Special Programs Monthly Review  
w/Marsh, Dietz, Capone, Teets,  
McKenna, Schaeffer SCIF

12:00p-1:30p LUNCH w/Claude Burgio  
MRB's office

1:30p Matt Kellerman re action items

2:00p-2:30p Don Rightnour and Steve Harlan re  
International Business Controls  
(Frank is in East Windsor)

3:00p Alex McCloskey re open positions

4:00p Virnell Bruce

5:00p-6:00p Chris Shore re position available  
(per Alex)

## MEL BRASHEARS

Wednesday, July 16, 1997

6:50a Boston Coach #07161763  
7:30a- Breakfast w/Jeff Grant  
9:00a Alison Fortier and Charlie Kupperman  
9:30a Henshaw & McKenna re GPS  
10:00a Al Sherman re ACeS  
10:30a VIDEOCON: QPR w/Vance Coffman  
  
12:00p- THAAD Review #4 w/NRA & VDC  
3:00p 2 North (includes lunch)  
  
3:00p- NRA, Betty Alewine, and Mr. Colodny  
4:00p NRA's office  
  
4:00p Frank McKenna (& Virnell) re misc.  
  
4:45p TELECON w/Dan Flattley (he'll dial)  
(w/Frank McKenna)  
  
5:15p McKenna, Smith & Balch re LMI  
  
6:30 Boston Coach (exclusive) #07161643  
  
7:30p DINNER w/Sessions and Lyles  
The Monocle Restaurant  
107 D Street NE

Ext

Arch

## MEL BRASHEARS

Thursday, July 17, 1997

7:30a Mal O'Neill re Jack Hammond  
8:00a Joan Cox, McKenna, Paulson, O'Neill  
re Enterprise Integration  
9:00a Bill Kincaid  
9:30a Copple and Harris re SII  
  
10:00a- Chuck Stees re LMI position  
11:15a (per Alex)  
  
11:00a Depart HQ (Jack)  
  
12:00p- Lunch: Nat'l Youth Science Camp Fdn.  
1:30p 902 Hart Building  
  
2:00p- VIDEOCON: AC-133 Launch Review  
4:00p (launch 7-22) 3 North  
  
4:00p Steve Smith  
  
4:15p- Bill Ballhaus re "lessons learned"  
5:00p  
  
5:00p- VIDEOCON: Sector EPP re SES Astra  
6:00p 3 North

## MEL BRASHEARS

Friday, July 18, 1997

- 7:30a Alex McCloskey re Beitchman,  
Camden, Grant, et al
- 8:00a- EELV Win Strategy Meeting  
11:00a N3002
- 11:00a- Pete Teets re general discussion  
12:00p (his request)  
Teets now sits next to Menaker
- 12:00p- EELV Win Strategy Meeting (Cont'd)  
5:00p (Lunch included) N3002
- 5:00p- Prof. Ed Crowley, MIT, re "strategic  
6:00p plan of his department at MIT and how  
it relates to LM"

Ext

Arch

## MEL BRASHEARS

Saturday, July 19, 1997

**MEL BRASHEARS**

Sunday, July 20, 1997

**MEL BRASHEARS**

Monday, July 21, 1997

8:00a Corporate Staff meeting

10:00a- Walt Skowronski & Jim Ryan  
10:30a re Investor Conference pitch  
Walt's conference room  
(he's directly under us in 2 North)

(get lunch)

12:30p Bill Ballhaus

1:30p- Rick Moyer re 2nd Quarter Audit  
2:00p Results (w/McKenna)

2:00p- Executive Council  
3:00p

3:00p- Sector staff meeting  
4:30p

DEPART OFFICE

**Ext**

**Arch**

## MEL BRASHEARS

Tuesday, July 22, 1997

8:00a Celso de Azevedo re position w/LM  
10:00a Mark Albrecht re position (per Alex)

11:00a TELECON w/Allan Wegner (we dial)

11:30a Buffet farewell for Jon Crawford  
(you shouldn't eat at this one, see  
below McMahon meeting)  
Sector Conference Room

12:00p LUNCH w/John McMahon

1:30p- Alex McCloskey re job candidates  
2:30p

2:30p Virnell Bruce re letters

3:00p- VIDEOCON: Joan Cox follow-up  
4:00p re Enterprise Integration 3 North

4:00p Claude Burgio

~5:00p Pick up BMW

11:47p GPS Launch

Ext

Arch

## MEL BRASHEARS

Wednesday, July 23, 1997

7:30a Alex McCloskey re Exec Res. Council

9:00a- Russ McFall, Tim Sisley and Frank  
11:00a McKenna re LMT MRB Conf Room

11:00a Don Latham in SCIF

11:45a Art Morrissey re Financial Times

12:00p- Steve Myers re Presentation of  
1:45p Proposal for Exclusive to Market  
Agreement (w/lunch) Sector CR  
w/Ken Colbaugh & Tom Heinsheimer

2:00p- Mr. Aihara, Mitsubishi  
2:45p Sector Conference Room

3:00p- VIDEOCON: Sector EPP re Thuraya  
4:00p 3 North

4:00p- VIDEOCON: Sector EPP re GE Joint  
5:00p Venture 3 North

5:00p- VIDEOCON: Sector EPP re ACeS II 3  
6:00p North

## MEL BRASHEARS

Thursday, July 24, 1997

7:30a-9:00a BREAKFAST w/Nora Slatkin  
Dining Room, lower level  
(meet her in lobby at 7:30)

9:30a-12:30p Lockheed Martin Board of Directors

~12:30p Board Luncheon (Fran will call when  
it's time to come down)

2:00p-4:00p Al Sherman re ACeS

4:00p-4:30p Russ McFall (his request)

4:30p-5:30p Astrolink Payload briefing  
with Manassas and CPC  
(per Latham) Sector Conf. Room

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Arch

## MEL BRASHEARS

Friday, July 25, 1997

8:00a-10:00a DSE Demo (per Dwight Weaver and  
Charlie Hargraves) N3002

10:00a-10:30a Bob Fuhrman re Defense Science  
Board

10:45a  
Russ McFall

11:00a-1:00p VIDEOCON: Astrolink Follow-Up  
meeting (w/lunch) 2 North

1:30p-3:30p VIDEOCON: Corporate EPPs on  
Thuraya, GE Joint Venture, ACeS II  
Art Johnson's Conf Room

4:00p  
LEAVE OFFICE

6:30p  
Boston Coach (exclusive) #07250700

7:00p  
Augustine Retirement BLACK TIE  
Ritz Tysons Corner

8:54p  
AC-133 Superbird C launch from Cape

**MEL BRASHEARS**

Saturday, July 26, 1997

**MEL BRASHEARS**

Sunday, July 27, 1997

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Arch

## MEL BRASHEARS

Monday, July 28, 1997

6:45a Boston Coach #07281307

8:00a Corporate Staff Meeting

10:00a- Executive Resource Council  
2:30p (w/McCloskey) Board Room

2:30p TELECON w/Colladay re Fili fire and  
Bob Malloy

2:40p- Rick Moyer and Phil Gould, Audit (w/  
3:00p Frank McKenna)

3:00p Boston Coach #07281308

4:00p Depart Dulles, N404LM  
6:00p Arrive Orlando Executive Airport

all ground transportation arranged by  
Beth Hwoschinsky in Bennett's office

Peabody Hotel  
407-352-4000

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## MEL BRASHEARS

Tuesday, July 29, 1997

7:00a Call the bell captain to pick up bags  
Breakfast Orlando Ballroom II  
Orlando Ballroom III

8:00a Opening Remarks (NRA)

8:30a Consistent Financial Perf (Bennett)

9:00a Key Competitive Strengths  
(Manuel/Trice)

10:00a BREAK

10:15a Electronics (Corcoran/Sponyoe)

11:30a Space (Brashears)

12:30a LUNCH

1:45p Info & Services (Teets/Johnson)

2:45p Selected High-Growth Businesses  
(Dailey/Stevens/Mann)

3:45p BREAK

4:00p Aeronautics (Blackwell)

5:00p BREAK

6:00p Managing to Create Shareholder  
Returns (Coffman/Teets)

7:00p DINNER Orlando Ballroom II

8:30p Carey Limo to Orlando Exec Airport

9:00p Depart Orlando, N403LM

11:00p Arrive Dulles

10:45p Boston Coach #07290986



## MEL BRASHEARS

Wednesday, July 30, 1997

7:00a Boston Coach #07300832

8:00a Depart Dulles, N90LC

10:30a Arrive San Jose

Brashears pick up Avis car at airport

(all limos and buses are arranged by Mary Jo Higgason; Ron/Rick pick-ups arranged through Rebecca)

6:15p Limo pick-up at Fairmont

7:00p Dinner at Le Mouton Noir

Limo return to Fairmont

Fairmont San Jose  
408-998-1900

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## MEL BRASHEARS

Thursday, July 31, 1997

9:00a Limo pick-up at Fairmont

9:30a LMI Pre-meetings B-101 ECR

Grey bus for lunch & tours

11:30a Lunch at Civil Space Exhibit Center

1:00p Civil Space Exhibit Center tour

2:00p Solar Array tour

3:00p Commercial Satellite Center tour

3:45p either bus or limo return to Fairmont

4:00p Meetings with Kudryavtsev, Fairmont  
TENTATIVE

5:30p Limo pick-up at Fairmont

6:00p LMI informal dinner at Alexander's  
Santa Clara

limos to Great America

8:30p "Mission to MIR" screening  
Great America

~9:30p Limo return to Fairmont

## MEL BRASHEARS

Friday, August 1, 1997

- 9:00a Limo pick-up at Fairmont
- 9:30a- LMI Board of Directors meeting  
12:00p B-101 ECR
- 12:00p Lunch w/Pete Teets B-102 ECR
- 12:30p- Tour Sunnyvale facility with  
5:15 Pete Teets
- 5:15p Ron/Rick will take you to Fairmont  
and then to Santa Clara Marriott
- 6:30p Sunnyvale Awards Night Reception  
and pre-dinner program  
Santa Clara Marriott  
California Ballroom
- ~8:00 Ron/Rick will take you to Capitol Club
- (8:00p LMI Board Reception/Cocktails)
- 8:45p LMI Board Dinner  
Library Room  
The Capitol Club, San Jose  
walk back to Fairmont

Ext

Arch

## MEL BRASHEARS

Saturday, August 2, 1997

- 8:00a Limo pick-up at Fairmont
- 8:30a Depart San Jose
- 9:00a Arrive Napa County Airport  
(Sunnyvale grey bus picking up group)
- 10:00a- Domain Chandon Winery tour & tasting  
11:30a
- 11:30a LUNCH
- TBD Other stops -- wineries, shopping,  
TBD (Mary Jo working)
- ~4:00p Grey bus to marina
- 5:00p Private Dinner onboard Pacific Marine  
Yacht
- Grey bus back to Fairmont

## MEL BRASHEARS

Sunday, August 3, 1997

Brashears drive rental car to airport

8:00a Depart San Jose, N90LC

4:00p Arrive Dulles

3:30p Boston Coach #08030265

Ext

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## MEL BRASHEARS

Monday, August 4, 1997

6:45a Boston Coach #08040569

8:00a- Corporate Staff Meeting

10:00a

10:00a- Bob Dean re position (per Alex)

12:00p

1:30p- Alex McCloskey re recruitments

2:30p

3:00p- Sector Staff Meeting

4:00p

4:00p Jack will pick you up at HQ lobby  
(he's cleared for River Entrance)

4:45p Meet Al Lewis at River Entrance

5:00p- Gen. Lyles re SBL w/Colladay and

6:00p Hinners Lyles' office, Pentagon

Jack will take you home

## MEL BRASHEARS

Tuesday, August 5, 1997

8:00a T. K. Mattingly

9:00a-11:00a VIDEOCON: Dry Run for EELV briefing to VDC/PBT on 8/6 3 North

11:00a-2:00p LUNCH w/Betty Alewine (lunch will be delivered at 11:45a) MRB's conference room

2:00p-3:30p Ron Swanson re position

3:30p-5:00p VIDEOCON: LMLV-1 Delta Launch Review 3 North

5:00p Dwight Weaver re PC hardware

Ext

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## MEL BRASHEARS

Wednesday, August 6, 1997

7:30a-9:00a BREAKFAST w/Jeff Grant and Brian Dailey (Private Dinning Rm. #2)

9:00a Charlie Kupperman (here)

9:30a John Kilty (AF Investigator) re Paulson background check

10:00a TELECON w/Greg Stamper re LMI (per e-mail note -- we dial)

10:30a-11:30a Gen. Burdeshaw w/Lt. Gen. Corker re status of agreement (he sent us a fax)

11:30a-1:30p EELV Dry-run w/Teets/Coffman w/lunch (Sector Conf. Rm. 3-N)

1:30p-2:00p John Manuel re Steve Myers exclusive

2:00p Gerald Musarra re Proton Quota

3:00p-4:30p Coffman and Teets pre-briefing for Druyun EELV meeting on 8/7 w/Colladay and Lindsay

5:00p Dwight Weaver

**MEL BRASHEARS**

Thursday, August 7, 1997

- 7:00a Boston Coach #08070642
- 8:00a Betty Alewine (Sector Cnf. Rm) w/S. Smith
- 9:00a- Sector EPP re D-SCOPE  
10:00a SCIF (1st floor)
- 10:41a STS-85 Discovery (ET-87) launch
- 11:00a- Astrolink Direction w/McFall  
12:00p and Henshaw (Mel's Conf. Rm)
- 12:00p Russ McFall re: LMI
- 12:30p Depart HQ for Pentagon w/VDC (Jack driving)
- 1:15p Meet Jim Laney and Ray Ernst at River Entrance
- 1:30p- EELV CEO Meeting w/Druyun  
5:30p w/Coffman, Colladay, Lindsay 4E969, Pentagon

Jack will take you and Vance home

**MEL BRASHEARS**

Friday, August 8, 1997

- 7:15a Claude Burgio (he'll call)
- 8:00a- Betty Alewine (Sector Cnf. Rm) w/S. Smith
- 10:30a- VIDEOCON: McFall, Ramsey, Ripley,  
11:30a McCloskey re LMT Organization 3 North
- 12:00p Liz Prestridge re: Futron Corp.

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**MEL BRASHEARS**

Saturday, August 9, 1997

**MEL BRASHEARS**

Sunday, August 10, 1997

2:51a

LMLV-1 "Lewis" launch from VAFB

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**MEL BRASHEARS**

Monday, August 11, 1997

8:00a Corporate Staff Meeting

9:30a Depart HQ (Jack Collins - driver)

10:30a-12:30p THAAD Executive Steering Group  
BMDO MIC

~1:30p-3:00p Executive Council (already in progress) - VDC Conf. Rm.

3:00p-4:00p Sector Staff Meeting

4:00p Alex McCloskey re Burgio

4:05p Steve & Frank re LMT Issues

4:30p Virnell & Wendy Hagen re: Corp. TV Concepts

5:00p Claude Burgio  
301-365-7588

6:00p VIDEOCON: EPP re Kazakhstan (ASTG)

**Ext****Arch****MEL BRASHEARS**

Tuesday, August 12, 1997

6:45a Boston Coach #08121920 exclusive

8:00a Ross Wilson, State Department

10:00a Tom Corcoran re Astrolink  
3 South (straight down hallway)

10:45a Call John Manuel re Focus Prog CSOC  
x6100

11:00a Celso Azevedo

12:00p Frank and Alex re Staffing Request  
w/lunch

1:00p Boston Coach #08121312 exclusive

2:00p-3:00p Darleen Druyun  
4E969, near River Entrance

4:15p-5:15p VIDEOCON: Russ, Alex re LMT Orgn.  
(follow-on to Friday's videocon)  
3 North

5:45p Boston Coach #08121924

**MEL BRASHEARS**

Wednesday, August 13, 1997

7:30a Al Sherman re Astrolink  
8:00a Alex re: merit  
9:00a Special Programs Monthly Review  
10:00a Greg Kutz (per Alex)

11:20a Dr. James, Washington Clinic  
5401 Western Avenue, NW

1:00p Alex McCloskey re Jeff Grant

1:30p TELECON w/Steve Myers  
(he'll dial from Ft. Worth)

1:45p Ray Colladay

2:00p- Sector EPP re D-SCOPE  
3:00p SCIF

3:00p Virnell Bruce

3:30p Dwight Weaver re Remote Access

4:00p TELECON w/John Copple re Dakotas

4:05p Virnell Bruce (back-up for 3:00 mtg)

**Ext****Arch****MEL BRASHEARS**

Thursday, August 14, 1997

VACATION DAY



**MEL BRASHEARS**

Friday, August 15, 1997

VACATION DAY

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**Arch**

**MEL BRASHEARS**

Saturday, August 16, 1997

**MEL BRASHEARS**

Sunday, August 17, 1997

Lockheed Martin Picnic

8:55p Iridium-4 Launch at VAFB

**Ext**  
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**MEL BRASHEARS**

Monday, August 18, 1997

- 8:00a Corporate Staff Meeting
- 10:00a-11:30a Leonard Dest (per Alex)
- 11:30a TELECON w/Dr. James (he'll dial)
- 12:00p-2:00p VIDEOCON: AC-146 Launch Review (launch date 8/27) includes lunch
- 2:00p-2:30p Sector All-Hands N3002
- 2:30p Thuraya prep??
- 3:30p-4:30p VIDEOCON: Combined Corporate/Sector EPP re Thuraya 3 North
- 4:30p-5:30p Mike & Barbara Francis
- 8:00p TELECON w/Claude Burgio call him at home: 365-7588

## MEL BRASHEARS

Tuesday, August 19, 1997

6:45a Boston Coach #08191544  
8:00a Alex McCloskey re candidates  
9:00a Mike Henshaw  
10:00a VIDEOCON w/Company Presidents  
re LRP Targets 3 North  
11:00a Tom Marsh  
12:00p LUNCH w/Susan Pearce  
1:00p VIDEOCON: LMT Orgn. 3 North  
2:00p- Don Latham and Stan Alterman  
3:00p re GPS III Sector Conf. Room  
3:00p- Meeting re Burdeshaw/Scrocroft  
4:00p w/Smith, McKenna, Balch, Morrissey  
4:00p Mary Ann Yannicos & Greg DeSoto  
5:00p Boston Coach Exclusive #08191546  
(go to the hotel part of the complex;  
someone will meet you at front desk)  
6:30p Reception  
7:30p Speak at LDCI Course  
Westfields Conference Center  
Chantilly VA

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## MEL BRASHEARS

Wednesday, August 20, 1997

10:00a- Sam Araki re FIA  
10:30a  
1:00p- Joe Fuller, President Futron  
2:00p  
8:44p Iridium 4 Launch (from VAFB)

**MEL BRASHEARS**

Thursday, August 21, 1997

7:00a Boston Coach Exclusive #08210938  
 8:00a- CAIV and Cost Objectives at 3Flint Hill  
 10:00a office (w/O'Neill, McKenna, Art)  
 3201 Jermantown Road, 7th fl.

10:45a Alex McCloskey re Burgio

11:00a- VIDEOCON: GE-3 Launch Review  
 12:00p (launch date 8/27) 3 North

12:00p- Virnell Bruce for slide run-through  
 12:30p Sector Conference Room

12:30p- LUNCH w/Steve Smith re LMT  
 1:00p Clinton letter re ASTG Kazakhstan

1:00p McKenna re Astrolink orbital slots

1:45p Alex McCloskey (back-up to 10:45a)

2:00p Boston Coach Exclusive #08210941

Wye Woods, Queenstown MD  
 4:00p Make comments, present plaques and  
 express congratulations  
 6:00p Social Hour

**Ext****Arch****MEL BRASHEARS**

Friday, August 22, 1997

VACATION DAY

**MEL BRASHEARS**

Saturday, August 23, 1997

2:51 am LMLV-1 "Lewis" Launch (from VAFB)

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**MEL BRASHEARS**

Sunday, August 24, 1997

## MEL BRASHEARS

Monday, August 25, 1997

8:00a Corporate Staff Meeting  
10:00a- VIDEOCON: Astrolink AOD, TRW MOA,  
11:00a and Orbital Slot Filing 3 North  
  
11:00a- VIDEOCON: THAAD Electronics Burn-  
12:00a In 3 North  
  
12:00p- Jupiter meeting w/VDC, Duke,  
1:00p Menaker, Montague, Smith, McKenna  
(w/lunch) VDC's Conf. Room  
  
1:00p- Corporate EPP on Astrolink Broadband  
1:30p Filings VDC's Conf. Room  
  
2:00p LM Express Briefing  
  
3:00p Sector Staff meeting  
  
4:15p Bill Jones  
  
4:45 Peter & Matt to install Russian font  
  
5:00p Balch, Degnan, Dailey, Rymarcsuk  
re Additional Filings for LMI  
  
5:30p Alex McCloskey re miscellaneous

Ext

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## MEL BRASHEARS

Tuesday, August 26, 1997

12:45p Boston Coach #08260937  
  
1:45p Depart Dulles, N404LM  
(flight time 8:21)

## MEL BRASHEARS

Wednesday, August 27, 1997

4:00a Arrive Copenhagen (refueling)  
5:00a Depart Copenhagen (flight time 2:59)  
10:00a Arrive Sochii, Russia  
1:00p Optional lunch in Sea Breeze  
Restaurant (business casual)  
Lower Lobby Level  
2:00p Meet in lobby  
2:15p- Optional City Tour and Excursion to  
6:00p Tea Plantation (business casual)  
6:00p Meet in lobby  
6:30 Dinner at Stalin's Dacha in Zelyoni  
Rosche (business casual)  
9:00p Return to hotel  
10:45 Depart hotel for airport  
11:45p Depart Sochii (flight time 2:14)

HOTEL: Radisson Lazurnaya  
011-7095-956-1700  
011-7095-956-1704 fax

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## MEL BRASHEARS

Thursday, August 28, 1997

4:00a Arrive Baikonur  
6:33a Proton/PanAmSat-5 launch  
8:30a Depart Baikonur (flight time 2:23)  
9:00a Arrive Sochii  
p.m. no official events planned  
4:15p Meet in lobby  
4:30p Depart for Krasnay Polyana Mountain  
Resort (business casual; take light  
jacket for warmth)  
6:00p Outdoor dinner at the Lazurnaya Peak  
Hotel  
8:00p Return to hotel

**MEL BRASHEARS**

Friday, August 29, 1997

7:00a Breakfast in Kuban Restaurant  
Second Floor

8:00a- ILS/LKE Board of Directors meetings  
1:00p (business attire) Bosphorus Room

1:00p Lunch at Kuban Restaurant  
Second Floor

2:00p Meet in lobby

2:15p Depart for fishing trip and Black Sea  
Tour on Mercury Yacht (casual)

5:00p Return to hotel

6:00p Cocktails and dinner (business attire)  
Peter the Great Restaurant  
Second level of lobby

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**MEL BRASHEARS**

Saturday, August 30, 1997

1:45p Meet in lobby

2:00p Depart for Airport

3:00p Depart Sochii (flight time 1:46)

4:45p Arrive Moscow

HOTEL: Hotel Kempinski  
011-7095-230-6500  
011-7095-230-6502 fax



## MEL BRASHEARS

Sunday, August 31, 1997

3:30p Depart for City Hall  
4:00p VDC addresses International  
Aerospace Congress (IAC)  
7:30p Dinner w/Kudryavtsev  
TBD Return to Kempinski

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## MEL BRASHEARS

Monday, September 1, 1997

8:00a Breakfast at Kempinski  
9:30a Depart for City Hall  
10:00a Speech by Yuri Koptev  
10:45 MRB speaks on panel  
11:30 Presentation by Anatoli Kiselev  
12:15p Depart for airport  
2:00p Depart Moscow (flight time 4:28)  
2:30p Arrive Keflavik  
3:30p Depart Keflavik (flight time 6:09)  
5:45p Arrive Dulles  
4:45p Boston Coach #09010231  
(Authorized Wait)

(LABOR DAY)

## MEL BRASHEARS

Tuesday, September 2, 1997

8:00a- Corporate Staff Meeting  
10:00a

10:00a- Beitchman  
11:00a

12:00p- LUNCH w/Burdeshaw and Gen.  
1:30p Joulwan, Bob Trice?  
Dining Room #1

1:30p- Jupiter Meeting  
3:00p Sector Conference Room

3:00p- Sector Staff Meeting  
4:30p

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## MEL BRASHEARS

Wednesday, September 3, 1997

8:00a T. K. Mattingly  
10:45a Buzz Beitchman

11:00a- VIDEOCON: Joan Cox & Company  
12:00p Presidents re Year 2000 3 North

12:00p LUNCH w/Beitchman & McCloskey

1:00p Celso Azevedo

2:30p Depart HQ (Pete is your driver)

3:30p- Tom Lankford (Sen. Bob Smith's  
4:15p office)  
Enter at 1st & Constitution and take  
that elevator to 3rd floor -- their  
office is across the hall  
307 Dirksen Building  
202-224-2841

Pete will wait and bring you back to  
HQ

5:15p Brian Dailey (his request)

## MEL BRASHEARS

Thursday, September 4, 1997

8:03a Atlas/GE-3 Launch  
8:00a Joe Fuller, Futron  
9:00a VIDEOCON re SES Astra/LMI JV  
9:30a Gens. Burdeshaw & Joulwan  
  
11:00a- VIDEOCON w/Mike Coats re CRV  
12:00p 3 North  
  
12:00p- LUNCH w/Micky Blackwell  
1:00p MRB's office  
  
1:00p Dr. Roger Pajak, Treasury  
  
2:00p Mark Albrecht re general  
  
3:00p Bob Trice re UAE  
  
3:30p TELECON w/Don Kutyna (we dial)  
719-594-1297  
  
4:00p TELECON w/McFall (we dial)  
re Astrolink, Investigation, Matra,  
Tuesday schedule  
  
4:30p Jonathan Foster interview

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## MEL BRASHEARS

Friday, September 5, 1997

VACATION DAY

**MEL BRASHEARS**

Saturday, September 6, 1997

9:00a- Jupiter Meeting  
12:00p Sector Conference Room

**MEL BRASHEARS**

Sunday, September 7, 1997

1:00p- Jupiter Meeting  
5:00p Sector Conference Room

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## MEL BRASHEARS

Monday, September 8, 1997

6:45a Boston Coach #09081322  
8:00a Corporate Staff Meeting  
10:00a Dick McCormick briefing on  
Launch Investigation Report on Delta  
Failure Sector Conference Room  
10:40a Boston Coach #09081323 gets Vicki  
11:00a Boston Coach arrives HQ for Mel  
12:00p Depart Dulles, N90LC (w/lunch)  
2:30p Arrive San Jose  
(Avis conf. #40131066US3)  
6:00p- AEA Opening Reception  
7:30p (business casual)  
Poolside, Fairmont Hotel

Fairmont Hotel  
Confirmation #91889237  
408-998-1900

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## MEL BRASHEARS

Tuesday, September 9, 1997

8:00a BREAKFAST w/McFall  
Fairmont, Fountain Restaurant  
9:00a- AEA Policy Committee Meetings  
11:45a  
11:45a- LUNCH  
1:00p Regency II  
12:30p Ron/Rick will pick you up at Fairmont  
2:00p- VIDEOCON: SECTOR EPP re  
3:00p Satellite Launches B-551 VTC  
3:00p Ron/Rick will take you to Fairmont  
6:00p- AEA Reception/Dinner  
10:00p Medal of Achievement  
Regency Ballroom

## MEL BRASHEARS

Wednesday, September 10, 1997

8:00a Continental Breakfast  
Regency 1

8:30a- AEA Board Meeting  
11:50a Regency 1

11:50a- Board Luncheon  
1:00p Gold Room

1:30p- AEA Board Meeting (continued)  
5:00p Regency 1

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## MEL BRASHEARS

Thursday, September 11, 1997

TBD MGS/Mars Orbit Insertion  
7:30a Ron/Rick will pick you up at Fairmont

8:00a- Russ McFall  
9:30a B-551, Russ's office

9:30a Ron/Rick will pick you up at B-551

10:00a- GPS Cost Review  
11:00a B-102 VTC

11:00a- Sunnyvale Overhead  
1:00p (w/lunch) B-101 ECR

1:00p- McFall & Williams re Thuraya and  
1:30p other mobile business B-101

1:30p- TELECON w/Coffman & Teets  
2:15p re NRO meetings (you dial 897-6105)

2:15p- Hughes Lawsuit Review  
4:00p B-101 ECR

4:00p Ron/Rick will take you to Fairmont  
5:30p Personal appointment

**MEL BRASHEARS**

Friday, September 12, 1997

- 7:30a Ron/Rick will pick you up at Fairmont
- 8:00a-12:00p Astrolink Meetings  
B-101 ECR
- 12:00p Ron/Rick will pick you up at B-551;  
take you to personal appointment and  
return
- 12:30p Personal appointment
- 1:30p-3:00p Jupiter Meeting  
B-102 VTC
- 3:00p Ron/Rick will take you to B-156A
- 3:00p-4:30p Ken Peters re Remote Sensing Center  
B-156A
- 5:00p TELECON w/McFall, Colladay,  
Lehman, and Snitch  
Dial 1-800-457-0188, code 239905
- ~5:15p Ron/Rick will take you to Fairmont

**Ext****Arch****MEL BRASHEARS**

Saturday, September 13, 1997

6:36p Iridium 5 Launch  
PDT

# MEL BRASHEARS

Sunday, September 14, 1997

# MEL BRASHEARS

Monday, September 15, 1997

Drive Avis car to airport

6:30a Depart San Jose, N403LM (w/brkfst)

9:30a Arrive Denver

10:00a- Meet with ACeS executives and tours  
1:00pm (w/McFall) Waterton

1:00p Travel to Deer Creek Facility

1:15p Lunch at Deer Creek Patio

2:00p- Meet with INEL Labs and Space  
3:00p Imaging re business opportunity  
Colladay's Conference Room

4:00p- Depart Denver (w/dinner)

9:00p Arrive Dulles

8:30p Boston Coach #09150529  
(modified by Karen on 9/12/97)

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## MEL BRASHEARS

Tuesday, September 16, 1997

6:30a John Ramsey  
7:00a SECTOR LRP REVIEW: LMT N3002

2:00p Coffman Mgmt Telecon for Company  
Presidents 1-800-621-5340  
Sector Conference Room

3:00p Betty Alewine

3:30p- Sector EPP on GOES-K  
4:30p Sector Conference Room

4:30p Claude Burgio

4:45pm Depart for home  
5:45p Boston Coach #09161309 (exclusive)  
Potomac to Washington and back

AFA 50th Anniversary Events  
Washington Sheraton BLACK TIE

6:30p Reception Exhibit Halls A, B & C

8:00p- Dinner & Ball  
10:30p Ballroom

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## MEL BRASHEARS

Wednesday, September 17, 1997

4:01a Peacekeeper/Glory Trip 25  
launch from VAFB

6:15a Boston Coach #09172314

6:45a Alex McCloskey

7:00a- SECTOR LRP REVIEW: LMMS  
N3002

2:00p TELECON w/Gen. Lyles (we dial)

2:15p Betty Alewine

3:15p- GOES-NQ EPP (continued)  
3:30p Sector Conference Room

3:30p- SECTOR LRP REVIEW: Special  
5:30p Programs N3002

6:00p Boston Coach #09171507  
(reservation modified by Jason)

## MEL BRASHEARS

Thursday, September 18, 1997

7:00a- 8:30a BREAKFAST w/Deutch, Scowcroft,  
McMahon & Lampley  
Private Dining Room #2

8:30a- 1:30p SECTOR LRP REVIEW: Astronautics  
N3002

1:30p- 3:00p VIDEOCON: Corporate EPP - GOES-NQ  
Aeronautics Conf. Room-S3052

3:00p- 5:00p SECTOR LRP REVIEW: Astronautics  
(Continued) N3002

5:00p TELECON w/Celso Azevedo (he'll dial)

Sr. Leadership Institute  
Marriott Suites  
Reception  
Dinner

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## MEL BRASHEARS

Friday, September 19, 1997

7:30a Brian Dailey re Strategy Development  
MRB's office

8:00a- 11:00a SECTOR LRP REVIEW: Michoud  
N3002

11:00a- 2:00p SECTOR LRP REVIEW: Space Imaging  
N3002

2:00p TELECON w/Henshaw & Mika re TRW  
MOU (we dial)

2:30p TELECON w/LMT re Satphone  
(per Steve Smith)

3:00p- 5:00p Jupiter Meeting  
Sector Conference Room

7:00p Dinner w/McMahons

**MEL BRASHEARS**

Saturday, September 20, 1997

11:00a TELECON w/Celso Azevedo  
(he will call you at home)

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**MEL BRASHEARS**

Sunday, September 21, 1997

5:00p- Jupiter Meeting (w/dinner)  
8:30p Sector Conference Room

## MEL BRASHEARS

Monday, September 22, 1997

8:00a Corporate Staff Meeting  
10:00a VIDEO: Dry Run/GBS Focus Bfg 3N  
  
11:00a TELECON w/Russ Frew, VP Tech.  
Progs, Moorestown, re Deputy NASA  
Administrator (he'll dial)  
  
11:30a McKenna & Hardin re Consolidation  
Mission Success Initiative  
  
12:00p- VIDEO: Dry Run/EELV Focus Bfg  
1:00p (w/lunch) 2 North  
  
1:00p Executive Council VDC's Conf Room  
  
4:30p- Larry O'Reilly, Jack Tehan, Jeff  
5:30p Parker re Moscow IMAX Theater  
(w/Virnell Bruce, Steve Smith, Frank  
McKenna, Peter Balch) Sector C.R.  
  
5:30p- VIDEOCON: Intelsat 803 launch  
6:30p review 3 North  
  
~6:30p TRW MOU w/Henshaw & Mika 3N

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## MEL BRASHEARS

Tuesday, September 23, 1997

8:00a Virnell Bruce re various issues  
8:30a Bill Kincaid re AIAA Global Air &  
Space '98 Conference  
9:00a Special Progs Monthly Review SCIF  
  
10:00a- CSOC Meeting w/Johnson, Lindstrom,  
11:00a Manuel et al Sector Conf. Room  
  
11:00a Alex McCloskey re miscellaneous  
  
1:00p Jupiter chart review VDC's office  
  
2:00p- VIDEOCON: Focus Briefing re EELV  
3:00p (for VDC & PBT) 3 North  
  
3:00p TELECON w/Fortune Magazine  
Interview w/Eric Schoenfeld (sp?)  
  
3:30p- Wall Street Journal Interview w/Jeff  
4:00p Cole and Fred Biddle (per Virnell)  
  
4:00p VIDEOCON: RBIFF-2 PLRR 3 SOUTH  
  
5:30p SII Meeting w/Duke & Pool  
  
7:58p Intelsat 803 Launch from Kourou

## MEL BRASHEARS

Wednesday, September 24, 1997

8:00a Focus Briefing-Special Progs. SCIF

9:00a VIDEOCON: Focus Briefing GBS 2 No.

10:00a VIDEOCON: Titan A-18 PLRR 3 No.

11:30a-12:00p Menaker & Smith re Millman  
Menaker's office

12:00p Virnell Bruce re misc.

12:30p LUNCH w/Alex McCloskey

1:30p Dennis Boxx, NRO (per Virnell) SCIF

2:30p PREP FOR BOARD of DIRECTORS

3:30p TELECON w/Alewine, 301-214-3335  
(we dial)

3:45p TELECON w/Henshaw re Long-Term  
Recognition Dinner (we dial)

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## MEL BRASHEARS

Thursday, September 25, 1997

6:45a Boston Coach #09251947-late cancel

7:30a Meet Roger Isabelle at Board Room

10:15a Be on deck outside Board Room

~10:30 Telecomms Presentation to Board

1:30p-2:30p VIDEOCON: Echostar 3 Launch Review  
3 North

2:30p Monnie Bittle

3:30p Take car to shop  
12224 Parklawn Drive

4:00p Henry will pick you up at BMW place

~5:15p Meet Osterhout at 1st & C Street  
Entrance to Russell Building

5:30p Eric Womble  
487 Russell Building  
202-224-6253  
Henry will take you home

10:34p STS-86 Atlantis Launch from KSC

## MEL BRASHEARS

Friday, September 26, 1997

6:45a Boston Coach #09262806  
8:00a- Meeting on Board Action Item w/  
8:10a Albrecht and McKenna Sector CR  
  
8:10a- LRP Meeting w/Albrecht, Morrissey,  
9:00a McKenna, Prestridge  
  
9:00a John Manuel re Burdeshaw Assoc.  
  
9:30a Chet Windsor re Astrolink  
  
10:00a- VIDEOCON: AC-135 PLRR  
11:00a 3 North  
  
11:00a- VIDEOCON: Space Imaging Board of  
2:00p Directors meeting 2 North  
  
3:30p Al Sherman re ACeS  
  
4:00p Mike Francis  
  
Vicki picking you up?  
  
9:23p Iridium 6 Launch from VAFB

Ext

Arch

## MEL BRASHEARS

Saturday, September 27, 1997

2:00a STRYPI/RBIFF-2 Launch from NTS  
EDT

**MEL BRASHEARS**

Sunday, September 28, 1997

**MEL BRASHEARS**

Monday, September 29, 1997

- 6:45a Boston Coach #09292041
- 8:00a Corporate Staff meeting
- 10:00a Board of Directors presentation recap  
w/McKenna, Albrecht, Smith, Balch,  
Greichen, McCloskey Sector CR
- 10:45a Virnell Bruce re Upcoming Speeches
  
- 11:00a- VIDEOCON: Michoud QFR (w/lunch)
- 1:00p 3 North
  
- 12:45p Boston Coach #09291538 gets Vicki
- 1:00p Boston Coach arrive HQ for Mel
  
- 1:15p TELECON w/Pierre Charbonnet  
from car
  
- 2:00p Depart Dulles, N403LM (w/snack)
- 4:30p Arrive San Jose  
Avis Rental Car Conf. #42049830US4

**FAIRMONT HOTEL**

Conf. #95199105

6 nights confirmed by Tanis, assistant  
to Dennis Clark, hotel manager  
408-998-1900

**Ext**

**Arch**

## MEL BRASHEARS

Tuesday, September 30, 1997

- 7:00a Ron/Rick will pick you up at Fairmont
- 7:30a Dave Klinger and Tony Tuffo re  
SBIRS Low B-551 (see Helen)
- 8:00a- Telecommunications QFR  
6:00p B-551 VTC
- 6:00p Ron/Rick will take you to Fairmont

Ext

Arch

## MEL BRASHEARS

Wednesday, October 1, 1997

- 7:30a Ron/Rick will pick you up at Fairmont
- 8:00a- Missiles & Space QFR  
5:00p B-101 ECR
- 5:45p Ron/Rick will take you to San Jose  
Jet Center
- 6:30p Depart San Jose, N403LM (dinner)  
9:30p Arrive Denver Centennial  
Frank McKenna will provide your  
transportation while in Denver
- Hyatt Denver Tech Center  
Conf #HY0003153357  
303-779-1234  
303-850-7164 fax



## MEL BRASHEARS

Thursday, October 2, 1997

TBD Ride with McKenna to Deer Creek

8:00a- Astronautics QFR  
3:00p ECR

3:00p Deer Creek driver will take you to  
Denver Centennial

4:00p Depart Denver, N403LM (dinner)  
5:15p Arrive San Jose

5:15p Ron/Rick will take you to Fairmont

Fairmont Hotel  
(continuous reservation  
that began Monday)

Ext

Arch

## MEL BRASHEARS

Friday, October 3, 1997

7:30a Ron/Rick will pick you up at Fairmont  
8:00a TELECON w/Fortune Magazine (Eric  
Shoenfeld) and Virnell Bruce  
Rebecca will place the call

8:30a- CRSS Briefing w/Henshaw  
10:00a B-101 ECR  
10:00a- THAAD 2nd Source Seeker Update  
11:00a B-101 ECR  
11:00a- LUNCH w/Buzz Beitchman  
1:00p B-101 Visitors Office  
1:00p Len Kwiatkowski re Solar Cell Follow-  
Up Henshaw's Office

3:00p Gregg Kutz, B-101 Visitors Ofc.  
3:30p Celso Azevedo B-101 Visitors Ofc

4:30p Ron/Rick will take you to Fairmont  
6:00p Ron/Rick will pick you up at Fairmont

Long-Term Recognition Dinner  
Santa Clara Convention Center  
Reception SEMI-FORMAL

6:30p  
8:00p Dinner  
TBD Ron/Rick will take you to Fairmont

11:00p RBIFF-1 Launch from NTS  
Pacific

**MEL BRASHEARS**

Saturday, October 4, 1997

**MEL BRASHEARS**

Sunday, October 5, 1997

Transportation to airport??

7:00a Depart San Jose, N403LM (breakfast)  
10:00a Arrive Denver

10:30a Depart Denver (lunch)  
4:00p Arrive Titusville  
Driver (French Lahan) will pick you up

5:01p Atlas/Echostar 3 Launch

~6:30p Depart Titusville (dinner)  
~8:30p Arrive Dulles

7:45p Boston Coach #10050415  
(modification to reservation taken by  
Ann Marie on 10/2/97; requested a  
Chrysler or a stationwagon)

**Ext**

**Arch**

**MEL BRASHEARS**

Monday, October 6, 1997

8:00a- Corporate Staff Meeting  
10:00a

10:00a- LV Strategy Meeting  
1:00p N3002

1:00p- Sector EPP re Motorola/Celestri  
2:00p N3002

2:00p- Sector EPP re LEO-I  
3:00p N3002

3:00p- Sector Staff Meeting (followed by  
4:00p web page roll-out demo in N3002)

4:00p Flip through presentations with Virnell  
& Marie

5:00p TELECON w/Mike Mott, NASA, re  
Lunar Prospector & Athena  
(they will dial)

~5:30p LRP Review w/Albrecht, Morrissey,  
Rymarczuk

**Ext****Arch****MEL BRASHEARS**

Tuesday, October 7, 1997

6:45a Boston Coach #10071095

8:00a Brian Dailey to prebrief you for Yoel  
Gat meeting at 1:00pm (w/Mark A.)

8:50a Slide Run-Through w/Virnell

9:00a Walter Boyne, doing history of LM  
(per Virnell)

9:45a Jose Sanchez re weekend problems

10:00a- VIDEOCON: Cassini PLRR  
12:00p (launch 10/15) 3 North

11:30a Frank re LRP (if above ends early)

12:00p LUNCH w/Micky Blackwell here

1:00p Yoel Gatt and Joshua Levinberg,  
Gilat Satellite Network (w/Mark A.)

3:00p Coffman and Montague re Kodak

4:00p Boston Coach #10071107 Exclusive  
(requested Jim Diggs/Chrysler)  
Advance Senior Management Insitute,  
Wye Woods/Eastern Shore

6:30p Dinner

7:30p Speak

## MEL BRASHEARS

Wednesday, October 8, 1997

6:45a Boston Coach #10081059  
7:45a John Manuel re Transition Council  
8:00a Ramsey, Ripley, McCloskey, McKenna  
9:00a Harry Sheetz & Dr. John Chiorini,  
COO, Center for Systems Mgmt.

10:00a- Meeting with Heads of Think Tanks  
1:00p (w/lunch) Board Room

1:00p Alex McCloskey re miscellaneous  
2:00p Don Dandurand re "touching base"  
2:30p Buzz Beitchman re "touching base"

3:45p Boston Coach #10081060

4:45p Depart Dulles, N90LC (dinner)  
w/Pete Teets, Jim O'Brien

7:15p Arrive San Jose  
Rick will take you & PBT to Fairmont

~8:30 Regency Ballroom #2 to run through  
charts -- see Dave Weiland

Fairmont Hotel  
Conf. #10182 Nathan  
408-998-1900

Ext

Arch

## MEL BRASHEARS

Thursday, October 9, 1997

8:00a Corporate Annual ESH Management  
Conference San Jose Fairmont  
8:20a MRB Speaks  
9:20a BREAK (you can leave at this point)

10:30a personal appointment

11:30a- LUNCH w/Chinese (CITIK)/George  
1:00p Pool  
B-101 ECR

1:30p  
3:00p Dentist appointment  
ACeS Review (per Kutyna)

4:00p B-101 ECR  
4:15p Ron/Rick will pick you up at Fairmont  
5:00p Depart San Jose, N406  
Arrive Santa Maria  
(Jim Trout/silver Plymouth)

~6:00p Titan IV A-18/NUS launch from VAFB  
(actual launch time classified and I  
do not know what it is)

~7:00p Ride with Geyer/Colladay to airport  
~7:45p Depart Santa Maria, N406  
7:45p Arrive San Jose  
Ron/Rick will pick you up at Airport

## MEL BRASHEARS

Friday, October 10, 1997

6:45a Ron/Rick will pick you up at Fairmont

7:30a- DRY RUN for SBIRS Quarterly Review  
9:30a B-104 SBIRS ECR (upstairs)

9:30a Ron/Rick will take you to B-102

10:00a- VIDEOCON: Dry Run for QPR  
12:00p B-102 VTC

12:00p LUNCH w/Colladay & MacLauchlan  
B-101 Visitors Office

12:45p Ron/Rick will take you to B-551  
1:00p- VIDEOCON: Sector EPP re Inmarsat  
2:00p Horizons B-551 VTC

2:00p- VIDEOCON: Sector EPP re GE  
3:00p Americom Joint Venture 551-VTC

~3:00p Ron/Rick will take you to B-101

3:00p- DRY RUN for THAAD Review #5  
5:00p B-101 ECR

5:00p Ron/Rick will take you to Fairmont

Ext

Arch

## MEL BRASHEARS

Saturday, October 11, 1997

## MEL BRASHEARS

Sunday, October 12, 1997

MRB will return Avis car to airport

9:00a Depart San Jose, N403LM  
(lunch & snack)  
5:00p Arrive Dulles  
4:30p Boston Coach #10120710

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Arch

## MEL BRASHEARS

Monday, October 13, 1997

12:45a Boston Coach #10131119  
1:30a Depart Dulles, N403LM (snack)  
w/Mal O'Neill & Virnell Bruce  
3:15a Arrive Titusville  
Blue or white van will pick you up  
4:55a Titan IV/Centaur Cassini launch  
6:00a Depart Titusville (breakfast)  
8:00a Arrive Dulles  
7:30a Boston Coach #10130627 to Potomac  
10:15a Boston Coach #10131126 to Fairfax  
11:00a- CAIV Meeting (w/lunch)  
2:00p Flint Hill Facility, Fairfax  
Return with Frank McKenna  
3:00p Sector Staff Meeting  
4:00p Mtgs w/Sector Staff re Merit  
(Virnell needs to be first)  
4:30p LRP Chart Review

## MEL BRASHEARS

Tuesday, October 14, 1997

6:30a Boston Coach #10142477

7:30a-9:00a Breakfast with Gen. Moorman  
Private Dining Room #2

9:00a Carlos re quick demo of remote control for electronic presentations in VTC

9:30a Boston Coach #10142479

10:30a Depart Dulles, N404LM  
11:00a Arrive Nashville  
(ground transportation arranged by Angela in Doug Grindle's office)

Meetings with Labor Union Leadership

4:45p Depart Nashville, N404LM  
stop in Easton MD to drop off VDC

7:45p Arrive Dulles

6:45p Boston Coach #10142480

Ext

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## MEL BRASHEARS

Wednesday, October 15, 1997

4:43a Titan/Cassini Launch at Cape

~7:30a Adi Adiwoso will call you

7:30a Alex McCloskey re various issues

8:00a-11:00a LV Strategy Review & Motorola/  
Celestri Sector EPP &  
LEO-1 Sector EPP N3002

11:00a-2:00p VIDEOCON: LRP Dry Run  
3 North

2:00p TELECON w/Gen. Lyles (he'll dial)

2:15p-5:00p LRP Dry Run (continued) 3 North

5:00p Jack Borsting re the Center

5:30p-6:30p VIDEOCON: DSCS Launch Review  
3 North

## MEL BRASHEARS

Thursday, October 16, 1997

6:45a Boston Coach #10161536  
7:30a TELECON w/Mario Lemme (he'll dial)  
8:00a Len Dest (per Marilyn Thaler)  
10:00a John Stahlhut re SBL (may have  
Hinners with him)  
11:00a Ramsey, Ripley, McKenna, McCloskey  
and Burgio re LMT Organization  
Sector Conference Room  
12:00p LUNCH w/Claude Burgio  
1:00p- VIDEOCON: QPR w/Teets 2 North  
3:00p  
3:00p TELECON w/John Deutch (he'll dial)  
3:25p Boston Coach #10161537 for Vicki  
3:45p Boston Coach arrives for Mel  
4:45p Depart Dulles/Signature, N404LM  
w/Vance & Arlene Coffman, Mal  
O'Neill, Don Kutyna, Kent Kresa  
7:15p Arrive San Jose  
Avis Car Conf. #43832209US1  
Fairmont Hotel  
Conf. #10185 Nathan

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## MEL BRASHEARS

Friday, October 17, 1997

6:45a Ron/Rick will pick you up at Fairmont  
7:30a- THAAD Review #5 (w/breakfast)  
11:30 B-101 ECR  
  
(VDC has a meeting from approx.  
11:00-12:00pm; may cause SBIRS to  
start 30 minutes late)  
11:30a Ron/Rick will take you to B-104  
12:00p- SBIRS Quarterly Review (w/lunch)  
4:00p B-104 ECR  
4:00p Ron/Rick will take you to Fairmont  
5:45p Ron/Rick will take you to Marriott  
  
Management Association  
Corporate Night  
Santa Clara Marriott Hotel  
6:00p Social Hour  
7:00p Dinner  
8:00p Program  
~9:30p Ron/Rick will take you to Fairmont



**MEL BRASHEARS**

Saturday, October 18, 1997

**MEL BRASHEARS**

Sunday, October 19, 1997

MRB return Avis car to airport

12:00p Depart San Jose (lunch & snack)  
w/Vance and Arlene Coffman

8:00p Arrive Dulles

7:30p Boston Coach #10190595

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## MEL BRASHEARS

Monday, October 20, 1997

7:30a Alex McCloskey re Executive Council agenda items

8:00a Corporate Staff Meeting

10:00a-11:00a VIDEOCON: AC-131 Launch Review 3 North

11:00a-1:00p LV Strategy/EELV Review w/Coffman VDC's Conf. Room

1:00p-3:00p Executive Council

3:00p-4:00p Sector Staff Meeting

~4:00p TELECON w/Buzz Beitchman (he'll dial from London)

4:00p-6:00p VIDEOCON: Sector EPPs re 3 North

1. GE Satcom
2. PanAsia MOUs
3. ISRO Letter

Ext

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## MEL BRASHEARS

Tuesday, October 21, 1997

8:00a Gen. Burdeshaw and Col. Jim Connally re Advisory Board (w/Albrecht)

9:00a Dwight Weaver re update

10:00a LRP Discussion w/Albrecht & staff

11:00a-12:00p LUNCH w/Joan Cox re Enterprise Integration

12:00p-1:00p VIDEOCON: Sector EPP re Horizons Follow-Up Win Strategy 3 North

1:00p-2:30p Interview with Launchspace (per Virnell)

2:30p-3:00p Chet Windsor, Dale Hutchinson & Bill Gianopoulos re Manassas Adv. Technology Strategy

3:30p-4:00p Mark Albrecht & staff re decision on electronic presentation Board Room

4:00p Virnell Bruce re various items

4:30p Liz Prestridge

## MEL BRASHEARS

Wednesday, October 22, 1997

- 9:00a- 10:00a David Allen interview (per VDC and Brian Dailey)
- 10:00a TELECON w/Celso Azevedo and Ali Kutay (we dial)  
Celso: (415) 940-1300, room 1124  
Ali: (650) 473-0768 home
- 12:00p- 1:00p LUNCH w/Manuel, Osterhout, Helm re Business Development Operations (per request by Teets)  
MRB's Conference Room
- 1:00p- 5:00p VIDEOCON: LRP Final Review  
3 North

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## MEL BRASHEARS

Thursday, October 23, 1997

- 8:30a- 9:30a Gerald Musarra re LMT issue and other matters
- 9:30a LM Board of Directors
- 12:30p Board Lunch
- 1:30p- 2:30p LRP Meeting  
N3002
- 2:30p- 3:00p VIDEOCON: MGS Status  
3 North
- 3:00p- 4:00p Interview w/Don Fink of Launchspace (per Virnell)
- ~9:00p Titan A-18/NUS launch at VAFB

## MEL BRASHEARS

Friday, October 24, 1997

7:30a-9:00a BREAKFAST w/Mission Success group  
(O'Neill, Hammond et al) PDR #2

9:00a-10:45a LRP Prep Time for MRB

10:45a-11:15a Walt Skowronskii & Eric Olson, BCG,  
re follow-up from Exec. Council

11:15a Claude Burgio re upcoming EPPs

11:30a-1:00p VIDEOCON: Sector EPPs (w/lunch)  
1. GE Satcom  
2. ISRO Letter  
3 North

2:00p Mark, Frank & Claude re Henshaw's  
memo

2:30p Steve Smith (per MRB's request)

3:00p-5:00p VIDEOCON: Titan IV A-17 Launch  
Review 3 North

7:37p AC-131/DSCS 6 launch from Cape

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## MEL BRASHEARS

Saturday, October 25, 1997

# MEL BRASHEARS

Sunday, October 26, 1997

# MEL BRASHEARS

Monday, October 27, 1997

8:00a Corporate Staff Meeting  
9:00a LRP Preparation Time  
11:30a VIDEOCON w/Kutay and Azevedo  
re Cyberstar 2 North  
  
12:00p- LUNCH w/Wil Trafton  
1:30p Private Dining Room #1  
  
1:30p Colladay, MacLauchlan, Geyer,  
Lehman re Defense Systems SCIF  
2:00p- Sector All-Hands  
2:30p N3002  
  
~2:40 Pete Teets TENTATIVE  
  
3:00p Sector Staff Meeting  
  
4:00p Depart Office for Home  
5:30p Boston Coach Exclusive #10272147  
(told "Jean" Chrysler or Town Car)  
10th Annual Jr. Achievement  
Washington Business Hall of Fame  
Renaissance Washington Hotel  
BLACK TIE (999 9th Street NW)  
6:30p Reception  
7:30p Dinner

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## MEL BRASHEARS

Tuesday, October 28, 1997

7:30a- BREAKFAST w/Claude Burgio  
8:30a Private Dining Room #2

8:30a- Mark Albrecht, Mal O'Neill re Kier  
9:00a briefing (per Lassiter)

9:00a LRP Preparation Time

11:00a- VIDEOCON: Inmarsat Horizons Follow-  
12:30p Up Win Strategy 3 North

12:30p- LUNCH w/Jim Frey  
1:30p

1:30p- VIDEOCON: Sector EPPs re:  
2:30 1. GBI  
2. UMDC Sector Conf. Room

2:30p- Coffman & Teets  
3:00p

3:00p Sector EPPs (continued)  
Sector Conf. Room

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## MEL BRASHEARS

Wednesday, October 29, 1997

8:00a Alex McCloskey re MICP and more  
9:00a Albrecht, Colladay, McKenna, Lloyd  
9:30a Frank McKenna  
10:00a Karl Savatier

11:15a- Corporate EPP re LV Strategy  
12:00p VDC's Conference Room

12:00p- TELECON re Asiasat w/Albrecht,  
12:45p Beitchman, Azevedo (w/lunch)  
1-800-532-1188, code 6185\*

12:45p- LRP Preparation Time  
3:30p

3:00p Albrect & McKenna re Charts

3:30p O'Neill and Hammond re Mission  
Success (per your request)

4:00p- CSOC Meeting w/Johnson, Comardo,  
6:00p Manuel et al N3046

## MEL BRASHEARS

Thursday, October 30, 1997

6:45a Boston Coach #10303019

8:00a-9:00a John Copple re issues at BOD meeting

9:00a-10:00a Greg Daffner (per Alex)

10:30a-11:30a Egan, Duke, Pool re Space Imaging BOD  
MRB's Conference Room

11:30a LUNCH w/AI Sherman re ACeS

12:00p Boston Coach #10303020

1:00p-5:00p National Security Agency  
(meet Latham at OPS2B in lobby)

5:00p Boston Coach #10303026

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## MEL BRASHEARS

Friday, October 31, 1997

8:05a Frank McKenna re EBIT status

8:15a McKenna, Azevedo, Grant, S. Smith,  
D. Smiley-Weiner (legal)

9:00a Space Imaging Board Meeting

2:00p Ed Ashford (per Glen Ripley)

2:30p Bill Loomis and Vic Victorino re UMD

3:00p Dry Run of charts in Board Room  
(please make sure Glen has access to  
your computer before you go down)

3:00p Glen Almond will load MS Exchange on  
your computers -- give you training

4:00p Satish Bangara (per Alex)

5:00p McCloskey, Ripley & Burgio  
re candidates interviewed

5:30p TELECON w/Dr. Draper (we dial)  
617-527-2868

6:00p TELECON w/John McMahon (we dial)  
650-961-1203

**MEL BRASHEARS**

Saturday, November 1, 1997

**MEL BRASHEARS**

Sunday, November 2, 1997

7:45p

Titan IV A-17/classified launch at the  
Cape

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## MEL BRASHEARS

Monday, November 3, 1997

8:00a Corporate Staff Meeting

10:00a- VIDEOCON: EBIT discussion with  
11:00a Company Presidents and McKenna

~11:00a LRP Chart Review Board Room

12:00p- CORPORATE EPP re UMD  
1:00p (w/lunch) N3002

1:00p- Motorola/Astrolink Strategy Meeting  
2:00p 3 South

2:00p Bob Fuhrman re DSB

2:45p TELECON w/Joan Cox (she'll dial)

3:00p- Sector Staff Meeting  
4:20p

4:20p Don Latham re NSA Visit

4:30p- O'Neill & Albrecht re NRO charts

~6:00p LRP Chart Review Board Room

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## MEL BRASHEARS

Tuesday, November 4, 1997

7:00a- BREAKFAST w/Tom Moorman  
8:00a Private Dining Room #2

8:00a- LRP Preparation Time  
11:00a

11:00a- LUNCH w/Company Presidents  
12:30p Private Dining Room #3

1:00p- Long Range Plan Review w/Coffman  
5:00p Board Room

## MEL BRASHEARS

Wednesday, November 5, 1997

7:30a- BREAKFAST w/Claude Burgio  
8:30a Private Dining Room #2

8:30a Sector EPP on GE Satcom

11:30a- TELECON Interview w/Global Satellite  
12:30p Business (per Virnell Bruce)

12:30p LUNCH w/Cesar Pinto, EIS

1:30p Al Smith, Harris Corp.

2:30p Sector EPP re Defense Systems

3:30p Paul Wendorff

4:00p Glen and Dwight re Shiva

4:30p Mal O'Neill re Dec. 9-10 Corporate  
Best Practices Conf. (10 mins)

5:00p TELECON: Satcom Chart Review

4:01p Peacekeeper/Glory Trip 26 from  
VAFB

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## MEL BRASHEARS

Thursday, November 6, 1997

7:30a- Pre-Meeting for Kudryavtsev visit  
9:00a w/Beitchman, Stees, Balch, McKenna  
Albrecht Sector Conf. Room

9:00a Corporate EPP re Satcom 3N

10:00a- Deutch, Dietz et al (w/lunch)  
2:00p SCIF

2:00p VIDEOCON: Sector EPP re ISRO 3N

3:00p VIDEOCON: MGS Status Briefing 3S

3:30p Meeting with Mitch Mroz, new head of  
Corporate Audit (Northrop-Grumman)

4:00p- VIDEOCON: Iridium #7 launch review  
4:30p 3 North

4:30p MRB departs HQ for home

8:00p Boston Coach Exclusive #11062050

8:30p Dinner w/Kudryavtsev  
Ritz at Tysons Corner

## MEL BRASHEARS

Friday, November 7, 1997

- 7:30a BREAKFAST w/Moorman  
(Reservation made for dining room)
- 9:30a- Gennady Kudryavtsev et al  
12:00p Sector Conference Room
- 12:00p- LUNCH w/Kudryavtsev et al  
1:00p Private Dining Rooms 2 & 3
- 1:00p- Gennady Kudryavtsev et al (cont'd)  
3:00p Sector Conference Room
- 3:00p TELECON re SES/Luxembourg trip w/  
Albrecht, Rymarksuk, Beitchman  
Azevedo

Ext

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## MEL BRASHEARS

Saturday, November 8, 1997

**MEL BRASHEARS**

Sunday, November 9, 1997

6:15p Boston Coach #11090753  
6:20p Pick up Claude Burgio  
7:00p Depart Dulles/Signature, N403LM  
(dinner served/flight time 2:50)  
11:30p Arrive Gander (for refueling)

|             |
|-------------|
| <b>Ext</b>  |
| <b>Arch</b> |

**MEL BRASHEARS**

Monday, November 10, 1997

12:15a Depart Gander  
(breakfast served/flight time 5:25)  
10:15a Arrive Luxembourg

8:00p Dinner at Saint-Michel Restaurant

HOTEL: Intercontinental Hotel  
12 Rue Jean Engling  
352-43781 phone

## MEL BRASHEARS

Tuesday, November 11, 1997

8:15a Depart Hotel

9:00a- Meet with Romain Bausch, SES Astra  
2:00p Chateau de Betzdorf

3:00p Depart Luxembourg, N403LM  
3:30p Arrive Brussels

4:30p- Meet with Roland de Kergolay, Exec.  
6:30p Vice President, SES BoD  
de Kergolay Residence

HOTEL: Europa Hotel  
rue de la Loi 107  
32-2-230-3682

6:30p Boston Coach #11110816  
(authorized wait)  
Cancel #BDA9Z

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## MEL BRASHEARS

Wednesday, November 12, 1997

7:00a Depart Brussels, N403LM  
8:15a Arrive Gander

9:15a Depart Gander  
11:00a Arrive Dulles

10:00a Boston Coach #11121377 for  
Authorized wait - Dulles to Potomac

12:00p- THAAD Pre-meeting to prepare for  
2:00p 11/13 meetings w/Teets & Lyles  
N3002

2:00p- Micky Blackwell re RLV  
2:30 MRB's office

3:00p T. K. Mattingly

**MEL BRASHEARS**

Thursday, November 13, 1997

- 7:30a Alex McCloskey re final MICP
- 8:00a Monnie Bittle
- 9:15a Farewell for Art Morrissey  
(check with Ildi first)
- 9:45a THAAD Pre-Brief w/Teets  
Teets' Office
- 10:30a- THAAD Cost Review with Teets and  
4:00p Lyles Board Room
- 4:00p- Sector EPP re ACeS II  
5:00p 2 North
- 5:00p Joe Cleveland

**Ext**

**Arch**

**MEL BRASHEARS**

Friday, November 14, 1997

DAY OFF

**MEL BRASHEARS**

Saturday, November 15, 1997

**MEL BRASHEARS**

Sunday, November 16, 1997

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## MEL BRASHEARS

Monday, November 17, 1997

10:00a Buzz Beitchman re LMI issues

11:00a VIDEOCON: ANIK-F1 Sector EPP 3N

12:00p- VIDEOCON: Inmarsat Sector EPP 3N  
1:30p (w/lunch)

1:30p- VIDEOCON: ACeS II Sector EPP 3N  
2:30p

2:30p Karl Williams & Phil Gould re  
CPS Implementation Survey

3:00p Sector Staff Meeting

4:00p Smith & Burgio re Satphone

~4:45p Depart office for home

6:30p Boston Coach #11173187 exclusive

7:00p Dinner with Beitchman, Burgio,  
Azevedo, Dailey, Albrecht & Gilat  
Ritz Tyson's Corner

Ext

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## MEL BRASHEARS

Tuesday, November 18, 1997

8:00a Don Latham

8:30a- Gilat Satellite Meeting  
1:30p N3002

2:00p- Alex McCloskey  
3:00p

3:00p- Cesar Pinto & Mark Miller re  
4:00p Exchange

4:00p Virnell Bruce and Peter Balch re IMAX

4:30p Virnell Bruce re '97 video

LM Sr. Leadership Institute  
Marriott Suites  
6:00p Reception  
6:30p Dinner  
(Mel to Speak)



## MEL BRASHEARS

Wednesday, November 19, 1997

7:30a Teets, Dailey & Duke re Future  
Direction of LM Telecomms  
PBT's office

8:45a Al Sherman re ACeS

10:00a- Executive Council  
3:00p VDC's Conference Room

2:46p STS-87/Columbia launch from KSC

3:00p Squeeze Frank McKenna in here!!  
  
Cesar Pinto

3:00p-  
4:00p O'Neill and Aldrich re Lunar  
Prospector

4:00p-  
5:00p Alex McCloskey re misc.

5:00p-  
5:30p

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## MEL BRASHEARS

Thursday, November 20, 1997

6:45a Boston Coach #11201554  
8:15a Frank McKenna & staff re LRP

9:00a Corp EPP re Inmarsat Horizons 2 No

10:30 Frances Grant

11:00a VIDEOCON: MGS Status 3 North

12:30p Liz Prestridge re Board Books

12:25p Boston Coach for Vicki #11202276  
12:45p Boston Coach arrives HQ for Mel

1:45p Depart Dulles/Signature  
w/Coffmans, Blackwells, Teetses  
4:30p Arrive Phoenix  
(ground transportation provided)

7:00p Reception (informal) & dinner  
Jokake Inn

HOTEL: The Phoenician  
602-941-8200 main  
602-423-2608 or 2609  
602-523-2606 fax

## MEL BRASHEARS

Friday, November 21, 1997

6:00a- Breakfast Buffet  
10:00a Las Brisas

8:00a Meeting of Members  
Estrella Theater

Afternoon Free

12:30p Visit to Phoenix Children's Hospital

6:30p- Reception  
7:30p Las Brisas & Patio

7:30p Dinner/Dance  
Estrella Theater

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## MEL BRASHEARS

Saturday, November 22, 1997

6:00a- Breakfast Buffet  
10:00a Las Brisas

8:00a- Board Meeting  
12:00p Estrella Theater

12:30p Depart Phoenix, N407LM  
1:00p Arrive San Jose

Avis Rental Car to be delivered to San  
Jose Jet Center

HOTEL: Fairmont San Jose  
408-998-1900

**MEL BRASHEARS**

Sunday, November 23, 1997

**MEL BRASHEARS**

Monday, November 24, 1997

7:15a Ron/Rick will pick up MRB at hotel

8:00a- VIDEOCON: Sector EPP re PanAmSat  
9:00a (Frank tied in) B-102 VTC

9:00a- VIDEOCON: Sector EPP re ACeS-II  
10:00a (Frank tied in) B-102 VTC

10:00a- CRSS Briefing  
11:00p B-101 ECR

11:00a- Mission Success meeting w/Leontis  
12:00p B-101 ECR

12:00p- Lunar Prospector Briefing (with  
2:00p lunch)  
B-101 ECR

2:00p  
Ron/Rick will take you to Fairmont

**Ext**

**Arch**

## MEL BRASHEARS

Tuesday, November 25, 1997

7:15a Ron/Rick will pick up MRB at hotel

8:00p- Astrolink Meeting w/Azevedo  
12:00p B-551

12:00p- LUNCH w/John Ramsey  
1:00p John Ramsey's Office

1:00p Ron/Rick will take MRB to hotel

1:30p Personal Appointment

TBD Ron/Rick will bring you back to B-101

4:00p- Palo Alto/LMMS Space & Occupancy  
5:00p Plan (B-255) B-101 ECR

5:00p Ron/Rick will take you to Fairmont

Ext

Arch

## MEL BRASHEARS

Wednesday, November 26, 1997

6:30a Ron/Rick will pick up MRB at hotel

7:00a- VIDEOCON: Sector EPP re Intelligent  
8:00a Library Systems (has foreign  
commercial aspects; Greichen sitting  
in for McKenna) B-102 VTC

8:00a- THAAD Flight 8 Readiness Review  
11:00a w/Coffman B-151 THAAD ECR

11:00a- P-744 briefing and SAC tour  
12:00p B-156E

LUNCH in B-101

12:30p- Meeting re FBM  
1:30p B-101 ECR

1:30p- ETV Interview  
2:00p B-101

2:00p Ron/Rick will take you to Fairmont

**MEL BRASHEARS**

Thursday, November 27, 1997

THANKSGIVING HOLIDAYS

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**MEL BRASHEARS**

Friday, November 28, 1997

THANKSGIVING HOLIDAYS

**MEL BRASHEARS**

Saturday, November 29, 1997

**MEL BRASHEARS**

Sunday, November 30, 1997

10:00a Depart San Jose, N403LM  
1:00p arrive Denver  
1:30p depart Denver  
6:30p Arrive Dulles  
  
5:30p Boston Coach #11300455  
1-800-441-5595

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| <b>Ext</b>  |
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## MEL BRASHEARS

Monday, December 1, 1997

8:00a Corporate Staff Meeting

10:00a- '97 & '98 MICP Objectives  
11:30a w/Albrecht, McKenna, Prestridge etc

12:00p Virnell Bruce re '97 Video and more

1:00p- VIDEOCON: Kistler Pre-Meeting  
1:45p w/Colladay and Albrecht 3 North

1:45p McCloskey Birthday Cake  
Sector Conf. Room

2:00p- VIDEOCON: Sector EPP re ACeS II  
3:00p 2 North

3:00p Sector Staff Meeting

4:00p- VIDEOCON: Sector EPP re Satphone  
5:30p 3 North

5:30p TELECON w/Rainey, Boston Coach  
driver (he'll dial)

5:30p Cesar Pinto

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## MEL BRASHEARS

Tuesday, December 2, 1997

TBD Proton/ASTRA 1G Launch in Baikonur

8:00a Mike Henshaw re CPC (w/Dilal,  
Laurelli, Ken Johnson, Kwiatkowski)  
Sector Conference Room

9:00a Depart Bethesda for NASA HQ (Jack)

10:00a- Sam Venneri re Lunar Prospector  
11:30a NASA HQ, 300 E Street, SW

return to HQ

1:00p- Alex McCloskey re stock options &  
2:00p more

2:00p- Satphone Discussion  
3:00p Sector Conference Room

4:00p- VIDEOCON: Iridium 8 Launch Review  
5:00p 3 North

## MEL BRASHEARS

Wednesday, December 3, 1997

8:00a Leonard Ralston, investigator, re McCloskey clearance

8:30a- Northrop Grumman group re  
11:00a Kistler N3002

11:00a- VIDEOCON: AC-149 Launch Review  
12:00p (with lunch) 3 North

12:00p Depart Bethesda HQ (Henry)  
w/Gerald Musarra

1:00p- Jeff Lang, Deputy USTR 202-395-  
2:00p 5114 w/Gerald Musarra  
Winder Building, Washington DC

2:30p- Under Secretary Pickering  
2:45p 202-647-2471 w/Gerald Musarra  
C Street Entrance, State Dept.

4:00p- Tim Hanneman, TRW  
5:00p

5:00p Year-End Chart Review w/Liz, Mark,  
Frank

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## MEL BRASHEARS

Thursday, December 4, 1997

6:45a Boston Coach #12043153

8:00a Sector EPP re Launch Vehicle  
Strategy

11:00a Sector EPP/Non-GEO Spect. Filing 2N

12:00p TELECON w/Copple (we dial)  
303-254-2040

~12:30p Board Luncheon

1:00p Mike Henshaw

2:00p- Succession Plan Review w/Coffman,  
4:00p Teets, Corlett VDC's Conf. Room

4:30 Boston Coach #12043154 Exclusive  
1-800-441-5595

5:30p- AMACOM reception honoring NRA  
7:00p The University Club  
1135 16th Street NW

7:30p- Landsat 25th Anniversary  
8:15p National Air & Space Museum  
Independence and 6th St. SW



**MEL BRASHEARS**

Friday, December 5, 1997

6:45a Henry will pick you up in Potomac  
8:00a- Charlie Kupperman re 97 Results and  
10:00a 98 Objectives Crystal City

10:30a- Leon Fuerth 202-456-9501  
11:15a w/Gerald Musarra OEOB

Return to HQ

12:00p- Lunch with Strategy Advisory Council  
1:00p Board Dining Room

1:00p Phil Gould re 1998 Audit Plans

2:00p- MRB Briefing the Strategy Advisory  
3:00p- Council Board Room

3:15p TELECON w/Monnie Bittle (she'll dial)

3:45p Bob Bell

4:00p John Deutch Strategy Meeting SCIF

TBD Boston Coach #\_\_\_\_\_

6:30p- LOCKHEED MARTIN

10:30p CHRISTMAS PARTY

**MEL BRASHEARS**

Saturday, December 6, 1997

TBD Boston Coach #\_\_\_\_\_

7:00p- Air Attache Christmas Party  
11:00p Woodlawn Plantation

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# MEL BRASHEARS

Sunday, December 7, 1997

4:00p-  
7:00p      COFFMAN CHRISTMAS PARTY

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# MEL BRASHEARS

Monday, December 8, 1997

2:33a      Iridium 8 Launch from Taiyuan  
8:00a      Corporate Staff Meeting  
10:00a     Gen. Romm (Israel)  
11:00a     VIDEOCON: Michoud QFR  
  
1:00p-     TELECON re TDRS (CSOC)  
2:00p      Commercialization  
  
2:00p-     Sector All-Hands  
2:30p      Sector Conference Room  
  
2:30        Celso will call  
  
2:50        Alex McCloskey re MICP  
  
3:00p      Sector Staff Meeting  
  
4:00p-     Sector EPPs re PanAmSat and AGRANI  
5:30p      3 North  
  
5:30p      SII Pre-meeting w/Duke, Pool, Egan  
            MRB's office  
  
6:37p      AC-149/Atlas IIAS/Galaxy VIII-i  
PST        launch from Cape

## MEL BRASHEARS

Tuesday, December 9, 1997

6:30a Boston Coach #12093418  
Faulkner Room, Lobby Level  
Lansdowne Conference Resort  
8:00a Coffman  
8:15a Teets  
8:30a Bennett  
8:45a Blackwell  
9:55a Corcoran  
11:30a Narath  
12:40a LUNCH  
1:40p Johnson  
2:50p Brashears  
4:30p Dailey, Kallman  
5:30p Adjourn  
5:15p Boston Coach #12093420

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## MEL BRASHEARS

Wednesday, December 10, 1997

6:30a Boston Coach #12102511  
Faulkner Room, Lobby Level  
Lansdowne Conference Resort  
8:00a DeNEal  
9:00a Duke  
9:30a Dailey  
~10:15a Depart Lansdowne (Jack driving?)  
11:30a- Darleen Druyun  
12:30p Boardroom, Lobby Level  
12:30p Executive Council  
2:30p BREAK  
3:00p Executive Council (continued)  
4:30p Adjourn  
3:00p Boston Coach #12102512

## MEL BRASHEARS

Thursday, December 11, 1997

- 6:30a Boston Coach #12111855
- 7:30a Depart Dulles/Signature, N404LM  
9:00a Arrive Denver
- 10:00a-2:00p Space Imaging Board of Directors  
(w/McKenna) with lunch
- Ride with Frank to Deer Creek
- 3:00p-6:00p Astronautics QFR, Part One  
(Overview)
- 6:00p Boston Coach to Colorado Springs  
Conf. #12113073  
1-800-441-5595

HOTEL: Antlers Doubletree  
4 South Cascade Avenue  
Conf. #466588 or 466706  
719-473-5600  
719-444-0517 fax

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## MEL BRASHEARS

Friday, December 12, 1997

- 8:00a Don Dandurand will pick you up
- 8:30a Col. Painter (lead on Global  
Partnering)
- 9:00a-11:00a Briefing to U.S. Space Command
- ~11:30a Meeting with Bill Knudsen, U.S. Space  
Foundation (Dandurand working)
- Dandurand will take you to airport
- 1:30p Depart Denver/Centennial, N404LM  
FBO: AMR Combs, 303-790-2575
- 6:30p Arrive Dulles
- 6:00p Boston Coach #12121647

**MEL BRASHEARS**

Saturday, December 13, 1997

**MEL BRASHEARS**

Sunday, December 14, 1997

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## MEL BRASHEARS

Monday, December 15, 1997

8:00a Corporate Staff Meeting

9:30a Virnell Bruce re Exec. Council

10:00a-11:00a Athena Technical Briefing  
3 North

11:00a-12:00p VIDEOCON: Sector EPP re ANIK-F  
2 North

12:00p-1:00p VIDEOCON: Sector EPP re ACeS 2  
2 North

1:00p-5:00p Executive Council  
VDC's Conference Room

Depart office for home

6:00p Boston Coach #12152025

7:00p Depart Dulles, N404LM w/dinner  
(FBO: Signature 703-661-0031)

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## MEL BRASHEARS

Tuesday, December 16, 1997

7:30a Arrive London/Stansted Airport  
(FBO: Universal 44-127-968-0349)

HOTEL: 4 Seasons Hotel  
Hamilton Place  
44-171-499-0888  
44-171-493-1895 fax

12:30p Depart Hotel

1:00p SES Meeting LM International

4:00p Internal LMI Meeting LM Int'l

5:10p Depart for Claridges Hotel

5:30p LMI Meeting Claridges Hotel

8:00p Dinner Claridges Hotel

~9:00p Return to 4 Seasons Hotel

## MEL BRASHEARS

Wednesday, December 17, 1997

7:20a Depart Hotel

?? LMI meeting w/IK Reps  
Lockheed Martin International

?? LMI meeting to review SES and IK  
issues LM International

?? Meeting with Stopps & Neese  
LM International

1:00p Depart London/Stansted, N404LM w/  
dinner  
(FBO: Universal 44-127-968-0349)

4:15p Arrive Dulles

3:45p Boston Coach #12171317 Exclusive  
(reservation modified by Pauline)  
1-800-441-5595

7:00p Dinner at the Indian Embassy  
2700 Macomb Street, NW  
202-939-7010

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## MEL BRASHEARS

Thursday, December 18, 1997

9:00a Alex McCloskey re 4:00 meeting

9:15a Bob Bell will call you

9:30a- VIDEOCON: Athena baseline review,  
12:00p followed by Athena/Lunar Prospector  
launch review 3 North

12:00p LUNCH interview w/Wall Street  
Journal (w/Chip Manor and Virnell)  
MRB's conference room

1:00p- VIDEOCON: PLV Launch Review  
1:45p 2 North

1:45p Mark/Frank/Alex/Liz prep mtg.  
2:15p for MICP Mtg. w/Vance at 4:00p

2:15p VIDEOCON: Sector EPP re Titan 40  
4:00p Vehicle 3 North

4:00p- Space Sector Company Ratings for  
5:00p MICP w/Coffman and Teets  
VDC's Conference Room

5:00p Meet with delegation from India  
(per Burgio). Sector Conf. Room

## MEL BRASHEARS

Friday, December 19, 1997

6:45a Henry will pick you up in Potomac  
8:00a- NASA HQ Visit re Lunar Prospector  
9:30a 300 E Street SW, 5th Floor MIC  
202-358-0876 (Jane)  
Henry will bring you back to Bethesda

10:00a- Status on A.F. Negotiations and Issues  
12:00p on EELV N3002

12:00p LUNCH w/Mr. Whalen (per Beitchman)

1:00p- LV Stratetgy meeting w/Colladay and  
3:30p MacLauchlan N3002

TBD Sign Astrolink Application

TBD Sign UMDC document

4:30p- Coffman re Alewine w/Montague,  
5:30p Dailey, Bennett, Teets

6:00p Boston Coach #12191787

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## MEL BRASHEARS

Saturday, December 20, 1997

8:16a Iridium 9 Launch from VAFB  
EST

9:00a Boston Coach #12200563

10:00a Depart Dulles, N403LM  
12:30p Arrive San Jose

Avis Rent-A-Car #47063695USO

4:11p Intelsat 804 Launch from Kourou  
PST

Fairmont Hotel  
Conf. #95062513  
408-998-1900  
408-287-1648 fax



# MEL BRASHEARS

Sunday, December 21, 1997

# MEL BRASHEARS

Monday, December 22, 1997

7:00a Ron/Rick will pick you up

8:00a- LMT QFR  
4:00p B-101 ECR

3:17p Launch of Proton/Asiasat-3 from  
PST Baikonur

4:00p- Astrolink Funding  
5:00p B-101 ECR

5:00p- LMMS QFR begins  
6:15p B-101 ECR

6:15p Ron/Rick will take you to Fairmont

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Arch

**MEL BRASHEARS**

Tuesday, December 23, 1997

- 7:00a Ron/Rick will pick you up
- 8:00a- LMMS QFR
- 11:30a B-101 ECR
- TBD Lunch
- 1:00p Staff Plane Departs
- 1:00p- VIDEOCON re Shuttle Tiles w/Teets,
- 2:00p O'Neill, Michoud B-102 VTC
- 2:00p Henshaw re FBM Raw Stock
- 2:30p Henshaw re Echostar 103 & 104  
Overheat
- 3:00p Henshaw re Seeker 9 Primary and  
Secondary Issue
- 3:30p Ron/Rick will take you to appointment
- 3:45p Dr. Gordon

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**MEL BRASHEARS**

Wednesday, December 24, 1997

HOLIDAY

**MEL BRASHEARS**

Thursday, December 25, 1997

HOLIDAY

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**MEL BRASHEARS**

Friday, December 26, 1997

HOLIDAY

**MEL BRASHEARS**

Saturday, December 27, 1997

(Ron/Rick will return Avis car to San Jose Jet Center)

TBD Ron/Rick will pick you up and take you to SFO

8:00a Depart SFO, United #52 (breakfast)

3:43p Arrive Dulles

United: 1-800-241-6522

Boston Coach #12270228

1-800-441-5595

They will meet you at baggage claim

**MEL BRASHEARS**

Sunday, December 28, 1997

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**MEL BRASHEARS**

Monday, December 29, 1997

**MEL BRASHEARS**

Tuesday, December 30, 1997

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**MEL BRASHEARS**

Wednesday, December 31, 1997

**MEL BRASHEARS**

Thursday, January 1, 1998

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**MEL BRASHEARS**

Friday, January 2, 1998

**MEL BRASHEARS**

Saturday, January 3, 1998

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# MEL BRASHEARS

Sunday, January 4, 1998

# MEL BRASHEARS

Monday, January 5, 1998

6:45a Boston Coach #01050311  
8:00a Corporate Staff Meeting  
10:00a Alex McCloskey re misc.  
  
11:00a Mark Albrecht re Off-Site attendees  
  
12:00p LUNCH w/Frank McKenna re misc.  
  
1:00p- Pete Teets re Shuttle Tiles  
5:00p Teets' Conference Room  
(You'll have to leave this meeting by  
4:00p if launch is still a go)  
  
4:00p Boston Coach #01050312  
  
5:00p Depart Dulles, N404LM (dinner)  
6:45p Arrive Titusville  
  
8:32p Athena/Lunar Prospector Launch  
from the Cape  
  
~9:30p Depart Titusville (snack)  
11:15p Arrive Dulles  
  
10:45p Boston Coach #01050313  
1-800-441-5595

Ext

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## MEL BRASHEARS

Tuesday, January 6, 1998

7:00a Boston Coach #01060858  
7:15a Continental Breakfast  
8:00a Kick-Off/Keynote (Teets)  
8:45a SPIP & ERP (Cleveland)  
9:45a BREAK  
10:15a Capture Block (Manuel, Trice, panel)  
11:45a LUNCH  
12:45p Human Resources (Corlett)  
1:30p Design, Development & Produce Block  
(Ballhaus, more)  
3:30p BREAK  
3:50p Design, Development (continued)  
4:30p Boston Coach #01060859  
Ritz to Dulles  
5:15p Depart Dulles, N404 (w/dinner)  
7:00p Arrive Titusville  
9:28p Athena/Lunar Prospector Launch  
10:15p Depart Titusville, N404 (snack)  
12:00p Arrive Dulles  
11:30p Boston Coach #01062425  
1-800-441-5595

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## MEL BRASHEARS

Wednesday, January 7, 1998

7:00a Boston Coach #01070819  
7:15a Continental Breakfast  
8:00a Program Management Panel (O'Neill)  
9:30a Business Process & Infrastructures  
Block (DeMayo)  
9:35a Single Proc. Initiative (Kuzemka et al)  
10:15a BREAK  
10:30a Infrastructure Block - Finance, Cash  
Flow (Kallman et al)  
11:20a Infrastructure Block - Material/Sub-  
contracting Panel (Lileikis)  
12:00p Sector EPP re GOES BAFO (w/lunch)  
Consulate Room  
1:15p Infrastructure Block (continued)  
2:15p BREAK  
2:30p Wrap-Up Panel (Teets moderating)  
3:45p Concluding Comments (Teets/  
Coffman)  
4:00p Post Meeting (informal get-together)  
5:00p Astrolink meeting  
Consulate Room  
6:30p Boston Coach #01070820

**MEL BRASHEARS**

Thursday, January 8, 1998

7:00a Boston Coach #01080674

7:30a Quindrid Godden re clearance

8:00a- CAIV Trade Review  
11:00a Flint Hill Office, Fairfax  
3201 Jermantown Road

10:45a Boston Coach #01081372

12:00p- CSOC Strategy Meeting (w/lunch)  
1:00p Sector Conference Room

1:00p- VIDEOCON: MSLS Launch Review  
2:00p AND Launch Vehicle bid w/LMMS  
3 North

2:00p Myles Crandall re RLV offer

2:15p GOES Follow-On Meeting

3:00p- Pete Teets re LMT Strategy N3002  
5:00p

5:30p Boston Coach #01080675

**Ext****Arch****MEL BRASHEARS**

Friday, January 9, 1998

8:00a EIS coming to your home re ISDN and  
modem lines

9:00a- Corporate EPP re GOES BAFO  
10:00a (DO YOU NEED TO ATTEND?)

**MEL BRASHEARS**

Saturday, January 10, 1998

**MEL BRASHEARS**

Sunday, January 11, 1998

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**MEL BRASHEARS**

Monday, January 12, 1998

8:00a Corporate Staff Meeting  
 10:00a Miguel Valero (per Alex)  
 10:45a Frank McKenna  
 11:00a Celso Azevedo re Finalizing Budget  
 11:30a LUNCH w/Alex McCloskey  
 12:15p TELECON w/Evelyn Romero re Bailey  
 12:30p Ron Paulson re Manassas MOU

1:00p Marguerita Dilley (per Alex)

2:00p Mark Albrecht & Frank McKenna

2:30p Paul George (per Corlett)  
 first office around corner from Vance

3:00p Sector Staff Meeting

~4:00p McCloskey re Salary Board Cases  
 ~4:00p O'Neill re NRO issue

4:15p TELECON w/Monnie Bittle

4:30p Cesar Pinto re file management issues

4:45p Vance Coffman re Kier meeting

**Ext****Arch****MEL BRASHEARS**

Tuesday, January 13, 1998

8:00a-9:00a Premeeting on RLV w/Colladay et al  
 Sector Conference Room

9:00a-10:00a Paul Wendorff demo  
 3 North VTC

10:30a TELECON w/Joan Cox re year 2000  
 (we dial - 8-32-31048)

10:45a TELECON w/George Speake (he'll dial)

11:00a TELECON w/Bob Bell  
 (we dial - 410-544-4445)

11:15a Claude Burgio

12:00p-2:00p VIDEOCON: QPR Dry Run (w/lunch)  
 2 North

2:00p-4:00p RLV Meeting w/Blackwell et al  
 Aeronautics Conference Room

4:00p Mark Miller re Exchange error msgs

~4:30p TELECON w/Jack Borsting (he'll dial)

## MEL BRASHEARS

Wednesday, January 14, 1998

- 8:00a VIDEOCON: Sector EPP re HispaSat  
3 North
- 8:30a- Sector EPP re Integrated Launch  
10:00a Strategy Sector Conf. Room
- 10:00a- Executive Council  
3:00p
- 3:00p- Web Cell Investment Opportunity  
5:00p w/Celso & Grant (Albrecht, McKenna)  
Sector Conference Room
- 5:00p Bob Fuhrman re update on DSP and  
more
- 5:30p Classified Settlements meeting w/  
Marsh, McKenna, Colladay,  
MacLauchlan SCIF
- 6:30p Boston Coach #01143779

Ext

Arch

## MEL BRASHEARS

Thursday, January 15, 1998

- 8:30a Mark Albrecht to review Board  
Charts  
& prebrief on Norwegian visitor
- 9:30a Pre-meeting for 10:00 telecon  
w/Ryan and McKenna (maybe Randa)
- 10:00a John Raitt Telecon (per Jim Ryan)  
w/McKenna (we dial: 312-621-0858)
- 11:00a Virnell Bruce re "see me's"
- 12:00p- LUNCH w/Bill Burdeshaw  
1:30p Private Dining Room #2
- 1:30p- Paul Sorenson, Norway Space Center  
2:00p (w/Albrecht)
- 2:00p- VIDEOCON: LMA Variable Pay  
3:00p 2 North
- 4:00p Bob Dumais interview
- 8:39p MSLS Launch from VAFB  
9:00p PLV Launch KMR

**MEL BRASHEARS**

Friday, January 16, 1998

11:30a Regina Hitchery interview  
(per Corlett)

3:15p- VIDEOCON: Shuttle Tile meeting w/  
5:15p Teets 2 North

Ext

Arch

**MEL BRASHEARS**

Saturday, January 17, 1998

## MEL BRASHEARS

Sunday, January 18, 1998

## MEL BRASHEARS

Monday, January 19, 1998

8:00a Corporate Staff Meeting

10:00a Claude Burgio re various items

10:30a- VIDEOCON: QPR w/Pete Teets  
12:00p 2 North

12:00p- Yoel Gat, Gilat Satellite  
1:30p Private Dining Room #2

1:30p- VIDEOCON with LMIRIS and Sunnyvale  
3:00p re THAAD 3 North

3:00p- Sector Staff Meeting  
4:30p

4:30p- TELECON w/Celso Azevedo and David  
5:00p Mallof re Webcel (we dial)  
Azevedo: 8-408-543-3040  
Mallof: 8-202-466-7601

Ext

Arch

## MEL BRASHEARS

Tuesday, January 20, 1998

8:00a Mark Albrecht re Moonlink  
8:30a Virnell Bruce re videos and speaking  
9:30a Dennis Deel  
10:00a VIDEOCON: AC-109 Launch Review  
11:30a TELECON w/Beitchman re LMI Budget  
Material for Board Meeting (he'll dial)  
12:00p LUNCH w/McKenna and Hardin re 10K  
1:00p- McCloskey & McKenna re Sector  
2:00p Headcount and Budget  
2:00p- VIDEOCON re Variable Pay  
3:00p w/Teets, Colladay et al 2 North  
3:00p Virnell Bruce  
5:15p Boston Coach #01202312  
6:00p Dinner at Roof Terrace  
(have driver drop you at second  
entrance, take elevator to roof)  
7:30p Opera at Kennedy Center  
10:00p Boston Coach #01202319

Ext

Arch

## MEL BRASHEARS

Wednesday, January 21, 1998

8:30a Alex McCloskey re Comp. Issues  
9:00a- Joe Fuller, FUTRON  
10:00a  
10:00a Board presentation run-through  
Board Room (w/Roger Isabelle)  
11:30a- TELECON w/Douglas Patino  
12:00p (we dial - 562-985-2542)  
12:00p- LUNCH w/Micky Blackwell  
1:00p his office  
1:00p- CAIV Meeting w/Marsh, Dietz, et al  
5:00p SCIF



**MEL BRASHEARS**

Thursday, January 22, 1998

6:45a Boston Coach #01222742

8:00a- VIDEOCON w/Charlie Lloyd & Ray  
9:00a Colladay re ILS/LKE Board issues 3N

10:00a- Sector EPP re INX (Motorola bus)  
10:45a Place TBD

11:45a MRB Presenting at LM Board meeting  
~12:15p Board Lunch

1:30p- VIDEOCON: Sector EPP re Echostar  
2:30p 2 North

2:30p- VIDEOCON: Sector EPP re Skynet 5  
3:30p 2 North

4:00p Boston Coach #01222850

5:00p Depart Dulles, N404LM (dinner)  
6:45p Arrive Titusville  
9:43p Launch of STS-89/Endeavor from KSC  
10:30p Depart Titusville  
12:15a Arrive Dulles

12:00n Boston Coach #01222855

Ext

Arch

**MEL BRASHEARS**

Friday, January 23, 1998

10:00a VIDEOCON: Inmarsat 3 PLRR 3South

10:45a Ron Paulson re Manassas MOU

11:00a TELECON w/Tom Marsh re MICP  
(we dial)

11:00a- LUNCH w/Pinto & Lombardi re HQ  
1:00p Infrastructure Management Status

1:00p Monnie Bittle

2:00p Joan Cox re IT Standards & Update

~3:00p Distribute MICP Checks  
~3:00p Charlie Kupperman in person  
~3:00p Call Don Latham 703-391-2281

3:30p Virnell Bruce re Scottsdale Video

~3:45p Ron Paul re MICP Check

**MEL BRASHEARS**

Saturday, January 24, 1998

**MEL BRASHEARS**

Sunday, January 25, 1998

Ext

Arch

## MEL BRASHEARS

Monday, January 26, 1998

8:00a Corporate Staff Meeting

10:00a Stephan Guerin (per Alex)

11:00a- VIDEOCON: Sector EPP re Inmarsat  
12:00p Horizons 3 North

12:00p- Corporate EPP re Integrated Launch  
4:00p Strategy N3002

4:00p- X-33/RLV Pre-meeting with Coffman  
5:00p and Teets VDC's Conf. Room

5:00p George Speake

Ext

Arch

## MEL BRASHEARS

Tuesday, January 27, 1998

7:30a Mal O'Neill re "see me's"

8:00a- Pre-Meeting for the LMT Strategy  
11:00a meeting on Wednesday 1/28 N3068

12:00p- LUNCH w/Paul Wendorff, Reality  
1:00p Interactive

1:00p Brien Morgan (per Alex)

1:45p Celso Azevedo

2:00p Al Myers, Northrop Grumman

2:15p '98 Audit Plans w/Gould & McKenna

3:00p Boston Coach Exclusive #01273376

4:00p Gen. Cosumano (CUZ-me-no)  
1725 Jefferson Davis Highway  
Fifth Floor (clearance good)  
Alison Fortier meeting you in lobby at  
3:45pm

Boston Coach to Potomac

## MEL BRASHEARS

Wednesday, January 28, 1998

6:30a Boston Coach #01282523

7:00a Micky Blackwell, Tysons Ritz

8:00a- RLV CEO Meeting  
12:00p Ritz Tysons Corner

11:00a Boston Coach #01282526

Lunch will be waiting for you in your office

1:00p- LMT Strategy Meeting w/Coffman,  
5:00p Teets et al VDC's Conf. Room

Ext

Arch

## MEL BRASHEARS

Thursday, January 29, 1998

6:45a Boston Coach Exclusive #01292299  
7:45a Mel to Office, then Vicki Potomac-IAD  
8:00a Monnie Bittle  
9:00a Alex McCloskey re Exec Recruitment  
9:30a Iridium 10 PLRR (Mal O'Neill) 3N  
10:00a TELECON w/John Copple re SII Board Meeting (we dial: 303-254-2040)  
10:30a Sector EPP on Agrani ROM 3 North  
11:00a Boston Coach #01292300  
1:08p Launch of AC-109 Atlas IIA  
12:00p Depart Dulles/Signature, N90LC (lunch served)  
2:00p Arrive West Palm Beach (ground trans. arranged by Tammy)  
3:00p- Meeting with Gennady Kudryavtsev  
4:30p  
7:00p Meet in lobby for minivans  
7:30p LMI Board Dinner (business attire) Morton's  
HOTEL: 4 Seasons Ocean Grand Hotel  
2800 S Ocean Blvd  
Palm Beach FL  
561-582-2800  
561-547-1374 fax

## MEL BRASHEARS

Friday, January 30, 1998

7:00a- LMI Executive Breakfast  
7:45a Phipps Room

8:00a- LMI Board Meeting (business attire)  
1:00p Royal Poinciana I Room

1:30p Optional Airboat tour of Everglades  
(casual attire)

6:30p Meet in lobby

ILS/LKE & LMI Joint Dinner  
(casual attire)

7:00p Cocktails  
7:30p Dinner  
Ragtops

Ext

Arch

## MEL BRASHEARS

Saturday, January 31, 1998

8:00a- ILS/LKE Board Meeting (business  
1:30p attire) Royal Poinciana I Room

10:38a Launch of Iridium-10 at VAFB

2:00p Optional Tennis

6:29p Launch of Inmarsat-3 F5 at Kourou

6:30p Meet in Lobby

~7:00p ILS/LKE Board Dinner  
(business attire)  
Mar-a-Lago Estate

## MEL BRASHEARS

Sunday, February 1, 1998

9:00a Depart Palm Beach, N403LM  
(breakfast served)  
11:00a Arrive Dulles/Signature  
10:45a Boston Coach #02010945

Ext

Arch

## MEL BRASHEARS

Monday, February 2, 1998

6:45a Boston Coach #02021107  
8:00a Corporate Staff Meeting  
10:00a X-33 meeting w/Crandall, McKenna,  
Albrecht, McCloskey  
11:00a- Executive Recruitment meeting  
11:45a w/Teets and McCloskey  
PBT's Conference Room  
12:00p Boston Coach #02021108  
1:00p Depart Dulles, N403LM  
(w/McKenna)  
3:30p Arrive Sunnyvale  
  
Ron/Rick will pick you up

HOTEL: Fairmont San Jose  
Conf. #26630  
408-998-1900

## MEL BRASHEARS

Tuesday, February 3, 1998

- 6:30a Ron/Rick will pick you up
- 7:00a CRSS Meeting B-102 ECR
- 8:30a-1:00p Space Imaging Board of Directors  
(includes lunch) B-101 ECR
- 1:00p-4:00p Hughes Arbitration Meeting  
B-102 ECR
- 3:29p Inmarsat Launch from Kourou  
Pacific
- 4:00p Ron/Rick will pick you up
- 4:30p Personal appointment

Ext

Arch

## MEL BRASHEARS

Wednesday, February 4, 1998

- MRB to return Avis car to Jet Center
- 10:00a Depart San Jose, N403LM (lunch)
- 1:30p Arrive Kailua-Kona Airport  
FBO: Circle Rainbow 808-329-6966
- Avis Rent-A-Car #02685445US0  
(map is in your travel folder)

HOTEL: Mauna Lani Bay Hotel  
Confirmation #70183  
808-885-6622  
808-881-7000 fax

## MEL BRASHEARS

Thursday, February 5, 1998

9:00a- AEA Committee Meetings  
12:00p Technology & Comms Committee  
meeting in Ballroom 3

Lunch on your own

6:00p- AEA Welcoming Reception  
7:30p Poolside

Ext

Arch

## MEL BRASHEARS

Friday, February 6, 1998

7:30a Continental Breakfast  
Ballroom

8:00a- AEA Board of Directors  
12:15p Ballroom

Lunch on your own

Free afternoon

6:00p- AEA Reception and Luau  
9:30p Poolside



**MEL BRASHEARS**

Saturday, February 7, 1998

5:38a Iridium 10 launch from VAFB  
Hawaii  
time

7:30a Continental Breakfast  
Ballroom

8:00a- AEA Board of Directors  
12:00p Ballroom

Return rental car to airport

1:00p Depart Hawaii, N403LM  
8:00p Arrive San Jose

Ron/Rick will pick you up

HOTEL: Fairmont San Jose  
Conf. #26627  
408-998-1900

Ext  
Arch

**MEL BRASHEARS**

Sunday, February 8, 1998

9:00a Ron/Rick will pick you up

9:45a Depart San Jose, N403LM (lunch)  
M&M Art Johnson will be aboard

5:45p Arrive Dulles

5:15p Boston Coach #02080343

## MEL BRASHEARS

Monday, February 9, 1998

- 8:00a Corporate Staff Meeting
- 11:00a Pete will pick you up at lobby  
and stay with you through 3:00pm
- 12:00p- Customer meeting (with box lunch)  
2:00p 4755 Meadow Wood Lane  
Chantilly VA
- Pete will bring you back to HQ
- 3:00p Sector Staff Meeting
- 4:00p Alex McCloskey
- 4:30p- VIDEOCON: Sector EPP re GECsat  
5:30p (due date is 2/10) 3 North

Ext

Arch

## MEL BRASHEARS

Tuesday, February 10, 1998

- 6:45a Pete will pick you up in Potomac
- 7:15a Meet Charlie Kupperman in lobby
- 8:00a Breakfast Speaker at FAA Conf.  
Key Bridge Marriott
- 11:00a Dry Run for LMT Strategy Follow-Up  
Sector Conf. Room
- 12:00p LUNCH w/Joan Cox
- 1:00p- VIDEOCON: Sector EPP on EELV Model  
3:00p Contract 3 South
- 3:00p Sam Araki
- 3:30p VIDEOCON: Hughes/Loral Issue  
3 South
- 4:30p Boston Coach Exclusive #02101605  
to home/to Corcoran/to home
- 7:00p- U.S.-Russia Business Council  
10:00p Gala Dinner Honoring Al Gore  
(Business attire w/spouses)  
Corcoran Art Gallery  
500 17th Street NW

## MEL BRASHEARS

Wednesday, February 11, 1998

- 7:15a Breakfast w/Burdeshaw and Welch  
Private Dining Room #1
- 8:30a Chris Tai (per Alex)
- 9:00a Wendy Hagen & Liz Hall re Best Pract.
- 9:30a TELECON w/John Deutch  
(we dial: 617-253-1479)
- 10:00a Pete will pick you up at lobby  
stay with you through day
- 10:30a Meet Kupperman at River Entrance
- 11:00a- General Lyles, BMDO, one-on-one
- 12:00p River Entrance 703-693-3025
- 12:00p Lunch at Pentagon w/Kupperman
- 2:00p Meet Albrecht in NASA lobby
- 2:30p Meeting w/Goldin, NASA HQ  
300 E Street SW 202-358-1010
- ~3:30p Pete will bring you back to HQ
- 4:30p Tom Marsh (tentative)  
we need to call him first

Ext

Arch

## MEL BRASHEARS

Thursday, February 12, 1998

- 6:00a Boston Coach #02122032
- BMDO CAIV Workshop  
Howell Auditorium, Bldg. 226  
Defense Systems Mgmt College  
Ft. Belvoir, Virginia
- 7:00a Check-In: \$20.00 fee due at door
- 7:30a Meeting Objectives (Gen. Lyles)
- 7:45a Keynote Address (David  
Schwendeman, Boeing)
- 8:15a Panel (Chaired by Lyles)
- 10:30a BMDO Presentation (Bruce Pierce)
- 11:00a LUNCH at NCO Club (Longuemare)
- ~12:30p Depart DSMC (transportation TBD)
- 2:00p Meeting in Bethesda SCIF
- ~3:00p- Frank McKenna re 98-99 Financial  
3:30p Objectives (response to Teets)

**MEL BRASHEARS**

Friday, February 13, 1998

~9:31a Iridium 10 Launch at VAFB

out all day

**MEL BRASHEARS**

Saturday, February 14, 1998

Ext

Arch

**MEL BRASHEARS**

Sunday, February 15, 1998

**MEL BRASHEARS**

Monday, February 16, 1998

- 8:00a Corporate Staff Meeting
- 10:00a- Executive Council  
3:00p VDC's Conference Room
- 3:00p- Sector Staff Meeting  
4:00p
- ~4:00p Sr. Mgmt. Off-Site Chart Review  
w/Virnell, Mark, Frank
- 4:30p- VIDEOCON: Sector EPP on Agrani  
5:30p 3 North
- 5:30p Follow-On meeting in SCIF

**Ext**

**Arch**

## MEL BRASHEARS

Tuesday, February 17, 1998

6:30a Boston Coach Exclusive #02172249  
7:30a Dave Kier  
9:00a Kistler Meeting Sector Conf. Room  
10:30a Prep meeting for 11:00 telecon  
11:00a TELECON w/Brinson Partners  
11:45a Scottsdale Chart Review  
  
12:00p TELECON w/Jack Welch (we dial)  
12:15p LUNCH w/Alex McCloskey  
12:45p TELECON w/George Tremain (see fax)  
1:00p Mike Coats re GOES Debrief N3068  
2:00p Tom Marsh  
3:00p Meeting re Hughes/Loral w/Colladay,  
Kramer, Lloyd, Smith (more?)  
4:00p Jupiter Meeting VDC's office  
4:30p Boston Coach Exclusive #02172160  
7:00p- LMC Elected Officers Retirement  
9:30p Reception & Dinner BLACK TIE  
Willard Hotel

Ext

Arch

## MEL BRASHEARS

Wednesday, February 18, 1998

6:45a Boston Coach #02181630  
8:58a Iridium 10 Launch  
9:00a- VIDEOCON: THAAD Dry Run and  
12:00p Seeker Action Items Follow-Up 2 No.  
  
12:00p- LUNCH w/Bob Helm, NG  
1:30p Private Dining Room #1  
1:30p LMT Chart Review w/Albrecht  
2:30p TELECON w/Mike Mazaika (he'll dial)  
3:00p- VIDEOCON: Sector EPP on Echostar  
4:00p 5 and 6 3 North  
4:00p- VIDEOCON: Sector EPP on JCsat  
5:00p 3 North  
5:30p Boston Coach Exclusive #02181631  
6:30p DINNER  
Metropolitan Club  
1700 H Street NW

## MEL BRASHEARS

Thursday, February 19, 1998

7:15a Henry will pick you up at home  
8:00a Meet Charlie K. at River Entrance  
8:30a Darleen Druyun re EELV  
  
10:00a Wendy Hagen re Ad Changes  
  
10:15a Sr. Mgmt. Off-Site Chart Review  
  
11:00a Boston Coach #02191368  
  
12:00p Depart Dulles, N90LC (lunch)  
w/Albrecht & Dailey  
2:00p Arrive Houston/Ellington Field  
FBO: Southwest  
to hotel to check-in  
  
3:30p Depart Hotel (towncar or van)  
  
4:00p George Abbey (281) 483-5309  
  
7:15p Depart Hotel (van)  
7:30p USA Board Dinner Perry's Grill

HOTEL: Homewood Suites  
Conf. #83546552  
281-486-7677

Ext

Arch

## MEL BRASHEARS

Friday, February 20, 1998

7:30a Van will pick you up at hotel  
  
8:00a-3:00p USA Advisory Board Meeting  
USA Offices, 6th Floor  
1150 Gemini, Houston TX  
281-212-6255  
  
3:30p Depart Houston, N90LC (dinner)  
w/Dailey, Albrecht, Don Fuqua  
7:30p Arrive Dulles  
  
7:00p Boston Coach #02201213

**MEL BRASHEARS**

Saturday, February 21, 1998

**MEL BRASHEARS**

Sunday, February 22, 1998

11:00a Tennis w/Ballhaus

Ext

Arch



**MEL BRASHEARS**

Monday, February 23, 1998

8:00a Corporate Staff meeting

10:00a- LMT Strategy Pre-Meeting  
11:00a Sector Conference Room

11:00a- Barbara Slayton, NG  
11:30a (per Alex)

11:30a- Bill Kincaid re New Roles for Brian  
12:00p

12:00p- LUNCH w/Tom Moorman  
1:30p Private Dining Room #2

1:30p- LMT Strategy Meeting  
5:30p Sector Conference Room

5:30p- Dry Run for Win/Loss meeting  
6:30p

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**MEL BRASHEARS**

Tuesday, February 24, 1998

8:00a Win/Loss Dry Run

Kupperman '97 Report (continued)  
8:30a- N3002  
10:00a

Sector EPP on NMD  
10:00a- Sector Conference Room  
11:00a

VIDEOCON: Intelsat 806 Launch  
11:00a- Review (w/lunch) 3 North  
12:00p

VIDEOCON: AC-151 Launch Review  
12:00p- 3 North  
1:30p

Steve Smith re Hughes Arbitration  
1:30p

VIDEOCON: THAAD Review  
2:00p- w/Coffman 2 North  
5:00p

Final Run-Through for Win/Loss  
5:00p meeting

Sector EPP on Agrani  
5:30p Sector Conference Room

## MEL BRASHEARS

Wednesday, February 25, 1998

- 8:00a- Win/Loss Record meeting w/Coffman,  
9:00a Teets, Duke, Albrecht, McKenna  
VDC's Conference Room
- 9:15a TELECON w/Buzz Beitchman re BODs  
(TENTATIVE)
- 9:30a Linda Hassler re Performance  
Appraisal Review (per Alex)
- 10:00a- TELECON w/Space Imaging re  
11:00a Financials (they call)
- 11:00a- Corporate EPP re Agrani  
12:00p N3002
- 1:00p Alex McCloskey re miscellaneous
- 2:00p TELECON w/Miriam Buzy  
(we dial: 408-543-3211)
- 2:30p TELECON w/Ray Colladay re ILS BOD  
(we dial)
- 3:00p Glen Almond and Matt Kellermann re  
new computer
- 3:30p Virnell/Wendy re: Focus Advertising

Ext

Arch

## MEL BRASHEARS

Thursday, February 26, 1998

- 8:30a- Chart Review for Scottsdale Sr.  
9:30a Management Conference w/Virnell,  
Mark, Frank
- 10:00a- Hughes Status VTC (2N) w/Denver  
11:30a Colladay/MacLauchlan/Kramer  
McKenna/Smith
- 3:30p Al Sherman re Systems Engineering
- 4:00p- Management Teleconference  
5:00p Sector Conference Room

**MEL BRASHEARS**

Friday, February 27, 1998

- 9:00a Corporate Review: NMD BAFO
- 10:00a Intellectual Property & Licensing  
w/S. Smith, Virnell Bruce, Pat Hogan
- 11:00a Myles Crandall re VentureStar
- 1:00p 98 Audit Plan w/Gould & McKenna
- 2:00p Ron Paulson re ADO Transfer
- 2:30p THADD w/Frank/Mal/Mark
- 3:30p TELECON w/Paul Smith, USA  
(we dial: 281-212-6010)
- 4:00p- VIDEOCON: BAC-0100 Info Review  
5:00p (Denver program--see McKenna if you  
have questions) 3 South
- 5:00p TELECON w/John McLuckey, Boeing  
(we dial: 562-797-5630)
- 6:56p Atlas/Intelsat 806 launch at Cape

**Ext****Arch****MEL BRASHEARS**

Saturday, February 28, 1998

**MEL BRASHEARS**

Sunday, March 1, 1998

**MEL BRASHEARS**

Monday, March 2, 1998

8:30a Report to Courthouse, Rockville

JURY DUTY

8:00a Corporate Staff meeting  
(Frank McKenna will sub)

~9:30a Little LEO meeting w/VDC, PBT  
(McKenna will sub)

1:00p- NRO Meeting on Commercial Remote  
4:00p Sensing (Tom Marsh will sub)

2:00p TELECON w/Colladay (we dial)

2:15p TELECON w/Henshaw (they dial)

**Ext**

**Arch**

**MEL BRASHEARS**

Tuesday, March 3, 1998

8:00a John Cople

9:00a- BAC-0100 Meeting  
11:00a SCIF

11:00a Tom Marsh re follow-up  
12:00p SCIF

12:00p Celso w/lunch  
1:00p

1:30p- Strategic Plan Execution meeting w/  
2:30p Frank et al

3:00p TELECON w/Joan Cox and Mal O'Neill  
(she'll dial)

3:30p Agrani EPP N3002

4:00p ACeS Letter meeting

4:30p Hironori Aihara, Mitsubishi  
Sector Conference Room

Ext

Arch

**MEL BRASHEARS**

Wednesday, March 4, 1998

6:45a Boston Coach #03043015 pick-up  
from home to Corp. H/Q (waiting)

8:30a Boston Coach to Marriott Pooks Hill

9:00a- Kick-Off Strategic Plan Meeting  
10:00a Bethesda Marriott

1:00p ACeS & Agrani (Sector Conf. Rm)

2:00p- Executive Council (Joe Cleveland)  
5:00p VDC's Conference Room

5:30p Boston Coach Exclusive #03043024  
H/Q to Folger Theatre

Satellite Industry Assn. Leadership  
Dinner (no spouses) w/G. Musarra  
Folger, 201 E. Capitol St. SE

6:30p reception  
7:30p dinner

**MEL BRASHEARS**

Thursday, March 5, 1998

- 6:45a Boston Coach #03052908
- 8:00a Alex McCloskey re USA staffing
- 2:30p Pre-meeting for 3:00 telecon  
w/Gerald Musarra
- 3:00p- TELECON re WRC Frequency Issues  
4:00p w/John Connelly, Hubbard, Dorfman  
904-779-4739 Access No: 2811806  
Chairperson: John Connelly
- 4:00p Drive your car home
- 5:30p Boston Coach Exclusive #03052203  
pick up from home
- 6:00p McFall Retirement  
Ritz Pentagon City

**Ext****Arch****MEL BRASHEARS**

Friday, March 6, 1998

- 6:45a Boston Coach #03061005
- 8:30a Frank McKenna Re: Astrolink Int'l.
- 10:00a Commercial AOD (3N VTC)
- 10:30a
- 10:30a ABL (3NVTC)
- 11:00a
- 11:00a Boston Coach for Vicki #03060991
- 11:30a Boston Coach for Mel
- 12:30p Depart Dulles, N90LC (lunch)  
w/Albrechts, Camardos, Honeycutts
- 2:30p Arrive Houston
- 2:00p Boston Coaches #03060994 & 0995
- 6:00p Boston Coaches #03060996 & 1000
- 6:30p Space Center, 1601 NASA Road 1  
George Bush Reception
- 6:30p Silver Moon Cafe
- 7:30p Rotary Reception
- 8:15p Dinner/Program
- 10:00p Boston Coaches #03061001 & 1002
- HOTEL: South Shore Harbor Hotel  
2500 South Shore Boulevard  
Conf. #6323383  
281-334-1000

**MEL BRASHEARS**

Saturday, March 7, 1998

8:15a Boston Coaches #03070399 & 0400

9:00a Depart Houston, N90LC (breakfast)  
w/Albrechts & Camardos

12:30p Arrive Dulles

12:00 Boston Coach #03070401

**MEL BRASHEARS**

Sunday, March 8, 1998

11:30a Tennis

Ext

Arch

## MEL BRASHEARS

Monday, March 9, 1998

8:00a Corporate Staff Meeting

11:45a- Investors Meeting (w/McKenna)  
12:15p ECR

1:00p Sector EPP re AOD ABL 3 North

2:00p Sector All-Hands N3002

2:30p Virnell re: History or Space Review  
Slides N 3046

3:00p Sector Staff meeting

4:00p McKenna & Burgio re ACeS & GE

4:30p- RLV Meeting w/Blackwell, Payton and  
5:30p Austin Blackwell's office

Ext

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## MEL BRASHEARS

Tuesday, March 10, 1998

7:15a Boston Coach #03102819

9500 Godwin Drive, Building 400  
Manassas, Virginia 703-367-5012

8:30a Continental Breakfast

9:00a Kick Off (Hutchinson)

9:30a S&SM Perspective (Brashears)

9:45a Adv Applications (Gianopoulos)

10:30a Space Processing (Estrada et al)

12:30p Lunch

1:30p VLSI Design Approach/Tools (Berger)

2:00p Chip Design Approaches (Yoder)

2:45p STC Technology Overview (Kristoff)

3:15p VPA Concept Overview (Bednash)

3:45p Things to do Short-Term/Long-Term

4:15p ADJOURN

3:00p Boston Coach Exclusive #03102824

~4:30p- Bethesda Marriott (Mark's Off-Site)  
6:00p 5151 Pooks Hill Road, Bethesda



## MEL BRASHEARS

Wednesday, March 11, 1998

- 7:30a Pre-SBIRS continental breakfast
- 8:00a SBIRS Quarterly Review w/Coffman
- 10:00a-11:00a Celso Azevedo re Astrolink  
(w/McKenna, Albrecht, Smith)
- 11:00a Steve Smith & F. McKenna re Hughes
- 11:30-12:30p Claude Burgio & Frank McKenna  
re GE Americom
- 12:45p LUNCH w/Strategic Advisory Council
- 1:30p Virnell Bruce
- 2:00p-4:00p VIDEOCON: ERC "Survey Results"  
w/company presidents 3 North
- 4:00p-5:00p VIDEOCON: AC-135 launch review  
(3/26 launch) 3 North  
(may include EPP re JCSat 7)
- 5:00p-6:00p VIDEOCON: Sector EPP re Skynet 5  
3 North

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## MEL BRASHEARS

Thursday, March 12, 1998

- 6:45a Boston Coach #17002687
- 8:00a International Space Alliance meeting  
w/Teets PBT's office
- 9:00a-11:00a Pre-EELV Meeting w/Colladay,  
Lindsay, etc. N3002
- 1:45p Alex McCloskey
- 2:00p-4:00p ACeS Review w/AI Sherman and Paul  
Mellon Sector Conference Room
- 3:15p Boston Coach Exclusive #03123260
- 4:00p Speaker at LM Technology Symp.
- 6:00p-8:00p Dinner at LM Technology Symposium  
University of Maryland Inn &  
Conference Center  
Univ. Blvd. and Adelphi Road

**MEL BRASHEARS**

Friday, March 13, 1998

8:00a Boston Coach Exclusive #03132763

9:00a Kupperman will meet you at River Ent.

9:30a- EELV CEO meeting w/Darleen Druyun  
11:00a Pentagon (Sunny is cleared for 2  
hours at River Entrance)

12:45p LUNCH w/Jack Roepers (per Alex)

1:00p Dick Larsen

2:00p- VIDEOCON: Kistler Assembly EPP  
3:00p 2 North

3:00p- VIDEOCON: Mars Global Surveyor  
3:30p Status after Delta CDR 2 North

3:30p TELECON w/Joan Cox (she'll dial)

~3:45p TELECON w/Irv Goldstein (he'll dial)

5:00p Boston Coach #03132372

**Ext****Arch****MEL BRASHEARS**

Saturday, March 14, 1998

# MEL BRASHEARS

Sunday, March 15, 1998

TBD

Mars Global Surveyor

# MEL BRASHEARS

Monday, March 16, 1998

- 8:00a Corporate Staff Meeting
- 10:00a-12:00p Claude Burgio & Scott Snyder re Advanced Systems
- 12:00p-1:00p LUNCH w/Claude Burgio & Brad Seibert re Dry Run for 3/18 meeting
- 1:00p-2:00p Brad Seibert & Claude Burgio re Lehman Brothers
- 2:00p VIDEOCON: Iridium 11 & 12 Launch Reviews 3 North
- 3:00p Corporate All-Hands Lower Level
- 4:00p-5:00p Dry Run for Company Strategy meeting re Special Programs SCIF
- 5:00p-5:30p John Dietz re Bundled Bid SCIF
- 4:42p Launch of AC-132 from the Cape

Ext

Arch

## MEL BRASHEARS

Tuesday, March 17, 1998

7:30a Virnell Bruce & Glen Almond re  
Scottsdale presentation N3026  
(on corner near Mal O'Neill's office)

8:00a- Executive Council  
9:00a VDC's Conference Room

1:00p TELECON w/Ray Colladay & Nate  
Lindsay re EELV

1:30p- Special Programs Company Strategic  
5:00p Review w/Coffman, Dailey, Marsh  
SCIF

Ext

Arch

## MEL BRASHEARS

Wednesday, March 18, 1998

9:00a Jack Hugus re Best Practices

9:30a Virnell Bruce

10:00a- VIDEOCON: Sector EPP re INX Launch  
11:00 Vehicle 3 North

11:00a- Pre-Meeting on EELV (w/lunch)  
1:00p Sector Conference Room

1:00p- VIDEOCON: Sector EPP re Motorola  
2:00p INX 3 North

2:00p- Telecommunications Company  
5:00p Strategic Review w/Coffman, Dailey,  
Burgio VDC's office

LEAVE CAR AT OFFICE

6:00p Boston Coach #03182788

**MEL BRASHEARS**

Thursday, March 19, 1998

5:45a Boston Coach Exclusive #03192053

6:30a Meet Jim Laney at River Entrance

7:00a- Darleen Druyun re EELV  
9:00a The Pentagon (River Entrance)  
I've cleared Sunny for 2-hour wait

11:15a Terry Powell re H.R. and F&Rs  
11:45a MRB's office

12:00p EELV N3068  
3:00p

1:00p TELECON w/AI Myers  
(we dial: 310-201-3219)

3:00p- CELSAT meeting w/Dave Otten et al  
4:30p Sector Conference Room

LM Senior Leadership Institute  
Marriott Suites, Bethesda

6:00p Reception  
6:30p Dinner  
7:45p Speak

**Ext****Arch****MEL BRASHEARS**

Friday, March 20, 1998

6:30a Boston Coach Exclusive #03202520

7:30a Breakfast w/General DeKok PDR #2

9:15a Mal, Frank, Mark re THAAD

10:00a- VIDEOCON: Kistler Technical Review  
11:00a w/Colladay, Flora, Kurt Bassett 3N

11:00a LUNCH w/John Copple

12:00p Boston Coach Exclusive #03202521

1:00p Col. McKinney B. Collins' office  
2:00p Darleen Druyun

Goddard Memorial Dinner BLACK TIE  
Washington Hilton Hotel  
1919 Connecticut Avenue NW

6:30p Reception, terrace level  
7:25p Proceed to ballroom  
7:30p Dinner, International Ballroom  
YOU ARE AT TABLE 91  
LMC hospitality suite is in the  
Thoroughbred Room, concourse level

**MEL BRASHEARS**

Saturday, March 21, 1998

**MEL BRASHEARS**

Sunday, March 22, 1998

7:00a Boston Coach #03220482  
8:00a Depart Dulles/Signature, N404  
(breakfast served)  
10:30a Arrive Scottsdale  
1:00p Meet Randy Huff in Arizona Ballroom  
for presentation run-through

7:00p DINNER/Western-style cookout  
Mummy Mountain

HOTEL: Marriott Camelback Inn  
5402 East Lincoln Drive  
Scottsdale AZ 85253  
602-596-7081  
602-596-7036

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|-------------|
| <b>Ext</b>  |
| <b>Arch</b> |

11:41p Launch of Iridium 12 from VAFB  
Mountain

## MEL BRASHEARS

Monday, March 23, 1998

7:00a Breakfast Sonoran Terrace

8:00a Vance Coffman

8:45a Pete Teets

10:00a Marc Bennett

10:45a Vance Coffman

11:30a LUNCH Sonoran Terrace

12:30p Micky Blackwell

1:10p Tom Corcoran

1:50p Bob Stevens

3:00p Art Johnson

3:40p Mel Brashears

7:00p Reception Sonoran Terrace

7:30p Dinner Arizona Ballroom

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## MEL BRASHEARS

Tuesday, March 24, 1998

7:00a Breakfast Sonoran Terrace

Arizona Ballroom

8:00a Dan Goldin

10:00a Jerry Porras, Author

11:00a James Womack, Author

12:00p LUNCH Sonoran Terrace

p.m. Recreational Activities

7:00p Reception Sonoran Terrace

7:30p Dinner Arizona Ballroom

## MEL BRASHEARS

Wednesday, March 25, 1998

7:00a Breakfast Sonoran Terrace

10:01a Iridum 11 Launch from Taiyuan  
Mountain

Arizona Ballroom

8:00a Northrop Grumman Panel

10:15a Pete Teets

11:15a Vance Coffman

12:00p Lunch Sonoran Terrace

12:30p Depart Scottsdale, N404LM  
plane trouble/moved to N90LC  
(lunch served)

8:000p Arrive Dulles

6:30p Boston Coach Exclusive #03250516

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## MEL BRASHEARS

Thursday, March 26, 1998

6:30a Boston Coach #03260838

8:00a- USA Parent Meeting (w/lunch @1130)  
12:00p Skidmore Room, 4th Floor  
LM Crystal City office  
1725 Jefferson Davis Highway  
Arlington VA

12:30p Working Lunch in preparation for  
Druyun meeting  
Board Room, 3rd Floor

1:00p Boston Coach Exclusive #03262490  
Crystal City/Pentagon/home

2:30p- EELV Contractor meeting w/Druyun  
4:00p Pentagon



**MEL BRASHEARS**

Friday, March 27, 1998

- 1:19a Iridium 12 Launch from VAFB
- 8:00a TELECON w/Gen. Tom Moorman  
(we dial: 703-360-8838)
- ~8:20a Frank McKenna re QFR Flight Schedule
- ~8:30a Virnell Bruce (your request)
- 9:30a TELECON w/Bill Burdeshaw  
(we dial: 301-229-5800)
- 10:00a Mal O'Neill re THAAD
- 12:30p- RD-180 Co-Production Meeting w/  
3:30p Colladay et al N3002
- 3:30p- PAC-3 & THAAD meeting w/Teets,  
5:30p Corcoran, Bill Swanson  
PBT's conference room

**Ext****Arch****MEL BRASHEARS**

Saturday, March 28, 1998

# MEL BRASHEARS

Sunday, March 29, 1998

11:30a Tennis w/Ballhaus

# MEL BRASHEARS

Monday, March 30, 1998

6:45a Boston Coach #03301084  
8:00a Corporate Staff meeting  
  
10:00a McCloskey re Succession Plan & more  
  
10:30a TELECON w/Pratt & Whitney and  
Colladay re RD-Amross  
  
11:00a- VIDEOCON: Michoud QFR  
1:00p 3 North  
  
12:30p Boston Coach Vicki #03301085  
1:00p Boston Coach Mel  
  
2:00p Depart Dulles/Signature, N90LC  
(snack served)  
4:30p Arrive San Jose  
( Jet Center: 408-297-7552)

Pick up Avis rental car at Jet Center  
Conf. #08059587US4CH

FAIRMONT HOTEL

Conf. #23840  
408-998-1900  
408-287-1648 fax

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Arch

## MEL BRASHEARS

Tuesday, March 31, 1998

ALL TIMES ARE PACIFIC

7:00a Ron/Rick will pick you up at Fairmont

8:00a- Telecommunications QFR  
6:00p B-551 Main Video Room

6:00p Ron/Rick will take you to Fairmont

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## MEL BRASHEARS

Wednesday, April 1, 1998

ALL TIMES ARE PACIFIC

7:00a Ron/Rick will pick you up at Fairmont

8:00a- Missiles & Space QFR  
4:00p B-101 ECR

4:00p Ron/Rick will take you to Fairmont

6:37p Launch of TRACE from VAFB  
Pacific

6:41p Launch of Iridium 13 from Baikonur  
Pacific

**MEL BRASHEARS**

Thursday, April 2, 1998

6:15a Ron/Rick will take you to airport

7:00a Depart San Jose, N90LC (breakfast)  
10:00a Arrive Denver Centennial  
(FBO: AMR Combs 303-790-2575)

Frank will drive to Deer Creek

10:30a- Astronautics QFR  
6:00p Deer Creek ECR

Frank will take you back to airport

6:30p Depart Denver International, N90LC  
7:45p (dinner)  
Arrive San Jose

7:30p Ron/Rick will pick you up

**Ext****Arch****MEL BRASHEARS**

Friday, April 3, 1998

7:00a Ron/Rick will pick you up at Fairmont

7:30a TELECON w/George Abbey  
(9:30a You dial: (281) 333-3349  
Central)

8:00a- THAAD Review for CEO VTC  
10:00a B-101 ECR

10:00a- CRSS Meeting  
11:00 B-101 ECR

11:00a- One-on-One with Mike Henshaw  
11:30a

11:30- VIDEOCON: THAAD Review (lunch) w/  
1:30p Coffman B-102 VTC

1:45p Ron/Rick will drive you to B-551

2:00p- Astrolink Technical Review  
4:00p B-551 Main Video Room

4:00p Ron/Rick will take you to Fairmont

**MEL BRASHEARS**

Saturday, April 4, 1998

SUNNYVALE

Ext

Arch

**MEL BRASHEARS**

Sunday, April 5, 1998

DAYLIGHT SAVINGS TIME begins

8:15a Ron/Rick will take you to airport

9:00a Depart San Jose, N90LC  
(breakfast & snack)

5:00p Arrive Dulles

4:30p Boston Coach #04050422

Boston Coach: 1-800-441-5595

**MEL BRASHEARS**

Monday, April 6, 1998

8:00a Corporate Staff Meeting

10:00a- Preliminary Briefing on LMI baseline  
11:30a business plan w/Beitchman, Stees,  
McKenna Sector Conf. Room

11:30a Jim Swoboda (per Alex)

TBD V. Bruce re remarks for 4/9

2:00p- Penelope Longbottom  
3:00p (per Buzz)

3:00p- Sector Staff Meeting  
4:30p

4:30p Pete Teets pre-briefing for Gen.  
Montgomery meeting PBT's office

10:13p Iridium 13 Launch from Baikonur

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**MEL BRASHEARS**

Tuesday, April 7, 1998

8:00a Breakfast w/Jim Katechis

10:00a- Briefing on Spectrum Sharing  
11:00a w/G. Musarra, Richard Barnett, more

11:00a- Space Imaging pre-board meeting  
12:00p MRB's conference room

12:00p EPP in SCIF (w/lunch)

1:00p- Virnell Bruce and Peter Adams  
2:00p re Mission Success Magazine

2:00p TELECON w/Joan Cox (she'll dial)

**MEL BRASHEARS**

Wednesday, April 8, 1998

ILLNESS

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**MEL BRASHEARS**

Thursday, April 9, 1998

ILLNESS

**MEL BRASHEARS**

Friday, April 10, 1998

Boston Coach Exclusive #04100598  
Cancel #A41FZ

Boston Coach #04100599  
Cancel #AC1FZ

**MEL BRASHEARS**

Saturday, April 11, 1998

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**MEL BRASHEARS**

Sunday, April 12, 1998

**MEL BRASHEARS**

Monday, April 13, 1998

8:00a Corporate Staff Meeting

10:00a- Executive Council  
3:00p

3:00p- VIDEOCON: Dry Run for QPR  
5:00p 3 North

5:00p Depart for home

**Ext**

**Arch**

## MEL BRASHEARS

Tuesday, April 14, 1998

10:00a Boston Coach #04132789  
11:00a Depart Dulles  
10:45p Arrive Shannon (refueling)  
11:45p Depart Shannon

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## MEL BRASHEARS

Wednesday, April 15, 1998

6:30a Arrive Moscow/Vnukovo Airport  
Ryan Donohew will meet the plane  
  
LMI Meetings  
Library of the Baltschug  
9:00a Co-Chairmen's meeting  
10:00a Meeting introduction (Kudryavtsev)  
10:30a LMI Activities (Beitchman)  
11:00a LMI-1 Sales & Leasing (Kovach)  
12:00p LMI-1 Program (Bair, Kovach,  
Romantsev)  
12:30p Working Lunch  
1:30p LMI Business Plan (Beitchman et al)  
3:00p Russian TV Broadcasting Venture  
(Kudryavtsev)  
4:00p Conclusions/Actions (Kudryavtsev &  
Beitchman)  
  
7:00p- Dinner hosted by Brashears  
11:00p The Library, Kempinski

HOTEL: Baltschug Kempinski  
7095-230-6500  
7501-230-9502 fax

# MEL BRASHEARS

Thursday, April 16, 1998

2:19p Eastern Shuttle Launch from KSC

p.m. International Telecomms Award Ceremony

evening Dinner hosted by Kudryavtsev

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# MEL BRASHEARS

Friday, April 17, 1998

9:45a Depart hotel for airport

11:00a Depart Moscow, N404LM

11:30a Arrive Keflavic

12:30a Depart Keflavic

2:45p Arrive Dulles

2:15p Boston Coach #04171255

**MEL BRASHEARS**

Saturday, April 18, 1998

TBD

Launch of Iridium 14 from VAFB

**MEL BRASHEARS**

Sunday, April 19, 1998

11:30a Tennis with Ballhaus

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**MEL BRASHEARS**

Monday, April 20, 1998

7:30a Pete Teets re Telecommunications

8:00a Corporate Staff Meeting

~9:45a Frank McKenna re QPR Report

10:45a Claude Burgio re Ericsson JV w/  
Seibert, Tai, and Prestridge

11:45 Denver Launch Bid 3 North

12:45 VIDEOCON: Sector EPP re INX 3N

1:00p-2:00p VIDEOCON: Iridium 14 & 15 launch  
reviews 3 North

2:00p Sector All-Hands N3002

3:00p Sector Staff Meeting

4:00p VIDEOCON: THAAD Launch Review 3N

8:30p No food after 8:30pm; skip breakfast,  
but coffee & tea okay

**Ext****Arch****MEL BRASHEARS**

Tuesday, April 21, 1998

Executive Physical  
Washington Clinic  
5401 Western Avenue, NW  
202-244-9270

8:30a Dr. James, 2nd Floor

1:00p-2:00p Corporate EPP re Motorola INX  
Denver portion: 3 North  
Sunnyvale portion: 3 South

2:00p-3:30p Alex McCloskey re various H.R.  
issues

3:30p-4:00p Michael Rabinowitz, AF Investigator  
(re Capone)

4:00p-4:30p Liz Prestridge re AIAA Presentation

4:30p-5:00p TELECON w/Henshaw, Dalal, Tuffo,  
Haeger & McKenna re SBIRS AOD  
(Sunnyvale will dial)

5:00p TELECON w/Karl Kranek (he'll dial)

**MEL BRASHEARS**

Wednesday, April 22, 1998

- 6:45a Boston Coach Cancelled by MRB
- 8:30a Robert Yundt (per Alex)
- 9:00a Brian Dailey re Moscow coordination
- 9:30a- Corporate EPP re Satphone  
10:30a N3002
- 11:00a- Pete Teets re various issues (your  
12:00p request) PBT's office

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**MEL BRASHEARS**

Thursday, April 23, 1998

**MEL BRASHEARS**

Friday, April 24, 1998

7:30a- 9:00a BREAKFAST w/Blackwell & Corcoran  
re Strategy Private D.R. #2

10:00a Dennis Boxx (intro meeting)

10:30a TELECON w/Dr. James (he'll dial)

11:00a- 1:00p Dry Run for LM Astronautics EO  
Strategy Review (w/lunch) N3002

1:00p- 3:00p Succession Plan meeting w/Coffman,  
Teets, Powell, McCloskey  
VDC's Conference Room

3:00p Clovis Landry

3:30p- 4:30p Sector EPP re Inmarsat Horizons  
BAFO 3 South

4:30p- 5:30p THAAD Pre-Briefing for Executive  
Steering Group 3 North

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**MEL BRASHEARS**

Saturday, April 25, 1998

**MEL BRASHEARS**

Sunday, April 26, 1998

7:14p Iridium 14 launch from VAFB

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**MEL BRASHEARS**

Monday, April 27, 1998

6:45a Boston Coach #04271503  
8:00a Corporate Staff Meeting  
10:00a VIDEOCON: Sector EPP re NROL1 3N  
~10:00a TELECON w/John Stevens re THAAD  
11:00a VIDEOCON: Titan IV-B-25 PLRR 3N  
12:00p Corporate EPP re Inmarsat Horizons  
1:00p Boston Coach Exclusive #04271899

1:45p Alison Fortier will meet you at Mall  
2:15p THAAD Executive Steering Group  
BMDO MIC/Pentagon (Mall Ent)

3:50p Meet Marsh et al at 4C956  
4:00p Dave Kier, Pentagon

6:00p Depart Dulles, N404LM (snack)  
Brashears, Albrecht, Fuqua  
8:00p Arrive Houston/Ellington Field  
(South West Svcs 1-800-426-5237)

7:45p Boston Coach Exclusive #04271504  
8:30p Dinner at Frenchie's (281-486-7144)  
1041 Nasa Road 1  
HOTEL: Southshore Harbor  
Conf. #2084940  
281-334-1000



## MEL BRASHEARS

Tuesday, April 28, 1998

- 7:30a Van pick up at hotel
- 8:00a-3:00p USA Board of Directors
- 3:00p Van to airport
- 3:30p Depart Houston, N404LM (dinner)  
7:00p Arrive Dulles/Signature
- 6:30p Boston Coach #04281168

Boston Coach 1-800-441-5595

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## MEL BRASHEARS

Wednesday, April 29, 1998

- 8:15a-9:15a K-Band Strategy Meeting & Astrolink  
Burgio, Azevedo, Henshaw, Harris,  
Albrecht Sector Conf. Room
- TBD Alan Joseph (lawyer who knows you)  
will stop by to say "hello"
- 10:30a-11:30a Spectrum Sharing w/Gerald Musarra  
(follow-on to previous meeting)  
N3002
- 12:00p LUNCH w/John McMahon
- 1:00p TELECON w/John Copple re  
Requirements for Presentation of EO  
Strategy (he'll dial)
- 2:00p Liz Prestridge re AIAA presentation
- ~2:30p Frank McKenna re Insmarsat

## MEL BRASHEARS

Thursday, April 30, 1998

9:00a- Buzz Beitchman  
11:00a

11:00a Mark Albrecht re the 12:00 meeting

11:30A Tom Marsh

12:00p- Astronautics EO Strategy Review w/  
4:00p Coffman and Dailey (w/lunch)  
Board Room

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## MEL BRASHEARS

Friday, May 1, 1998

5:22a Iridium 14 launch from Taiyuan

9:00a- EELV Pricing Strategy Review  
12:00p N3002

12:00p- VIDEOCON re Space Station w/  
12:45p Henshaw, Coats, O'Neill, Albrecht  
3 North

12:45p- LUNCH w/Jeff Harris re 2010 and  
1:45p "other stuff"

2:00p- VIDEOCON: Titan II G-12 launch  
4:00p review 3 North

**MEL BRASHEARS**

Saturday, May 2, 1998

1:00p Boston Coach #05020855  
2:00p Depart Dulles/Signature, N403LM  
(lunch served)  
3:30p Arrive Denver  
(FBO: AMR Combs 303-790-2575)

3:00p Boston Coach #05020858

DENVER MARRIOTT CITY CENTER  
Conf. #80029510  
1701 California Street  
303-297-1300

6:30 Astronautics Awards Night  
7:30 Cocktails  
Dinner

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**MEL BRASHEARS**

Sunday, May 3, 1998

7:15a Boston Coach #05031122  
8:00a Depart Denver, N403LM  
1:00p Arrive Dulles  
12:30p Boston Coach #05031119

## MEL BRASHEARS

Monday, May 4, 1998

6:30a Boston Coach Exclusive#05042050  
8:30a Speakers meet in Potomac Room  
AIAA Global Air & Space 1998 Forum  
Hyatt Regency, Crystal City  
9:00a Welcome (Pete Aldridge)  
9:05a Vance Coffman  
9:20a Keynote (Goldin)  
SESSION I: Future Int'l Space Sys.  
10:15a Intro (Brashears)  
10:20a Introduce Panel (Jerry Grey)  
10:25a Panel Begins  
11:20a Q&A Session  
~11:45a Lunch & Keynote (Condit)  
SESSION II: Gov't Acq. in Transition  
1:45p Keynote (Bill Perry)  
2:15p Panel (w/Kaminski)  
3:45p Q&A Session  
  
1:30p Coach Exclusive #05042092 (Vicki)  
Then Pick up Mel at Hyatt Regency  
  
6:00p- AEA Reception & Dinner  
8:00p Loews L'Enfant Plaza Hotel  
480 L'Enfant Plaza SW  
Monet Room

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## MEL BRASHEARS

Tuesday, May 5, 1998

6:30a Boston Coach Exclusive #05051729  
8:15a Vicki pick-up (both going to Loew's)  
  
AEA Board of Directors Meeting  
Loews L'Enfant Plaza Hotel  
480 L'Enfant Plaza SW  
Ballroom A/B  
7:30a Continental Breakfast  
8:00a Morning Session  
12:00p Luncheon Solarium  
1:30p Afternoon Session  
  
Boston Coach Exclusive #05051756  
3:30p Vicki at British Embassy  
~4:30 Mel at Loew's  
to Potomac/then to dinner  
  
6:30p- Legislative Hall of Fame Dinner (AEA)  
9:00p Business Attire  
Great Hall, Thos Jefferson Bldg  
Library of Congress  
10 First Street, SE

## MEL BRASHEARS

Wednesday, May 6, 1998

6:30a Boston Coach #05061461  
8:00a AIAA meeting begins (Corcoran)  
Hyatt Regency, Crystal City  
2799 Jefferson Davis Highway  
SESSION V: Global Industry in  
Transition (Leader: Corcoran)  
8:15a Keynote (Denis Bovin)  
8:45a Panel (w/Corcoran)  
10:00a Q&A Session  
10:30a Light lunch & keynote (Kresa)  
SESSION VI: Peacekeeping and  
National Security (leader: Blackwell)  
12:00p Intro to final session (Blackwell)  
12:15p Keynote (Weldon)  
12:45p Panel (w/Blackwell)  
1:55p Q&A Session  
2:25p Closing (Coffman)  
2:15p Boston Coach Exclusive #05061464  
to home, to Hyatt, to home  
3:30p THAAD ESG w/Gen. Lyles  
BMDO MIC, Pentagon  
6:30p AIAA Black Tie Dinner  
7:30p Presidents Reception  
Dinner

Ext

Arch

## MEL BRASHEARS

Thursday, May 7, 1998

8:00a Ka-Band Strategy as it relates to GE-  
Star and Echostar (per Burgio)  
9:30a Frank McKenna re Business Review  
10:00a Terry Powell re Organization Review  
10:30a Vance Coffman & Buzz Aldrin  
12:00p LUNCH w/Joe Fuller, Futron  
1:00p USA Meeting w/Frank & Mark  
2:00p- VIDEOCON: Sector EPP re GE Star  
3:00p 3 North  
3:30p TELECON w/Ray Colladay re RD-180  
Bridge line: 977-4827 / 4827#  
4:45p TELECON w/Mike Henshaw (he'll dial)  
7:45p Proton/EchoStar IV launch from  
Baikonur

## MEL BRASHEARS

Friday, May 8, 1998

- 8:45a Meet Gary Damone at SCIF to read document
- 9:00a John McMahon
- 10:00a-11:00a VIDEOCON: G4-G5 SBIRS w/Henshaw 2 North
- 11:00a VIDEOCON w/Victorino re THAAD 2 North
- 12:00p LUNCH w/Sam Araki
- 2:00p-4:00p VIDEOCON: THAAD Flight 8 Final Review with Teets 2 North
- 4:30p TELECON w/Karl Krapek (we dial: 860-565-5055)
- 5:15p Launch of Titan IVB from Cape

Ext

Arch

## MEL BRASHEARS

Saturday, May 9, 1998

- 1:00p Boston Coach #05090642
- 2:00p Depart Dulles, N403LM (lunch) (FBO: Signature 703-661-0031)
- 3:15p Arrive New Orleans/Lakefront (FBO: Millionaire 504-241-2800)

Michoud arranging ground transportation

Michoud Awards Night  
Le Meridien Hotel  
Ile de France Ballroom  
SEMI-FORMAL  
Presenters wear tuxes

6:00p

Cocktails

7:00p

Dinner

**MEL BRASHEARS**

Sunday, May 10, 1998

- 7:00a Transportation to airport
- 8:00a Depart New Orleans, N403LM  
(breakfast served)
- 11:00a Arrive Dulles
- 10:30a Boston Coach #05100759

Boston Coach 1-800-441-5595

**Ext**

**Arch**

**MEL BRASHEARS**

Monday, May 11, 1998

- 8:00a Corporate Staff Meeting
- 10:00a-11:00a IMAX Meeting w/Peter, Virnell, etc.
- 11:00a-12:00p GE Americom Status w/Burgio  
Sector Conference Room
- 12:00p-1:00p Corporate EPP re GE Star/GE-6  
N2080 (Treasury Conf. Room)
- 1:00p-5:00p Meeting w/Marsh, Henshaw, Colladay  
SCIF

**MEL BRASHEARS**

Tuesday, May 12, 1998

- 6:00a Boston Coach Exclusive #05122438
- 6:45a Meet Alison at River Entrance
- 7:22a Launch of THAAD Flight 8  
BMDO MIC
- 9:00a Photo Shoot w/Eric Schulzinger  
(for Mission Success Magazine)  
Private Dining Rooms 2 & 3
- 10:00a Dave Clous (Ethics VP) to say "hello"
- 10:30a Alex McCloskey re misc.
- 11:00a- Sector EPP re LEO Constellation  
12:00p N3002
- 12:00p- LUNCH w/Teets, Johnson, Montague  
1:00p & Duke re Jupiter PBT's Conf. Room
- 1:00p- Commercial Remote Sensing EO  
5:00p Strategy Review w/Coffman, Teets  
and Dailey VDC's Conference Rm.
- 5:30p Boston Coach #05122441

**Ext****Arch****MEL BRASHEARS**

Wednesday, May 13, 1998

- 7:00a Boston Coach #05130839
- 8:00a Depart Dulles, N90LC (breakfast)  
(FBO: Signature 703-661-0031)
- 10:30a Arrive San Jose  
(FBO: Jet Center 408-297-7552)
- Avis Rental Car #12054666US1
- 8:52a TITAN II/TIROS/NOAA-K launch from  
Pacific VAFB

HOTEL: Fairmont San Jose  
Conf. #23842  
408-998-1900  
(early check-in requested)



# MEL BRASHEARS

Thursday, May 14, 1998

# MEL BRASHEARS

Friday, May 15, 1998

6:30a Ron/Rick to pick you up at Fairmont  
7:00a VIDEOCON: LEO EPP Follow-On  
B-102 VTC

8:30a SP Review B-101 ECR

12:00p- THAAD Review (w/lunch) B-151  
2:00p Test Area, C.R. 130 (Col. F8)

TBD Mike Henshaw (one-on-one)??

2:28p Launch of Iridium 15 from VAFB  
Pacific

2:00p Ron/Rick will take you to Fairmont  
6:00p Ron/Rick will take you to Marriott  
LMMS Awards Night  
Marriott Hotel  
California Ballroom  
2700 Mission College Blvd.  
Santa Clara  
SEMI-FORMAL  
(presenters also semi-formal)

Ext

6:30p Reception

Arch

7:30p Dinner

**MEL BRASHEARS**

Saturday, May 16, 1998

SUNNYVALE

**MEL BRASHEARS**

Sunday, May 17, 1998

MRB return Avis car to Jet Center

9:00a Depart San Jose, N90LC (breakfast)

5:00p Arrive Dulles

4:30p Boston Coach #05170380

Boston Coach: 1-800-441-5595

Ext

Arch

## MEL BRASHEARS

Monday, May 18, 1998

8:00a Corporate Staff Meeting  
10:00a- Executive Council  
3:00p  
3:00p Sector Staff Meeting  
4:00p Pete Teets  
4:30p Jack Hugus re Metrics  
5:00p Art Johnson re USA and Telecom Strategy  
~5:30p Vicki will pick you up

Ext

Arch

## MEL BRASHEARS

Tuesday, May 19, 1998

6:10a Henry will pick you up in Potomac  
Henry's car: 202-288-3871  
7:00a Pete Teets  
8:00a Corporate EPP re LEO N3002  
9:00a Meeting in SCIF (w/Teets et al)  
10:00a Sector EPP re USA-SRB 3 North  
11:00a Tom Marsh SCIF  
11:15a Lunch delivered to your office  
11:30a Henry will drive you for rest of day  
~12:15p (Claudia Bonetti to meet you @ lobby)  
1:00p- Speak at LM Technology Symposium  
2:00p Marriott Westfields Int'l Ctr  
Grand Dominion II, IV and VI  
~3:00p Meet Gerald Musarra at OEOB  
17th Street Entrance (near PennAve)  
4:00p Leon Fuerth Meeting (w/Musarra)  
202-456-9501 OEOB

## MEL BRASHEARS

Wednesday, May 20, 1998

7:00a- Jupiter Meeting  
8:00a VDC's Conference Room

8:00a- THAAD meeting w/Coffman, Teets,  
9:00a and Little VDC's Conf. Room

9:00a- THAAD meeting w/Little, Albrecht,  
10:00a O'Neill, McKenna MRB's Conf. Rm.

Ride to Pentagon w/O'Neill

5:30p Meet Pete Teets at River Entrance

6:00p Meeting w/Gen. Lyles and Gen. Kern  
w/Pete Teets Pentagon

6:30p Boston Coach #05203572  
(Afzal Iqbal has been cleared for 2  
hours at River Entrance)

Ext

Arch

## MEL BRASHEARS

Thursday, May 21, 1998

DAY OFF

□ SPACE DAY

**MEL BRASHEARS**

Friday, May 22, 1998

DAY OFF

**MEL BRASHEARS**

Saturday, May 23, 1998

Ext

Arch

**MEL BRASHEARS**

Sunday, May 24, 1998

TBD

Chinastar-1 Launch from Xichang?

**MEL BRASHEARS**

Monday, May 25, 1998

MEMORIAL DAY HOLIDAY

Ext

Arch

## MEL BRASHEARS

Tuesday, May 26, 1998

- 8:00a Corporate Staff Meeting
- 10:00a Meeting (per Blackwell)
- 11:30a-1:00p VIDEOCON: Sector EPP re GE Star (plus summaries of EPPs on Vision Star and PanAmSat) (includes lunch) 2 North
- 1:00p-2:00p Celso Azevedo re Astrolink (w/Jeff Grant)
- 2:00p Sector All-Hands N3002
- 3:00p Sector Staff Meeting
- ~4:14p Don Latham wants 5 minutes to discuss Discoverer II right after staff meeting (he will also try to catch you before staff meeting)
- 4:30p-5:00p Meet w/Mark, Frank, Peter re Mario Lemme

Ext

Arch

## MEL BRASHEARS

Wednesday, May 27, 1998

- 7:00a-8:00a Jupiter Meeting  
VDC's Conference Room
- 8:00a-8:30a Overhead Budget Meeting w/Teets (w/McKenna) Teets' Conf. Room
- 8:30a-11:30a Celso Azevedo briefing on Astrolink N3002
- 11:30a-1:00p VIDEOCON: Sector EPP re PandA (w/lunch) 2 North
- 1:00p-4:00p VIDEOCON: LMMS EO Strategy Review Dry Run 3 North
- 3:30-4:00p Jeff Harris - FIA  
SCIF w/Art Morrissey
- 4:00p-6:00p STC Capital Review w/Hutchinson and Corcoran S3052 (Aeronautics Conf. Room)

## MEL BRASHEARS

Thursday, May 28, 1998

- 7:30a Henry will pick you up in Potomac and wait for you at NASA
- 9:00a-10:00a Joe Rothenberg & Gretchen McClain re Space Station?? w/Mark Albrecht NASA HQ  
return to office w/Mark Albrecht (Henry driving)
- 11:00a-12:00p VIDEOCON: STS-96 Launch Review 3 North?
- 12:00p-12:30p O/H Costs w/Phil Duke & Frank McKenna - in Phil's office
- 1:00p-2:00p VIDEOCON: Intelsat 805 Launch Review 3 South
- 2:00p-3:00p PandA follow-up review (VTC - TBD)
- 3:00p Liz Presstridge re: Jupiter
- 5:30p Henry will pick you up at Bethesda H/O - will drive you home

Ext

Arch

## MEL BRASHEARS

Friday, May 29, 1998

- 7:30a John McMahon - breakfast mtg.
- 8:00a-10:00a Ed Cornet (Booz-Allen) (703-902-4910)
- 10:00a-12:00p Buzz Aldrin re Reusable Launch System w/Gary Flora, Mark Albrecht Sector Conference Room
- 12:00p-1:00p VIDEOCON: Antenna Anomaly Investigation Report (w/lunch) 3 North
- 1:00p-2:00p Naulasat BAFO (Place - TBD) PandA Sector EPP (Place - TBD)
- 2:00p-3:00p P2010 w/T. Marsh - SCIFF
- 3:00p Virnell Bruce
- 3:30p-4:30p Commercial Adjunct to P2010 in the SCIFF w/Mark, Frank & Tom
- 4:30p-5:30p Alex McCloskey (misc. items)



**MEL BRASHEARS**

Saturday, May 30, 1998

6:00a ChinaStar-1 Launch

**MEL BRASHEARS**

Sunday, May 31, 1998

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**MEL BRASHEARS**

Monday, June 1, 1998

8:00a Corporate Staff Meeting

9:45a Celso Azevedo

10:00a-11:00a Alex McCloskey (misc. items)

11:00a-12:00p SII Pre-Board Mtgs.  
(N 3068)

12:00p-12:30p LUNCH w/Mark & Peter re: Weissker Inc.

1:00p-6:00p LMMS EO Strategy Review w/Teets & Dailey N3002

Ext

Arch

**MEL BRASHEARS**

Tuesday, June 2, 1998

6:45a Boston Coach #06021994

a.m. Flint Hill

11:00a-12:00p VIDEOCON: Sector EPP re PanAmSat 3 North

12:45p Boston Coach #06021995

1:45p Depart Dulles, N404LM (snack)

3:30p Arrive Titusville  
Gateway Aviation 407-267-1345  
(need to arrive by 4:15 because they may shut gates)  
White Van will pick you up  
(driver is Jean Paille)

6:05p STS-91 Shuttle launch from KSC

7:00p Depart Titusville, N404LM (dinner)

8:45p Arrive Dulles  
Signature: 703-661-0031

8:15p Boston Coach #06021998  
Boston Coach 1-800-441-5595

## MEL BRASHEARS

Wednesday, June 3, 1998

7:30a Steve Smith re Hillis meeting w/VDC  
8:00a Jupiter Briefing w/Burgio  
MRB's conference room  
10:00a Jim Ryan & Frank McKenna Pre-  
meeting for 6/10 SoundView mtg  
11:00a VIDEOCON: Sector EPP re RD-180  
Co-Production 3 North  
12:00p LUNCH w/Steve Smith re Motorola  
12:30p TELECON w/Klinger re Druyun mtg.  
12:45p TELECON w/Michael Rabinowitz re Bill  
Burdeshaw background check  
1:00p- CELSAT meeting w/Dave Otten & Mr.  
3:00p Warkington (w/McKenna, Albrecht,  
Kutyna, Miller)  
Sector Conference Room  
3:00p Tom Marsh  
~4:00p Liz Prestridge re Jupiter  
4:30p Alex McCloskey re misc.  
5:30p TELECON w/Dave Kier (Pentagon ofc)  
we dial: 703-614-1896

Ext

Arch

## MEL BRASHEARS

Thursday, June 4, 1998

7:00a- Jupiter Meeting  
8:00a VDC's Conference Room  
9:00a- Shared Services Business Case from  
10:00a Baseline Study w/Kallman & Wise  
Sector Conference Room  
10:30a Ann Moore bringing THAAD document  
for your review  
11:00a- Bill Burdeshaw & Mark Albrecht re  
12:00p Advisory Board  
12:00p- VIDEOCON: Sector EPP re Astrolink  
1:00p Cost Status w/lunch 3 North  
1:15p TELECON: Los Angeles Times  
interview  
2:00p- Bill Owens (per Teets)  
3:00p  
3:00p Alex McCloskey re Space Imaging

**MEL BRASHEARS**

Friday, June 5, 1998

6:15a Boston Coach #06051292

7:00a Depart Dulles, N90LC (w/breakfast)

8:30a Arrive Denver Centennial  
AMR Combs: 303-790-2575

8:15a Boston Coaches #06051293 and  
06051303

9:30a-2:00p Space Imaging Board Meeting (w/  
lunch)  
12076 Grant Street, Thornton  
303-254-2040

2:00p Boston Coaches #06051294 and  
06051304

3:00p Depart Denver, N90LC (w/dinner)

8:00p Arrive Dulles  
Signature: 703-661-0031

7:30p Boston Coach #06051296

Boston Coach 1-800-441-5595

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| <b>Ext</b>  |
| <b>Arch</b> |

**MEL BRASHEARS**

Saturday, June 6, 1998

**MEL BRASHEARS**

Sunday, June 7, 1998

**MEL BRASHEARS**

Monday, June 8, 1998

- 8:00a Corporate Staff Meeting
- 10:00a Liz Prestridge
- 10:30a Chris DeMain (candidate for MacLauchlan's job)
- 11:00a-12:00p VIDEOCON: Sector EPP re Astrolink Launch Vehicle 3 North
- 12:00p-1:00p VIDEOCON: Sector EPP re East 3 North
- 1:00p-2:00p VIDEOCON: RD-180 meeting 2 North
- 2:00p-3:00p Meet with IBM Execs re NRO programs
- 3:00p-4:30p Sector Staff Meeting

**Ext**

**Arch**

**MEL BRASHEARS**

Tuesday, June 9, 1998

6:45a Boston Coach #06093051

8:30a- Virnell Bruce re Mission Success Off-  
10:00a Site presentation

10:00a- VIDEOCON: Sector EPP re Intelsat  
11:00a Spacecraft 3 North

11:00a- VIDEOCON: Sector EPP re Echostar V  
12:00a and VI 3 North

12:00p- LUNCH w/Mr. Kullman, Intelsat  
1:30p Private Dining Room #2

1:30p TELECON w/Dave North, Aviation  
Week

2:00p Henry will pick you up at lobby

3:00p- John Morris & Dick Frederick  
4:30p 3100 Clarendon Boulevard, Arlington  
703-907-0328

Henry will take you home

~4:30p

**Ext****Arch****MEL BRASHEARS**

Wednesday, June 10, 1998

7:45a TELECON w/Karl Krapek (we dial)

8:00a- VIDEOCON: Starlite Discoverer II  
9:45a w/LMMS & LMA (Jeff Corbin) 3N

9:45a TELECON w/Bill Owens (he'll dial)

10:00a- Investor Meeting with Soundview  
11:00a (per Jim Ryan's office) LL

11:00a LUNCH w/Ray Colladay & Bill Olson

12:00p VIDEOCON: AC-153 PLRR 3 North

1:00p Pete Teets re P-2010 status SCIF

2:00p- Pete Teets re EELV status  
3:00p VDC's Conference Room

3:00p Pete Teets re Astrolink status ECR

4:00p Alex McCloskey re SII

5:00p Jupiter Pre-Meeting w/Burgio,  
McKenna & Albrecht

**MEL BRASHEARS**

Thursday, June 11, 1998

6:30a Boston Coach #06110723  
 7:00a Jupiter Meeting VDC's Conf Rm  
 9:00a VIDEOCON: Sector EPPs - IELV&LEO-1  
 10:30a RD-180 Co-Production Meeting  
 w/lunchSector Conf. Room  
 2:30p Vance Coffman (follow-up from 7:00a  
 meeting)  
 3:00p Boston Coach #06110724  
 4:00p Depart Dulles, N90LC (snack)  
 6:00p Arrive Houston/Ellington Field  
 South West Services: 800-426-5237  
 5:45p Don's Limo (Willie) 713-923-1173  
 7:00p Dinner w/George Abbey  
 Villa Capril Restaurant  
 3713 NASA Road One, Seabrook  
 281-326-2373  
 10:00p Don's Limo (Willie) Standing By  
 HOTEL: Homewood Suites  
 Conf. #73474518  
 401 Bay Area Blvd.  
 281-486-7677

**Ext****Arch****MEL BRASHEARS**

Friday, June 12, 1998

7:30a Don's Limo (van) pick up at hotel  
 8:00a- USA Board of Directors  
 12:00p Houston  
 View Shuttle Landing  
 3:00p Depart Houston, N90LC (dinner)  
 6:45p Arrive Dulles  
 Signature: 703-661-0031  
 6:15p Boston Coach #06120666

Boston Coach 1-800-441-5595

**MEL BRASHEARS**

Saturday, June 13, 1998

**MEL BRASHEARS**

Sunday, June 14, 1998

Ext

Arch



**MEL BRASHEARS**

Monday, June 15, 1998

8:00a Corporate Staff Meeting

TBD Ray Colladay  
 TBD Satish Bangara re Intelsat negotiations  
 TBD Steve Smith re SII and LMI

11:00a VIDEOCON: Michoud QFR 3 North

12:00p-1:00 TELECON: Space Imaging Board meeting w/lunch

1:00p-3:00p Sector EPP re Astrolink System Sale 3 South

3:00p-4:00p Sector EPP re Astrolink JV Business Plan 3 South

4:00p-6:00p BAC-0100 meeting with Colladay and NG reps SCIF

6:10p TELECON w/Bill Owens (we dial: 619-546-6126)

Ext

Arch

**MEL BRASHEARS**

Tuesday, June 16, 1998

6:45a Boston Coach #06161080

8:00a Executive Council w/lunch

1:00p TELECON w/Conny Kullman

1:05p Alex McCloskey

2:00p Jack Hugus re follow-up

2:30p Teets re Goldin meeting (Brian/Mark)

3:00p-4:00p Jupiter Meeting w/Vance Coffman et al VDC's Conference Room

3:40p Vicki Boston Coach Excl. #06161081

4:00p Boston Coach arrives Bethesda HQ

5:00p Depart Dulles, N403MLM (dinner)

7:30p Arrive San Jose  
 LMMS car will be waiting; keys inside FAIRMONT HOTEL  
 Conf #23843  
 408-998-1900

8:30p TELECON w/Bill Owens (MRB dials: 619-551-2075 home)

## MEL BRASHEARS

Wednesday, June 17, 1998

7:30a Ron/Rick pick up  
8:30a CSU Continental Breakfast  
9:00a CSU Board of Governors Board Mtg  
B-102 ECR, Sunnyvale  
10:30a- CSU Symposium & Luncheon  
2:00p B-157 Auditorium  
  
1:00p LMMS QFR (in progress)B-102 ECR  
  
3:15p Ron/Rick will take you to airport  
3:45p Depart San Jose, N403LM  
5:00p Arrive San Diego  
FBO: Jim's Air 619-298-7704  
  
4:30p Boston Coach Exclusive #06170969  
  
Mission Success Off-Site  
Sheraton San Diego  
6:00p Reception  
7:00p Dinner  
8:00p Speech  
  
9:30p Depart San Diego, N403LM  
10:45p Arrive San Jose  
10:30p Ron/Rick will take you to hotel

Ext

Arch

## MEL BRASHEARS

Thursday, June 18, 1998

7:00a Ron/Rick will pick you up at hotel  
  
8:00a- Telecommunications QFR  
5:00p B-551 Main Video Room  
  
3:48p Launch of AC-153/Intelsat 805 from  
Pacific Cape Canaveral  
  
5:00p Vicki ¶return LMMS car to airport  
Ron/Rick take MRB to airport  
  
5:30p Depart San Jose, N403LM (dinner)  
8:30p Arrive Denver/Centennial  
  
8:00p Boston Coach #06180971  
  
HOTEL: Hyatt Regency Tech Center  
Conf. #HY0001232160  
303-779-1234

**MEL BRASHEARS**

Friday, June 19, 1998

TBD MRB ride with McKenna to Deer Creek

8:00a- Denver QFR  
3:30p Deer Creek ECR

3:00p Vicki Boston Coach #06190818  
Hotel to Centennial/AMR Combs

3:30p MRB ride to airport w/McKenna

4:00p Depart Denver, N403LM (dinner)  
9:00p Arrive Dulles

8:30p Boston Coach #06190785

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Arch

**MEL BRASHEARS**

Saturday, June 20, 1998

# MEL BRASHEARS

Sunday, June 21, 1998

1:00p-  
5:00p Meeting re ? w/Coffman, Teets,  
Bennett, Montague, Dailey, Duke,  
McKenna, Burgio  
VDC's Conference Room

Ext

Arch

# MEL BRASHEARS

Monday, June 22, 1998

8:00a Corporate Staff Meeting

10:00a Sector EPP EELV (w/lunch) N3002

12:00p VIDEOCON: Sector EPP re Echostar  
3 South

1:00p Russ Turner, USA (w/Albrecht)

2:15p Hal Manger will call

2:30p TELECON w/Jeff Harth (AIAA symp)  
(we dial: 610-328-0308)

3:00p-  
4:00p VIDEOCON: Sector EPP re Astrolink  
(Delta) 3 South

4:30p-  
~6:30p P-2010 Follow-On meeting w/Teets,  
Coffman et al SCIF

~6:30p-  
~7:30P Corporate EPP re Echostar  
N3002

## MEL BRASHEARS

Tuesday, June 23, 1998

8:00a Leonard Ralston, Investigator re  
Arnie Aldrich

9:00a Chart Flip-Through w/Coffman re  
LM/Boeing CEO meeting

9:30a Corporate EPP re EELV N3002

11:30a Corporate EPP re Astrolink JV  
Business Plan w/lunch N3002

12:45p Meet at VDC's office to proceed to  
garage as a group

1:30- LM/Boeing CEO meeting re  
5:00p Willard Hotel, Washington DC

~5:00p Return to office w/Corporate drivers

~5:30p THAAD pre-meeting with Teets/Duke

Ext

Arch

## MEL BRASHEARS

Wednesday, June 24, 1998

6:30a Boston Coach #06242335

8:00a Celso & Bjorn Skjere from NERA/Oslo

9:00a VIDEO: Sector EPP/GE Satcom 3N

10:00a VIDEOCON: CRSS Failure Review

1:00p VIDEOCON: Sector EPP re LMI-2  
(LMT) 3 North

2:00p VIDEOCON: Sector EPP/PanAmSat 3N

2:45p Boston Coach Exclusive #06242336  
Afzal Iqbal cleared at River Entrance  
(Phil Duke will ride down with you)

3:20p Meet Alison at River Entrance  
Go get Pentagon badge  
(Laney reachable at 703-413-5808)

4:00p Gen. Lyles re THAAD (w/Teets/Duke)  
nlt Depart Pentagon for Marriott

6:30p

7:15p Speak at LM Program Mgmt. Inst.  
Salon 3, Second Floor  
(dinner is "family style")  
Marriott Suites, Bethesda

## MEL BRASHEARS

Thursday, June 25, 1998  
(CANCELLED Boston Coach #28DZ)  
Strategic Plan mtg Sector C. R.

8:00a

9:00a

Corporate EPP re GE Satcom  
N3046 (Art Johnson's CR)

11:30a

VIDEOCON: Sector EPP re ILS Atlas  
IIIB (w/lunch) 3 North

12:30p

TELECON w/Buzz Aldrin  
(we dial: 949-645-5000, room 657)

1:00p

TELECON: Space Imaging BOD

2:00p

McKenna, Albrecht & Smith re misc.  
including QPR format and launch  
vehicle delegation, USA Safety,  
Khrunichev shares in LMI

2:30p

Anita Baker re Ethics Challenge

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## MEL BRASHEARS

Friday, June 26, 1998

7:30a

Alex McCloskey re miscellaneous

8:00a

Micky Blackwell re X-33 (here)

9:00a

Buzz Beitchman re LMI Business Plan  
Sector Conference Room

10:00a

Sector EPP on LMI's portion of LMI-2  
Sector Conference Room

11:00a

Sector EPP re OPTUS 3 North

11:45

Alex McCloskey

12:15

Claude Burgio et al Johnson's C.R.

~1:45p

Ron Paulson w/Carl Doetsch, new ISU  
president (courtesy call)

2:00p-

Ethics Challenge '98 w/Direct Reports

3:00p

N3002

3:00p

Depart office for home

5:30p

Boston Coach Exclusive #06260094  
NOVA Awards BLACK TIE - NASM

7:00p

Reception, Space Hall

7:45p

Awards Ceremony, Langley Theater

8:45p

Dinner, Pioneers Of Flight Gallery

10:30p

Film: "Everest"

**MEL BRASHEARS**

Saturday, June 27, 1998

10:00a Teets Brunch (casual attire)  
11118 Cripplegate Road  
Potomac

**MEL BRASHEARS**

Sunday, June 28, 1998

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**MEL BRASHEARS**

Monday, June 29, 1998

VACATION

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**MEL BRASHEARS**

Tuesday, June 30, 1998

VACATION



**MEL BRASHEARS**

Wednesday, July 1, 1998

VACATION

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**MEL BRASHEARS**

Thursday, July 2, 1998

VACATION

**MEL BRASHEARS**

Friday, July 3, 1998

HOLIDAY

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**MEL BRASHEARS**

Saturday, July 4, 1998

**MEL BRASHEARS**

Sunday, July 5, 1998

**MEL BRASHEARS**

Monday, July 6, 1998

VACATION

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**MEL BRASHEARS**

Tuesday, July 7, 1998

VACATION

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**MEL BRASHEARS**

Wednesday, July 8, 1998

VACATION

**MEL BRASHEARS**

Thursday, July 9, 1998

VACATION

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**MEL BRASHEARS**

Friday, July 10, 1998

VACATION

**MEL BRASHEARS**

Saturday, July 11, 1998

**MEL BRASHEARS**

Sunday, July 12, 1998

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**MEL BRASHEARS**

Monday, July 13, 1998

- 6:45a Boston Coach #07132236
- 8:00a Corporate Staff Meeting
- 10:00a- VIDEOCON: Dry Run for QPR (w/lunch)
- 12:00p 3 North
- 12:15p Meet at Teets' office to go downtown
- 1:00p- THAAD Summit
- 4:30p LM Crystal City Boardroom  
1725 Jefferson Davis Highway
- 4:15p Boston Coach #07132237  
Crystal City to home

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**MEL BRASHEARS**

Tuesday, July 14, 1998

- 8:00a Claude Burgio re miscellaneous items
- 9:00a- VIDEOCON: Final Dry Run for
- 12:00p Strategic Review 3 North
- 12:00p- Sector EPP re EELV w/lunch
- 3:00p Sector Conference Room
- 3:00p TELECON w/Barry Abrahams,  
Raytheon re his meeting w/Lyles
- 4:00p Sector EPP re Echostar  
2 North

## MEL BRASHEARS

Wednesday, July 15, 1998

9:00a Alex McCloskey

10:00a- VIDEOCON: LMI Operating Budget/  
11:00a Capital and Board Pitch review 3  
North

11:00a- VIDEOCON: Sector EPP re PanAmSat  
12:00p and briefing on RomTelecom  
2 North

12:00p LUNCH w/Joe Bailey

12:50p Joe Cleveland

1:00p- Sector EPP re P-81  
2:00p SCIF

2:00p- Corporate EPP re EELV  
6:00p N3002

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## MEL BRASHEARS

Thursday, July 16, 1998

8:00a- Executive Council (w/lunch)  
1:00p

2:00p- ACeS Review (PIM)  
3:00p Sector Conference Room

3:00p TELECON re ACeS w/Claude, Chris Tai  
(on phone) & Frank and Steve (here)  
MRB's conference room

4:00p Jim Rymarczuk re career planning

5:00p Bill Ballhaus re ELDP (Engineering  
Leadership Development Program)

when LMI Pre-Board issues (will involve  
ever anyone you need to talk to -- nothing  
set up yet; also need to determine  
who will cover Corporate Staff  
meeting for you)



## MEL BRASHEARS

Friday, July 17, 1998

7:00a Heil, Dahlberg, McKenna & Marsh

8:00a-11:30p SSM Sector Strategic Review w/  
Coffman and Teets  
Board Room

12:00p Walk-through for Romanian visit  
Board Dining Room

12:15p Lunch meeting w/Teets, Colladay

1:00-2:30p QPR w/Pete Teets  
Board Room

2:30p EPP re Launch Vehicle OPTUS

2:50p Get in place for the Romanian  
President's arrival  
Board Dining Room

3:00p-4:00p Signing Ceremony w/VDC and  
President of Romania, following by  
small meeting  
Board Dining Room and  
VDC's Conference Room

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## MEL BRASHEARS

Saturday, July 18, 1998

## MEL BRASHEARS

Sunday, July 19, 1998

4:15a Boston Coach #07192100  
5:00a Depart Dulles, N404LM  
4:45p Arrive Shannon (fuel stop)  
5:30p Depart Shannon  
9:00p Arrive Vienna Int'l Airport  
FBO: Vienna Aircraft 43-1-70072204

Mike Munson/ILS will meet plane

7:00p-11:00p Welcome Reception (optional)  
(casual attire) Kavalierbar

ANA Grand Hotel Wien  
Karntner Ring 9  
A-1010 Vienna  
011-431-515-800  
011-431-515-1310 fax  
LMI office located in Salon 3  
011-431-515-80-9170

Capt. Duff Fowler has International  
Cell Phone: 44-777-179-5977

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## MEL BRASHEARS

Monday, July 20, 1998

9:00a-10:00a Executive Meeting re ILS/Khrunichev  
Issues (business casual attire)  
Exec. Meeting Room, 6th Floor  
10:00a-12:30p Sightseeing Tour (casual attire)  
meet in lobby at 10:00am  
12:30p-2:00p LUNCH  
3:00p-5:00p Executive Meeting re LMI Issues  
(casual attire)  
Exec Meeting Room, 6th Floor  
5:00p Exec Meeting re ILS (continued from  
morning -- if needed)  
Exec Meeting Room, 6th Floor  
6:45p Meet in hotel lobby  
7:00p LMI Board Dinner (business attire)  
Nickis Kuchlmasterei Rest.

## MEL BRASHEARS

Tuesday, July 21, 1998

7:00a- Co-Chairman Breakfast meeting  
7:45a (business attire) Suite 411

8:00a- LMI Board of Directors (bus. attire)  
1:00p Quadrille Ballroom

1:00p LMI Board Lunch  
Salon 1 & 2

2:00p Meet in hotel lobby

3:00p Depart Vienna, N404LM  
5:15p Arrive Gander

6:15p Depart Gander  
Arrive Dulles

6:00p Boston Coach #07213722

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## MEL BRASHEARS

Wednesday, July 22, 1998

7:00a Boston Coach #07224194  
9:00a Adi Adiwoso w/Mark & Claude  
10:30a Coffman & Teets re Adiwoso prebrief

11:00a- Coffman & Teets & Adi Adiwoso  
12:00p (w/Burgio & Albrecht) VDC's ofc

12:00p LUNCH w/Micky Blackwell (table reserved) meet him at dining room

1:00p- VIDEOCON: Discoverer/Starlite SBR  
3:00p (per Jeff Corbin) 2 North

3:00p- VIDEOCON: Iridium 16 Launch Review  
4:00p 3 North

4:00p Boston Coach #07224195

5:00p Depart Dulles, N403LM (dinner)  
6:30p Arrive Colorado Springs  
FBO: AMR Combs 303-790-2575

Don Dandurand will meet the plane  
HOTEL: The Antlers Doubletree  
Conf. #501256  
719-473-5600

## MEL BRASHEARS

Thursday, July 23, 1998

TBD Don Dandurand will pick you up  
home: (719) 442-6898

U.S. Space Command Focus Day

7:00a Registration/Continental Breakfast

7:45a Admin. Remarks (BG Johnson)

8:00a Opening Remarks (Gen. Estes)

8:10a USSPACECOM Long Range Plan

9:45a National Security Space Architect  
Sam Venneri

10:30a

11:30a LUNCH

12:00p Air Force Research Laboratory

1:00p Mel Brashears, Lockheed Martin

2:00p David Thompson, Spectrum Astro

2:45p Jim O'berg

3:30p LGen Jay Kelley, Toffler Assoc.

4:15p Closing Remarks (Gen. Estes)

4:30p Don Dandurand will take you to airport

5:00p Depart Co. Springs, N403LM (dinner)

10:00p Arrive Dulles

9:30p Boston Coach #07234404

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## MEL BRASHEARS

Friday, July 24, 1998

**MEL BRASHEARS**

Saturday, July 25, 1998

**MEL BRASHEARS**

Sunday, July 26, 1998

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**MEL BRASHEARS**

Monday, July 27, 1998

- 8:00a- Corporate Staff meeting  
10:00a
  
- 10:00a- Virnell Bruce re Farnborough, and  
10:30 Aerospace Daily telecon (Frank  
Mooring)
  
- 1:00p- TELECON w/Jeff Cole, Seattle Times  
1:45p (per Chip Manor)
  
- 2:00p Sector All-Hands Meeting N3002
  
- 3:00p- Sector Staff meeting  
4:30p

**MEL BRASHEARS**

Tuesday, July 28, 1998

- 9:00a-  Claude Burgio  
9:30a
  
- 9:30a- Sector EPP re ACeS Investment  
11:30a Sector Conference Room
  
- 11:30a- Lunch with Mark Albrecht and Russ  
12:30p Turner (Mel's Conf Room)
  
- 1:00p- VIDEOCON: SBIRS Low SBR  
3:00p 3 North
  
- 3:00p TELECON w/Steve Myers  
(he'll dial)

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**MEL BRASHEARS**

Wednesday, July 29, 1998

7:00a Boston Coach #07293986

9:00a Ed Ruda

10:30a- VIDEOCON: Colladay & Flora re  
11:00a BuzzAldrin & StarBooster 3 North

11:45a Boston Coach #07293989

United Space Alliance Board Meeting  
Plaza C Conference Room  
First Floor (not lobby)  
Ritz Carlton Pentagon City  
1350 S. Hayes Street, Arl. VA

1:00p June 12 Minutes (Diemoz)  
1:10p USA Safety (Turner)  
1:50p ASAP's View of Safety (ASAP team)  
2:30p Presentation (Goldin)  
4:15p Discussion on Safety Issues

5:00p Social Hour  
6:00p USA Board Dinner  
(same conference room)

7:30p Boston Coach #07293991

**Ext****Arch****MEL BRASHEARS**

Thursday, July 30, 1998

8:00a John Manuel and Mark Albrecht  
re Inter-Sector Charters

8:30a- Walt Skowronski re Value Based  
9:30a Management (w/Brad Thayer)  
Sector Conference Room

9:30a Tom Marsh (his request)

10:00a- VIDEOCON: ABL AOD  
11:00a 3 North

11:00a John Sponyoe

11:30a- Mike Shea and Mike O'Brien from  
1:00p Cadence Design in Columbia MD  
Private Dining Room #2

1:00p- VIDEOCON: FSS Commercial Satellites  
2:30p SBRS 3 North

2:30p- Mobile Telephony Prods & Svcs SBR  
3:30p Sector Conference Room

3:30p Alex McCloskey

## MEL BRASHEARS

Friday, July 31, 1998

8:00a- VIDEOCON: PandA Strategy Review  
9:00a 3 South VTC

Quarterly Marketing Reviews (QMRs)  
3 North VTC

9:00a Astronautics

11:00a Michoud

12:00p Telecommunications (w/lunch)

2:00p Missiles & Space

4:00p End

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## MEL BRASHEARS

Saturday, August 1, 1998



## MEL BRASHEARS

Sunday, August 2, 1998

## MEL BRASHEARS

Monday, August 3, 1998

8:00a- 10:00a Corporate Staff meeting

10:00a- 11:00a Virnell Bruce re Sr. Leadership  
11:00a Institute speech on 8/20

11:00a- 12:00p Sector EPP re Superbird (w/lunch)  
12:00p 3 North

12:00p Mark and Liz re investors

1:00p- 2:30p Buzz Aldrin & staff  
Sector Conference Room

3:00p- 4:00p Sector Staff meeting

4:00p- 5:00p Meet with Yoel Gat, Gilat (Israel)  
MRB's Conference Room

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**MEL BRASHEARS**

Tuesday, August 4, 1998

7:15a Boston Coach #08043931

9:00a- VIDEOCON: AC-152 Launch Review  
10:00a 3 North

10:00a- Sector EPP re ACeS  
12:00p Sector Conference Room

12:00p- LUNCH w/Micky Blackwell  
1:00p MRB's office

1:00p- Sector EPP re Inmarsat Horizons  
2:00p 3 North

2:00p- Sept 98 Launch w/Mark Albrecht  
3:00p MRB's office

3:00p- Corporate EPP re ACeS w/VDC  
4:00p N3002

4:00p- Dr. Godai, Mitsubishi  
5:00p Sector Conference Room

5:30p Boston Coach Exclusive #08043940  
~6:30p Reception hosted by Mitsubishi  
Presidential Suite Watergate Hotel

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**MEL BRASHEARS**

Wednesday, August 5, 1998

8:00a- Personal Errand  
9:30a

12:00p- VIDEOCON: Sector EPP re Panda  
1:00p w/lunch (Beitchman here)  
3 North

2:00p Boston Coach Exclusive #08056452  
(home-downtown-home)

3:10p Meet Charlie Kupperman at 17th  
Street Entrance

3:30p Bob Bell, National Security Council  
Room 386, OEOB  
17th & Pennsylvania Ave., NW  
202-456-9191

Boston Coach 1-800-672-7676

## MEL BRASHEARS

Thursday, August 6, 1998

- 8:00a Boston Coach #08064463
- 9:00a Depart Dulles, N404LM (breakfast and light lunch)
- 11:30a Arrive San Jose
- 11:30a LMMS car waiting at Jet Center  
Ron/Rick will take MRB to plant
- 12:30p Doug White, new SP Commander on FBM Program B-181
- 1:30p-3:30p THAAD Briefing  
B-151 ECR
- 3:30p-4:00p X-33 Tour  
B-159C
- 4:30p Ron/Rick will take you as directed
- 4:45p Personal Appointment

Fairmont Hotel  
Conf. #9194692 Jeff  
408-998-1900

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## MEL BRASHEARS

Friday, August 7, 1998

- 7:15a Ron/Rick will pick you up at Fairmont
- 8:00a SBIRS Low Briefing B-101 ECR
- 8:00a Technical Requirements
- 9:30a SBIRS OCI/Aerojet
- 10:30a SBIRS CEO Preparation
- 11:30a Kris Tueller will meet MRB at B-157 entrance
- 11:30a SET Intern Presentation & Luncheon (presentation first, then lunch)  
B-157 ECR
- 1:30p-2:30p Gansler Visit Dry Run  
B-101 ECR
- 2:45p-4:45p P-2010 Status  
B-156E
- 5:00p Ron/Rick will take you to Fairmont

**MEL BRASHEARS**

Saturday, August 8, 1998

SUNNYVALE

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**MEL BRASHEARS**

Sunday, August 9, 1998

SUNNYVALE

6:30p

7:00p

Dinner w/Jacques Gansler & spouses

Place TBD (see Mary Jo Higgason)

Cocktails

Dinner

## MEL BRASHEARS

Monday, August 10, 1998

7:00a Ron/Rick will pick you up at Fairmont  
Jacques Gansler Visit  
8:00a Welcome (Henshaw) B-151 ECR  
8:15a THAAD (Little) B-151 ECR/SIL  
10:00a Mil Space (Sinner)  
B-158 ECR/HiBay  
11:10a SBIRS (Tuffo) B-104 SBIRS SOC  
12:00p Executive Lunch B-181 ECR  
12:45p FBM Overview/Tour (Parsons)  
B-181 Mock-up area  
1:30p ABL (Shattuck) B-181 ECR  
2:00p Ron/Rick will take you to Fairmont

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## MEL BRASHEARS

Tuesday, August 11, 1998

MRB to take LMMS car to Jet Center  
8:00p Depart San Jose (breakfast & snack)  
4:00p Arrive Dulles  
3:30p Boston Coach #08113240

## MEL BRASHEARS

Wednesday, August 12, 1998

- 6:01a Launch of Titan IVA from the Cape
- 7:30a Continental Breakfast N3002
- 8:00a- SBIRS Review w/Vance Coffman  
11:00a N3002
- 11:00a- THAAD Review w/VDC & PBT w/  
1:00p lunch 2 North VTC
- 1:30p Jeff Grant re confidential matter
- 2:00p- Alex McCloskey re various issues  
3:00p
- 3:00p- X-33 Corporate Review (LM only)  
5:00p Aeronautics Conference Room  
(S3052)
- ~5:00p Pete Teets re Gansler  
(we did not choose a location for this)

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## MEL BRASHEARS

Thursday, August 13, 1998

- 7:30a- Breakfast w/Claude Burgio  
8:30a Private Dining Room #2
- 9:00a Gerald Musarra
- 10:00a- Iridium 16 Final Launch Review  
11:00a 3 North VTC
- 1:30p TELECON w/Jeff Harris (he'll dial)
- 2:00p Virnell Bruce re 8/20 speech
- 2:50p S. K. Gupta wants to say "hello"
- 3:00p- NASA STAS SBR  
5:00p 3 North VTC

**MEL BRASHEARS**

Friday, August 14, 1998

VACATION DAY

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**MEL BRASHEARS**

Saturday, August 15, 1998

**MEL BRASHEARS**

Sunday, August 16, 1998

Lockheed Martin Picnic

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**MEL BRASHEARS**

Monday, August 17, 1998

- 8:00a Corporate Staff Meeting
- 10:00a-3:00p Executive Council
- 3:00p-4:30p Sector Staff Meeting
- 4:30p Jeff Harris (his request)
- 5:00p TELECON w/Larry Knauer (he'll dial)
- 5:30p-6:30p VIDEOCON re Staffing Issues and LMT/LMMS split w/Henshaw, Ramsey, McCloskey, Ripley, McKenna 3 North



## MEL BRASHEARS

Tuesday, August 18, 1998

- 9:30a- 11:00a Sector EPPs re Superbird and Echostar 3 North VTC
- 11:00a- 12:30p Sector EPPs re Agrani and PanAmSat (w/lunch) 3 South VTC
- 1:30p- 2:30p Skynet SBR 3 North
- 2:30p- 3:30p VIDEOCON re Staffing Issues & LMT/LMMS Split (follow-on from last night) 3 North
- 3:30p Fred Biddle, Wall Street Journal (per Chip Manor)

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## MEL BRASHEARS

Wednesday, August 19, 1998

- 9:00a- 9:45a Joe Fuller & Carissa Christensen, FUTRON
- 10:00a TELECON w/Russ Turner (we dial: 281-212-6010)
- 11:00a- 11:30a Pete Teets & Micky Blackwell re VentureStar organization PBT's office
- 1:00p TELECON w/David Altman (per NRA) we dial: 650-329-8252
- 2:00p- 3:30p VIDEOCON re Staffing Issues & LMT/LMMS Split (follow-on #3) 2 North
- 4:01p Launch of Iridium 16 from Taiyuan

**MEL BRASHEARS**

Thursday, August 20, 1998

8:00a- Roger Mancuso (with Alex)  
□

10:00a- VIDEOCON: Advanced EHF SBR  
11:00a 3 North

11:00a- VIDEOCON: Sector EPP re SBIRS Low  
12:00p 3 North

1:30p- Alex McCloskey (Misc. HR Items)  
2:30p

3:30p Don Kutyna re CRSS Launch  
(his request)

Senior Leadership Institute  
Marriott Suites

6:00p Reception

6:30p Dinner

7:45p Speak

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**MEL BRASHEARS**

Friday, August 21, 1998

VACATION DAY

**MEL BRASHEARS**

Saturday, August 22, 1998

**MEL BRASHEARS**

Sunday, August 23, 1998

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## Yicki Brashears

Monday, August 24, 1998

- 8:00a Corporate Staff Meeting  
(Meet with Pete re THAAD directly  
after staff)
- 11:30a- VIDEOCON: Sector EPP re MEADS  
12:30p (w/lunch) 3 North VTC
- 12:45 Pete Teets
- 1:15p Cesar Pinto
- 2:00p Sector All-Hands N3002
- 3:30p Teets, Sponyoe, Dailey, and Montague  
re ACeS EPP PBT's office

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## Yicki Brashears

Tuesday, August 25, 1998

- 7:30a- Les Scheifelbein & Steve Smith re  
9:00a POACCS (for Menaker 9:00 meeting)
- 9:00a TELECON w/Mario Lemme & Messrs.  
Lebedev & Kondratiev
- 9:15a- Alex McCloskey re Denver issues  
10:00a (he's taking rest of week off)
- 10:00a Bob Dumais
- 12:00p- Joan Cox re Information Technology  
2:00p Strategic Plan (w/lunch)  
Sector Conf. Room
- 2:00p- VIDEOCON w/Colladay & Lloyd re  
4:00p Angara meetings of Aug. 17-21; ILS  
Board key issues 3 North

## Yicki Brashears

Wednesday, August 26, 1998

8:30a Pete Teets re ACeS

9:00a- Corporate EPP re Agrani  
10:00a N 3002

10:00a- Dick Larsen, E&Y  
11:30a

TBD VIDEOCON: Sector BAFO Pre-EPP on  
EELV Place TBD

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## Yicki Brashears

Thursday, August 27, 1998

7:00a Boston Coach #08274311

8:00a- VIDEOCON: Corporate BAFO pre-EPP  
10:00a re EELV Place TBD

10:00a- VIDEOCON: Iridium 17 Launch Review  
11:00a 3 North

11:00a- Briefing on Vocoder Technology  
12:00p (per Andy Green) Sector C. R.

12:00p- VIDEOCON: NIMIQ Launch Review  
1:00p 3 North

1:00p Boston Coach #08274312

2:00p- Classified VIDEOCON re P-2010  
4:00p Flint Hill Facility  
3201 Jermantown Rd, Fairfax

4:00p Boston Coach #08274314

## MEL BRASHEARS

Monday, August 24, 1998

- 8:00a Corporate Staff Meeting  
(Meet with Pete re THAAD directly  
after staff)
- 11:30a- VIDEOCON: Sector EPP re MEADS  
12:30p (w/lunch) 3 North VTC
- 12:45 Pete Teets
- 1:15p Cesar Pinto
- 2:00p Sector All-Hands N3002
- 3:30p Teets, Sponyoe, Dailey, and Montague  
re ACeS EPP PBT's office

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## MEL BRASHEARS

Tuesday, August 25, 1998

- 7:30a- Les Scheifelbein & Steve Smith re  
9:00a POACCS (for Menaker 9:00 meeting)
- 9:00a TELECON w/Mario Lemme & Messrs.  
Lebedev & Kondratiev
- 9:15a- Alex McCloskey re Denver issues  
10:00a (he's taking rest of week off)
- 10:00a Bob Dumais
- 12:00p- Joan Cox re Information Technology  
2:00p Strategic Plan (w/lunch)  
Sector Conf. Room

## MEL BRASHEARS

Wednesday, August 26, 1998

- ~~8:00a~~ TELECON w/John Copple (he'll dial)
- 8:30a Pete Teets re ACeS
- 9:00a Corporate EPP re Agrani
- 10:00a Dick Larsen, E&Y
- 11:30a- VIDEOCON: NIMIQ Pre-Ship Review  
12:30p w/lunch 3 North VTC
- 12:45p- Pete Teets et al re ACeS  
1:45p PBT's conference room
- 2:00p TELECON w/David Thompson,  
Spectrum Astro  
(we dial: 602-892-8200)
- 2:15p Buzz Aldrin to drop off agreement and  
"shake hands"
- 3:00p- VIDEOCON: Sector BAFO Pre-EPP on  
5:00p EELV 3 South VTC

Morgan Boston Coach #08266100

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## MEL BRASHEARS

Thursday, August 27, 1998

- 8:00a- VIDEOCON: Corporate BAFO pre-EPP  
10:00a re EELV 2 North VTC
- 10:00a- VIDEOCON: Iridium 17 Launch Review  
11:00a 3 North VTC
- 11:00a- Briefing on Vocoder Technology  
12:00p Sector Conf. Room
- 12:00p LUNCH w/McKenna
- 1:00p Mike Henshaw
- 2:00p- Steve Smith & Peter Balch re  
2:30p Classified Subsidiary for Space  
Imaging
- ~3:20p TELECON w/Perez retirement  
luncheon in Sunnyvale
- 5:00p- Vance Coffman re Echostar and  
6:00p Charlie Ergon call (w/Sponyoe &  
Dailey)  
VDC's office

**MEL BRASHEARS**

Friday, August 28, 1998

VACATION DAY

**MEL BRASHEARS**

Saturday, August 29, 1998

8:00a Boston Coach #08292208  
9:00a Depart Dulles, N90LC (6 hrs, 50 min)

8:45p Arrive Shannon (refueling)  
FBO: SRS Aviation 353-61-471544  
9:30p Depart Shannon (3 hrs, 55 mins)

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**MEL BRASHEARS**

Sunday, August 30, 1998

4:30a Launch of Proton/ASTRA 2A from  
Moscow Baikonur  
Time

4:30a Arrive Moscow/Vnukovo  
FBO: Far East Russia 7502-226-1038

7:30p Informal Dinner-TBD (per Mario)

Baltschug Kempinski Hotel  
room reserved starting 8/29  
7-095-230-6500  
7-095-230-6502 fax

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**MEL BRASHEARS**

Monday, August 31, 1998

8:30a Breakfast with Boris Katorgin  
Kempinski Hotel

10:00a Anatoly Kiselev re Angara Program  
Khrunichev Facility

TBD Dinner hosted by Khrunichev

**MEL BRASHEARS**

Tuesday, September 1, 1998

8:30a Breakfast w/Gennady Kudryavtsev  
Kempinski Hotel

12:00p Depart Moscow, N90LC (3 hr, 24 min)

12:30p Arrive London/Stansted  
FBO: Universal 44-1279-680349

The Dorchester Hotel, room 411  
Park Lane, Mayfair  
44-171-629-8888  
44-171-495-7342 fax

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**MEL BRASHEARS**

Wednesday, September 2, 1998

3:00p Meet Aram Mika & Mark Albrecht in  
lobby of hotel (bring passport)

4:00p Sir David Davies, UK MOD  
Room 6301 Main Bldg, Whitehall  
44-171-218-6588

**MEL BRASHEARS**

Thursday, September 3, 1998

2:00p Warren Grace, Inmarsat  
99 City Road, London EC1  
44-171-728-1200

7:00p ILS/LKE Cocktail Reception  
with spouses (business casual attire)  
Penthouse Suite, Dorchester

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**MEL BRASHEARS**

Friday, September 4, 1998

7:00p Meet in lobby for informal dinner  
with spouses (business casual attire)  
The Red Lion Pub (walking distance)

Launch of Iridium 17 from VAFB

10:36p  
London  
Time

**MEL BRASHEARS**

Saturday, September 5, 1998

8:30a-4:00p ILS/LKE Board of Directors meeting (business attire)  
Terrace Room, Dorchester

7:15p Meet in lobby for Board Dinner  
Wellington Room  
Lanesborough Hotel

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**MEL BRASHEARS**

Sunday, September 6, 1998

transfer from Dorchester to  
The Claridge's

7:30p Congressional Delegation Dinner  
w/spouses (cocktail attire)  
hosted by Sen. Ted Stevens  
Four Seasons Hotel

The Claridge's Hotel  
Brook Street, London  
171-629-8860  
171-499-2210 fax

## MEL BRASHEARS

Monday, September 7, 1998

- 11:00a Skynet 5 Press Conference  
LM Exhibit Hall TENTATIVE
- 12:00p- LUNCH w/Skynet 5 partners (BAE &  
1:30p BT), UK MOD, Mike Henshaw  
LM Chalet TENTATIVE
- 3:00p- Jim Sides, Atlantic Research Corp.  
3:30p LM Chalet
- 6:30p- UK Government Reception (bus. attire)  
8:30p Dunbar Court

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## MEL BRASHEARS

Tuesday, September 8, 1998

- 11:00a- Bruno Revellin-Falcoz, Dassault  
11:45a Dassault Chalet
- 12:00p Toshifumi Takei, President of IHI  
LM Chalet
- 12:00p- Virnell having lunch w/Stephen  
1:15p Munroe, Aviation Week Newsletters;  
you may join them if you want  
LM Chalet
- 6:00p Ambassadors Reception w/spouses  
(cocktail attire) U.S. Embassy

**MEL BRASHEARS**

Wednesday, September 9, 1998

10:00a- Adm. Sir Robert Walmsley, UK Chief  
10:45a of Defense Procurement  
DESO Chalet

12:30p- LUNCH w/Joe Anselmo, Aviation  
1:30p Week  
LM Chalet

1:30p-  
2:30p Jeff Cole, Seattle Times  
LM Chalet

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**MEL BRASHEARS**

Thursday, September 10, 1998

9:00a- Dr. Giorgio Zappa, Alenia Aerospace  
10:00a St. James Room, 6th Floor  
The Claridge's

10:00a Avis Rental Car #21157065US6 to be  
delivered to The Claridge's  
  
Check out of The Claridge's

PERSONAL DAY

HOTEL: Reserved by MRB

**MEL BRASHEARS**

Friday, September 11, 1998

PERSONAL DAY

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**MEL BRASHEARS**

Saturday, September 12, 1998

PERSONAL DAY

## MEL BRASHEARS

Sunday, September 13, 1998

Return rental car to Heathrow

11:35a Depart London, United #925 (1E/1F)  
Boeing 767/300  
Lunch, Snack, Movie  
Flying time: 8 hrs, 20 mins

2:55p Arrive Dulles

Boston Coach #09131514  
(meet driver outside of customs)

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## MEL BRASHEARS

Monday, September 14, 1998

8:00a Corporate Staff Meeting

9:30a Boston Coach Exclusive #09143433  
Art Johnson will ride with you

10:15a- VIDEOCON: Pre-Meeting for P-2010  
12:15p Strategy Session w/Teets on 9/17  
(includes lunch)  
3201 Jermantown Road  
Flint Hill VTC, Fairfax

1:30p Alex McCloskey

2:15p TELECON w/Buzz Aldrin re  
tomorrow's meeting here (he'll dial)

3:00p Sector Staff meeting



## MEL BRASHEARS

Tuesday, September 15, 1998

11:15a Lunch w/Albrecht in cafeteria

12:00p VIDEOCON on EELV

1:00p Buzz Aldrin et al

2:00p- VIDEOCON: P-59 Launch Review  
3:00p (Bud McAnally) 3 North

3:00p- VIDEOCON: Sector EPP re Sky Bridge  
4:00p 3 North

4:00p TELECON w/Henshaw re MEADS  
International

~4:30p Depart office for home

5:45p Boston Coach Exclusive #09154671

AFA Black Tie Dinner  
Marriott Wardman Park Hotel  
2660 Woodley Road NW  
pick up tickets at LM booth

6:30p Reception Exhibit Halls

8:00p Dinner Marriott Ballroom

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## MEL BRASHEARS

Wednesday, September 16, 1998

9:00a- VIDEOCON: THAAD Monthly Review  
11:00a w/VDC and PBT 2 North VTC

11:00a- George Shapiro, Salomon Brothers  
12:00p

12:00p- LUNCH w/??  
1:00p

2:00p- Barbara Francis  
2:30p

2:30p- Corporate EPP re Skybridge  
3:30p 3 North

4:30p- VIDEOCON: Pre-briefing for Pete  
6:30p Teets for Druyun meeting on EELV  
2 North

## MEL BRASHEARS

Thursday, September 17, 1998

7:00a- 8:00a LMMS Organization w/Henshaw, Ramsey, Ripley, Morton, Victorino, McKenna, McCloskey, Dalal  
Sector Conference Room

8:00a- 4:30p Operating Plan Review (Sector) with Missiles & Space Place TBD

4:30p- 6:30p P-2010 Strategy Session w/Pete Teets SCIF

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## MEL BRASHEARS

Friday, September 18, 1998

6:45a Boston Coach #09187205

7:30a- 8:00a Sector EPP re P-81  
SCIF

8:00a- 9:00a Operating Plan Reviews (Sector) with Astronautics SCIF

9:00a- 12:00p Operating Plan Reviews w/LMA (continued) N3002

12:00p LUNCH w/Colladay & Lindsay

1:00p Boston Coach Exclusive #09187208

~1:30p Meet Jim Laney at River Entrance

2:00p- 4:30p EELV CEO meeting w/Darleen Druyun  
AQ Conference Room (4E964)  
Pentagon

**MEL BRASHEARS**

Saturday, September 19, 1998

**MEL BRASHEARS**

Sunday, September 20, 1998

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## MEL BRASHEARS

Monday, September 21, 1998

- 8:00a Corporate Staff meeting
- 10:00a MEADS meeting w/Tom Corcoran, Janet McGregor, Frank McKenna
- 11:00a- Internal Space Imaging pre-board  
12:00p meeting w/Duke, Dailey, McKenna, Pool MRB's conference room
- 1:00p- Jennifer Barlett (AT&T) & Cesar  
1:15p Pinto re international cell phone
- 2:00p- Sector All-Hands  
2:30p N3002

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## MEL BRASHEARS

Tuesday, September 22, 1998

- 8:00a- Operating Plan Review w/Michoud  
?? N3002
- 10:25a Meet Henshaw at your office
- 10:30a Pete Teets re Gansler/THAAD  
meeting w/Henshaw & Squires
- 11:15a- Meet with Henshaw, McKenna, and  
11:45 Amadio re GE Satcom
- 12:00p- THAAD Failure Investigation  
1:00p Independent Review Team (Snodgrass)  
w/lunch Sector Conf. Room
- 1:00p- Operating Plan Review w/USA  
3:00p N3002
- 3:00p- VIDEOCON: Sector EPP re Astrolink  
5:00p Space Segment 3 North

**MEL BRASHEARS****Wednesday, September 23, 1998**

- 11:00a- Special Programs Operating Review  
1:00p w/lunch **SCIF**
- 1:00p- John Glenn launch meeting w/Mark  
1:30p Albrecht & Jeff Corbin
- 3:00p- Ron Paulson re SBIRS Focal Plane  
3:15p
- 3:30p- Alex McCloskey re organization issues  
4:00p

**Ext****Arch****MEL BRASHEARS****Thursday, September 24, 1998**

- \*12:15p LM Board lunch  
See Norm Augustine re John Glenn  
Launch*
- 1:00p- Interview with reporter from  
2:00p Al-Ahram (per Chip Manor)
- 2:00p- Ann Moore & Quindrid Godden re  
2:30p Joint Ventures **SCIF**
- 3:00p *Depart Office*
- 3:30p *Boston Coach #09247512 in Potomac*
- 4:30p *Depart Dulles, N90LC (dinner)*  
6:00p *Arrive Denver  
AMR Combs: 303-790-2575)*
- 5:30p *Boston Coach #09247737  
1-800-672-7676*
- HOTEL: Westin Tabor Center  
1672 Lawrence Street  
303-572-9100  
303-572-7288 fax*

**MEL BRASHEARS****Friday, September 25, 1998**

*TBD Frank McKenna will drive to SII*

7:00a- 2:30p Space Imaging Board of Directors  
and Operating Plan Review  
**12076 Grant Street, Thornton**

*2:00p Boston Coach #09256814 for Vicki*  
*2:30p Frank McKenna to take MRB to airport*

3:00p Depart Denver, N407LM (snack)  
4:15p Arrive San Jose  
Jet Center: 408-297-7552

*LMMS Company Car at Jet Center*

HOTEL: Fairmont Hotel  
Conf. #94678971 Jim  
#1805 per Ed, Help Desk  
408-998-1900  
408-287-1648 fax

**Ext****Arch****MEL BRASHEARS****Saturday, September 26, 1998**

SUNNYVALE